



**SONOMA VALLEY HEALTH CARE DISTRICT
FINANCE COMMITTEE
REGULAR MEETING **AGENDA**
Tuesday, November 17, 2015, 5:00 p.m.**

**Location: Schantz Conference Room
Sonoma Valley Hospital – 347 Andrieux Street, Sonoma CA 95476**

TOLL FREE CALL-IN NUMBER: 866 228-9900 GUEST CODE: 294221		
AGENDA ITEM	RECOMMENDATION	
MISSION STATEMENT The mission of the SVHCD is to maintain, improve, and restore the health of everyone in our community.		
1. CALL TO ORDER/ANNOUNCEMENTS	<i>Fogg</i>	
2. PUBLIC COMMENT SECTION At this time, members of the public may comment on any item not appearing on the agenda. It is recommended that you keep your comments to three minutes or less. Under State Law, matters presented under this item cannot be discussed or acted upon by the Committee at this time. For items appearing on the agenda, the public will be invited to make comments at the time the item comes up for Committee consideration.	<i>Fogg</i>	
3. CONSENT CALENDAR • FC Meeting Minutes, 10.27.15	<i>Fogg</i>	Action
4. ADMINISTRATIVE REPORT NOVEMBER 2015	<i>Nevins</i>	Inform
5. FINANCIAL REPORT MONTH ENDING OCT. 31, 2015	<i>Jensen</i>	Inform
6. YEAR TO DATE OPERATING PROJECTION	<i>Jensen</i>	Inform
7. ADJOURN Next meeting TBD	<i>Fogg</i>	

3.

CONSENT CALENDAR



**SONOMA VALLEY HEALTH CARE
DISTRICT
FINANCE COMMITTEE MEETING
MINUTES
TUESDAY, SEPTEMBER 22, 2015
Schantz Conference Room**

Present	Excused/Absent	Staff	Public
Dick Fogg Stephen Berezin Sharon Nevins Steve Barclay (by phone) S. Mishra, M.D. (by phone)	Peter Hohorst Mary Smith	Ken Jensen Jeannette Tarver Michelle Donaldson Gigi Betta Sarah Dungan	Sam McCandless Gerry Brinton Susan Porth

AGENDA ITEM	DISCUSSION	ACTIONS	FOLLOW-UP
MISSION AND VISION STATEMENTS	<i>The mission of SVHCD is to maintain, improve and restore the health of everyone in our community. The vision of SVHCD is that SVH will be a nationally recognized, compassionate place of healing known for excellence in clinical quality. We serve as the guide and indispensable link in our community's health care journey.</i>		
1. CALL TO ORDER	<i>Fogg</i>		
	Meeting called to order at 5:06pm Gerry Brinton and Susan Porth were in attendance and introduced themselves as Community Members.		
2. PUBLIC COMMENT SECTION	<i>Fogg</i>		
	No public comment.		
3. CONSENT CALENDAR	<i>Fogg</i>	Action	
Revised FC Meeting Minutes, 8.25.15 FC Meeting Minutes, 9.22.15		MOTION by Nevins to approve Consent and 2 nd	

AGENDA ITEM	DISCUSSION	ACTIONS	FOLLOW-UP
		by Berezin. All in favor.	
1. ADMINISTRATIVE REPORT FOR OCTOBER 2015	<i>Nevins</i>	Inform	
	<p>This past month the major focus for the Hospital has been the conversion to ICD-10. Another major focus is on days of cash on hand and over the next few months, cash flow will be monitored closely with an eye toward any slowdown in receivables. The patient satisfaction goals have increased and while a bit inconsistent, the July inpatient goal was achieved. Community Outreach goals were exceeded in September and October.</p> <p>Mr. Barclay asked whether the surgeries increase goal (as reported on the August Dashboard) should be greater than the stated 2%. Ms. Mather confirmed it should be and will make the change.</p> <p>Of the \$350K raised by the Foundation toward the new 3D mammography unit, \$50K remains <i>pledged</i>. There may be the need for some minor financing to purchase the unit.</p>		
5. FINANCIAL REPORT FOR MONTH ENDING SEPTEMBER 30, 2015	<i>Jensen</i>	Inform	
	<p>The financial performance for SVH continues to be on target with expectations. Actual loss of (\$178,713) from September operations was \$270,793 better than the budgeted loss of (\$449,506). Year-to-date actual loss from operations is (\$583,672) compared to the budgeted loss of (\$981,185). After accounting for all other activity, the September net income was a positive \$169,805 vs. the budgeted expected loss of (\$33,007). Year-to-date, total net income was \$282,564 better than budget with a year to date EBIDA of 7.7% being better than the</p>		

AGENDA ITEM	DISCUSSION	ACTIONS	FOLLOW-UP
	budgeted 5.0%.		
6. FINANCIAL IMPACTS THROUGH FY2016	<i>Jensen</i>	Inform/Action	
	Mr. Jensen presented a financial impacts report which included non-operational revenue (excluding GO Bonds), Medicare, MediCal, commercial insurance and expenses.		
7. SCAN UPDATE	<i>Jensen</i>	Inform/Action	
	Mr. Jensen shared the summary of SCAN charges and payments from January 1, 2015 through August 31, 2015.		
8. REPORT OF FINAL AUDIT 2016	<i>Jensen</i>	Inform/Action	
	Auditors issued an unmodified opinion on the SVHCD consolidated financial statements and it was approved by the Audit Committee.		
9. CAPITAL SPENDING FY 2016	<i>Tarver</i>	Inform/Action	
	Ms. Tarver presented FY2015 carry-overs and FY2016 budget requests from the Capital Spending report as of 9.30.15		
10. ADJOURN	<i>Fogg</i>		
	Meeting adjourned at 6:00pm.		

4.

ADMINISTRATIVE
REPORT NOVEMBER
2015



To: Sonoma Valley Health Care District Board of Directors
From: Kelly Mather
Date: 10/29/15
Subject: Administrative Report

Summary

The first quarter of the fiscal year is complete and we are ahead of budget. The major focus for many of the team members this past month has been the conversion to ICD-10. While the impact has not been as concerning as expected, we are still watching the payments carefully. A Board retreat was held this month and the community perception survey, a three-year financial projection, and a review of our strengths, weaknesses, opportunities and threats was discussed. In addition, the annual audit for fiscal year 2015 was completed and reviewed by the Audit Committee. I'm pleased to say we had a clean audit and the most notable change from last year is that accounts payable is now under \$3 million versus \$5 million at the end of fiscal year 2014.

Dashboard and Trended Results

We met the inpatient goal in August. Emergency satisfaction is still not as high as usual. Great progress has been made on the VBP score and it is now at goal of 52 and we are 0.25 away from the 90th percentile again. The physician satisfaction survey is underway and we have over 40 responses, which is up from last year. I have attended the majority of the department staff meetings and rounded on these teams. We continue to improve transparency and trust. Leaders are doing an excellent job in making this a great place to work. Many community outreach activities were done in October. We have done 42 sponsored mammograms for Project Pink thus far.

Strategic Update

Physician Outreach: The nephrology group has signed a lease to be in the time share offices. In addition, an OB/GYN from Petaluma is helping Dr. Amara and is considering joining the time share offices.

Optimization of each Service Area: Home Care will be finished by December. The MAJOR project will be inpatient, which will start in January.

Time Share: Marketing of our many specialist options in Sonoma begins this winter.

Outpatient Services: Satellite Healthcare will likely begin construction in December and will be in the old Emergency Department.

Employer Direct Program: We will see our first patient from Oregon in November. This program will likely lead to 5 – 10 new inpatient surgeries per month.

Parcel Tax Renewal Vote in 2017: The committee has been formed and we have met with a great consultant who will help us decide the best strategy, length of time and amount to be on the ballot in March 2017.

Population Health: We begin the pilot on septicemia for the Community Care Network. Three Wellness University courses were offered this year with excellent results. There are over 100 Wellness Ambassadors now.

Community Opinion Survey: The summary results of the survey have been presented to the Board and leadership. They will be shared with our staff at the forums in November.

Philanthropy: The Foundation has raised \$350k toward the new 3D mammography unit. The project will cost \$550k. There are two requests from foundations going out for \$100k each in November.

SEPTEMBER DASHBOARD

PILLAR	PERFORMANCE GOAL	METRIC	ACTUAL RESULT	GOAL LEVEL
Service Excellence	Highly satisfied Inpatients	Maintain at least 5 out of 9 HCAHPS domain results above the 70 th percentile	5 out of 9 in August	>7 = 5 (stretch) 6 = 4 5 = 3 (Goal) 4 = 2 <4 = 1
Service Excellence	Highly satisfied Emergency Patients	Maintain at least 5 out of 7 ERCAPS domain results above the 70 th percentile	3 out of 7 in August	7 = 5 (stretch) 6 = 4 5 = 3 (Goal) 4 = 2 3 = 1
Quality	Excellent Clinical Outcomes	Value Based Purchasing Clinical Score at 50 or higher	52.25 (80 TH percentile)	>55 = 5 (stretch) 52 = 4 >50 = 3 (Goal) >47 = 2 <40 = 1
People	Highly Engaged and Satisfied Staff	Press Ganey percentile ranking of 75 th percentile or higher	79.6% mean score at 91st percentile	>80 th = 5 (stretch) >77th = 4 >75th = 3 (Goal) >72nd = 2 <70 th = 1
Finance	Financial Viability	YTD EBIDA	7.6%	>5% (stretch) >4.5% = 4 >4.0% (Goal) >3.5% = 2 <3.5% = 1
	Efficiency and Financial Management	Meet FY 2016 Budgeted Expenses	\$14,512,443 (actual) \$14,624,349 (budget)	<2% = 5 (stretch) <1% = 4 <Budget = 3 (Goal) >1% = 2 >2% = 1
Growth	Surgical Cases	Increase surgeries by 2% over prior year	369 YTD FY2014 374 YTD FY2015	>4% = 5 >3% = 4 >2% = 3 (Goal)
	Outpatient & Emergency Volumes	2% increase (gross outpatient revenue over prior year)	\$38.2 mm YTD \$35.9 mm prior year	>5% = 5 (stretch) >3% = 4 >2% = 3 (Goal) <2% = 2
Community	Community Benefit Hours	Hours of time spent on community benefit activities per year	547.5 hours for 2 months	>1500 = 5 >1200 = 4 >1000 = 3 >750 = 2 >500 = 1



FY 2016 TRENDED RESULTS

MEASUREMENT	Goal FY 2016	Jul 2015	Aug 2015	Sep 2015	Oct 2014	Nov 2014	Dec 2014	Jan 2015	Feb 2015	Mar 2015	Apr 2015	May 2015	Jun 2015
Inpatient Satisfaction	6/9	5	5	5	6	4	5	3	6	7	4	7	
Emergency Satisfaction	5/7	2	3										
Value Based Purchasing	>50	52	52.2								47	48	48
Staff Satisfaction	>75th	91	91	91	76	76	76	76	91	91	91	91	91
FY YTD Turnover	<10%	1.2	1.2	1.8	3.6	4.6	4.9	5.5	6.5	7.4	7.6	8	8.3
YTD EBIDA	>4%	8.2	7.6	7.7	7.3	6.5	6.7	6.9	6.2	5.4	4.7	4.2	3.8
Net Operating Revenue	>4.5m	4.48	4.6	4.7	4.7	4.0	4.1	4.4	4.6	4.1	4.1	4.1	4.5
Expense Management	<4.8m	4.7	4.8	4.9	4.6	4.4	4.3	4.6	5.0	4.7	4.8	4.6	5.1
Net Income	>50k	202	174	27.8	304	67	-1	29	-211	-382	-278	74	139
Days Cash on Hand	>20	22	16	18	11	10	13	17	12	15	20	17	16
A/R Days	<50	46	45	49	51	51	49	53	48	47	47	43	47
Total FTE's	<315	313	310	312	304	303	300	299	303	310	304	307	309
FTEs/AOB	<4.0	3.6	3.77	3.65	4.01	4.1	4.12	4.12	3.46	3.79	4.05	3.91	3.36
Inpatient Discharges	>100	110	74	92	107	96	111	104	98	113	95	97	97
Outpatient Revenue	>\$11m	12.6	12.9	12.7	11.7	10.9	10.1	11.8	10.5	11.8	11.2	10.7	12.0
Surgeries	>130	125	122	127	155	118	117	129	136	137	144	118	122
Home Health	>1000	981	917	948	1319	1090	1103	1097	1109	1232	1154	963	1014
Births	>15	16	15	11	13	16	18	11	11	16	7	11	24
SNF days	>660	619	634	607	527	580	596	654	607	669	487	626	669
MRI	>120	143	131	119	221	116	100	108	116	157	138	125	144
Cardiology (Echos)	>65	66	62	63	67	66	67	62	56	67	61	63	66
Laboratory	>12.5	12.1	12.2	11.5	13.0	11.5	11.4	12.5	11.5	12.1	12.3	11.9	12.3
Radiology	>850	1036	1011	997	1047	856	890	1111	1053	1156	1030	1014	965
Rehab	>2587	3014	2384	2773	3028	2634	3010	2478	2751	3113	3063	3008	2873
CT	>300	384	552	343	368	295	316	392	309	347	302	357	335
ER	>800	878	888	871	863	761	824	988	845	769	876	943	846
Mammography	>475	462	439	367	605	462	339	487	444	466	497	476	453
Ultrasound	>325	395	314	320	372	238	299	309	317	357	391	354	345
Occupational Health	>650	733	728	646	739	602	648	653	588	679	687	573	660

5.

FINANCIAL REPORT
MONTH ENDING
OCTOBER 31, 2015



Healing Here at Home

To: SVH Finance Committee
From: Ken Jensen, CFO
Date: November 17, 2015
Subject: Financial Report for the Month Ending October 31, 2015

The actual loss of (\$257,616) from operations for October was (\$47,382) higher than the budgeted loss of (\$210,234). The year-to date actual loss from operations is (\$841,288) compared to the expected loss of (\$1,191,419). After accounting for all other activity, the October net income was a positive \$104,125 vs. the budgeted net income of \$206,265 with a monthly EBIDA of 6.1% vs. a budgeted 7.5%. Year-to-date the total net income was \$180,424 better than budget with a year to date EBIDA of 7.3% being better than the budgeted 5.7%.

For October, **gross patient revenue** was \$20,794,872, better than budget by \$1,200,022. Inpatient revenue was over budget by \$213,142, acute patient days were under budget by 37 and inpatient surgeries were on budget but had a higher case mix than expected. Outpatient revenue was under budget by (\$333,115) due to lower than budgeted volumes and ER gross revenue was over budget by \$1,166,046. SNF was over budget by \$288,455 due to higher volume and Home Health was under budget by (\$134,506) due to lower than expected physical therapy volume. Home Health has had difficulty in recruiting a physical therapist. The payer mix was relatively consistent with the budget. Medi-Cal was at 19.0% of gross revenue vs. a budget of 17.2% and Commercial was at 18.7% of gross revenue vs. a budget of 21.1%.

Deductions from revenue were unfavorable to budgeted expectations by (\$1,124,612) due to the gross revenue being higher than budget primarily in the ER. The payer mix in the ER is primarily Medicare and Medi-Cal with reimbursement rates of 8.25% and 3.25% respectively. The deduction would have been higher but the hospital recorded the following; an additional amount received from the IGT payment of \$42,000, accrual of the FY 2015 cost report receivable of \$59,000, and the hospital received \$101,657 from the FY 2014 cost report.

After accounting for all other operating revenue, the **total operating revenue** was \$58,005 better than budget.

Operating Expenses of \$4,930,738 were over budget by (\$105,387). The significant negative variances were: Salaries and Agency fees (\$137,202) and Supplies (\$86,197). Salaries were over budget in SNF (\$45,489), ER (\$10,964) due to higher than expected volumes and in surgery (\$9,317) due to higher acuity of cases. Agency fees were over budget in the following departments; Home Health (\$12,129), ICU (\$11,301), CT (\$12,656) and ER (\$5,573). Supplies were over budget in surgery (\$38,163) due to higher than average joint replacement cases in October and in Pharmacy (\$47,842) due to higher use of Remicade which is excluded from the Pharmacy capitation and has been prescribed in higher use by a physician over the last couple of months. Other Expenses are over budget due to annual costs which are evenly spread on the budget. Most other costs were under or close to budgeted expectations.

After accounting for all income and expenses, but not including Restricted Contributions and GO bond activity, the net loss for October was (\$43,163) vs. a budgeted net income of \$21,728. The total net income for October after all activity was \$104,125 vs. a budgeted net income of \$206,265.

EBIDA for the month of October was 6.1% vs. the budgeted 7.5%.

Patient Volumes – October

	ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
Acute Discharges	97	99	-2	107
Newborn Discharges	11	12	-1	15
Acute Patient Days	325	362	-37	364
SNF Patient Days	666	527	139	527
Home Care Visits	948	1,448	-500	1,319
OP Gross Revenue	13,103	12,365	738	11,748
Surgical Cases	131	155	-24	155

Overall Payer Mix – October

	ACTUAL	BUDGET	VARIANCE	YTD ACTUAL	YTD BUDGET	VARIANCE
Medicare	48.1%	48.7%	-0.6%	47.6%	48.7%	-1.1%
Medi-Cal	19.0%	17.2%	1.8%	19.1%	17.5%	1.6%
Self Pay	1.2%	1.8%	-0.6%	1.2%	1.8%	-0.6%
Commercial	18.7%	21.1%	-2.4%	20.2%	20.8%	-0.6%
Managed MC	7.3%	4.9%	2.4%	6.3%	4.8%	1.5%
Workers Comp	3.2%	3.3%	-0.1%	2.9%	3.4%	-0.5%
Capitated	2.5%	3.0%	-0.5%	2.7%	3.0%	-0.3%
Total	100.0%	100.0%		100.0%	100.0%	

Cash Activity for October:

For the month of October the cash collection goal was \$3,547,316 and the Hospital collected \$3,774,054, or over the goal by \$226,738. The year-to-date cash goal is \$13,606,974 and the Hospital has collected \$14,048,849, or over the goal by \$441,875. The cash collection goal is based upon net hospital revenue from 90 days ago. Days of cash on hand are 13 days at October 31, 2015. The drop in cash days is due to the month having three payrolls. Accounts Receivable decreased from September, from 49.4 days to 46.7 days in October. Accounts Payable is down by \$251,516 from September and Accounts Payable days are at 45.0.

ATTACHMENTS:

- Attachment A is the Payer Mix Analysis which includes the projected collection percentage by payer.
- Attachment B is the Operating Indicators Report
- Attachment C is the Balance Sheet
- Attachment D (two pages) is the Statement of Revenue and Expense. The first page breaks out the actual hospital operations and page two includes all other activity.
- Attachment E is the Variance Analysis. The line number tie to the Statement of Revenue and Expense line numbers and explains any significant variances.
- Attachment F are the graphs for Revenue and Accounts Payable.
- Attachment G is the Statistical Analysis
- Attachment H is the Cash Forecast



Sonoma Valley Hospital
Net Revenue by Payer for the month of October 31, 2015

ATTACHMENT A

October-15

YTD

Gross Revenue:	Actual	Budget	Variance	% Variance
Medicare	9,979,452	9,488,537	490,915	2.5%
Medi-Cal	3,936,952	3,356,392	580,560	3.0%
Self Pay	256,771	346,182	-89,411	-0.5%
Commercial	3,929,040	4,212,250	-283,210	-1.4%
Medicare Managed Care	1,513,388	946,627	566,761	2.9%
Worker's Comp.	661,173	636,221	24,952	0.1%
Capitated	518,096	608,641	-90,545	-0.5%
Total	20,794,872	19,594,850	1,200,022	

Actual	Budget	Variance	% Variance
38,557,841	37,547,042	1,010,799	1.3%
15,456,716	13,474,870	1,981,846	2.6%
951,582	1,377,645	(426,063)	-0.5%
16,520,569	16,389,090	131,479	0.2%
5,096,541	3,727,211	1,369,330	1.8%
2,369,491	2,593,825	(224,334)	-0.3%
2,272,216	2,360,380	(88,164)	-0.1%
81,224,957	77,470,063	3,754,894	

Net Revenue:	Actual	Budget	Variance	% Variance
Medicare	1,753,801	1,699,305	54,495	3.2%
Medi-Cal	593,890	516,540	77,350	15.0%
Self Pay	126,882	141,362	(14,480)	-10.2%
Commercial	1,442,734	1,612,091	(169,357)	-10.5%
Medicare Managed Care	214,307	152,228	62,079	40.8%
Worker's Comp.	152,549	165,278	(12,729)	-7.7%
Capitated	17,822	17,421	401	2.3%
Prior Period Adj/IGT	202,900	125,250	77,650	62.0%
Total	4,504,885	4,429,475	75,410	1.7%

Actual	Budget	Variance	% Variance
7,242,390	7,319,588	(77,199)	-1.1%
2,266,930	2,028,229	238,701	11.8%
277,896	480,046	(202,150)	-42.1%
5,725,365	5,880,671	(155,306)	-2.6%
769,300	585,941	183,359	31.3%
537,250	635,255	(98,005)	-15.4%
82,411	84,984	(2,573)	-3.0%
969,694	501,000	468,694	93.6%
17,871,235	17,515,713	355,522	2.0%

Percent of Net Revenue:	Actual	Budget	Variance	% Variance
Medicare	38.9%	38.4%	0.6%	1.5%
Medi-Cal	13.2%	11.7%	1.5%	13.1%
Self Pay	2.8%	3.2%	-0.4%	-11.7%
Commercial	32.0%	36.4%	-4.4%	-12.0%
Medicare Managed Care	4.8%	3.4%	1.3%	38.4%
Worker's Comp.	3.4%	3.7%	-0.3%	-9.2%
Capitated	0.4%	0.4%	0.0%	0.6%
Prior Period Adj/IGT	4.5%	2.8%	1.7%	59.3%
Total	100.0%	100.0%	0.0%	0.0%

Actual	Budget	Variance	% Variance
40.5%	41.8%	-1.3%	-3.0%
12.7%	11.6%	1.1%	9.5%
1.6%	2.7%	-1.2%	-43.3%
32.0%	33.6%	-1.5%	-4.6%
4.3%	3.3%	1.0%	28.7%
3.0%	3.6%	-0.6%	-17.1%
0.5%	0.5%	0.0%	-5.0%
5.4%	2.9%	2.6%	89.7%
100.0%	100.0%	0.0%	0.0%

Projected Collection Percentage:	Actual	Budget	Variance	% Variance
Medicare	17.6%	17.9%	-0.3%	-1.9%
Medi-Cal	15.1%	15.4%	-0.3%	-2.0%
Self Pay	49.4%	40.8%	8.6%	21.0%
Commercial	36.7%	38.3%	-1.6%	-4.1%
Medicare Managed Care	14.2%	16.1%	-1.9%	-11.9%
Worker's Comp.	23.1%	26.0%	-2.9%	-11.2%
Capitated	3.4%	2.9%	0.6%	20.2%
Prior Period Adj/IGT	1.0%	0.6%	0.3%	52.6%

Actual	Budget	Variance	% Variance
18.8%	19.5%	-0.7%	-3.6%
14.7%	15.1%	-0.4%	-2.6%
29.2%	34.8%	-5.6%	-16.2%
34.7%	35.9%	-1.2%	-3.4%
15.1%	15.7%	-0.6%	-4.0%
22.7%	24.5%	-1.8%	-7.4%
3.6%	3.6%	0.0%	0.7%
1.2%	0.6%	0.5%	84.6%

SONOMA VALLEY HOSPITAL
OPERATING INDICATORS
For the Period Ended October 31, 2015

ATTACHMENT B

CURRENT MONTH				YEAR-TO-DATE			YTD	
	Actual 10/31/15	Budget 10/31/15	Favorable (Unfavorable) Variance		Actual 10/31/15	Budget 10/31/15	Favorable (Unfavorable) Variance	Prior Year 10/31/14
Inpatient Utilization								
Discharges								
1	80	84	(4)	Acute	310	322	(12)	339
2	17	15	2	ICU	63	59	4	64
3	97	99	(2)	Total Discharges	373	381	(8)	403
4	13	12	1	Newborn	52	56	(4)	60
5	110	111	(1)	Total Discharges inc. Newborns	425	436	(11)	463
Patient Days:								
6	236	261	(25)	Acute	957	998	(41)	964
7	89	101	(12)	ICU	393	393	-	400
8	325	362	(37)	Total Patient Days	1,350	1,391	(41)	1,364
9	29	26	3	Newborn	108	106	2	111
10	354	388	(34)	Total Patient Days inc. Newborns	1,458	1,497	(39)	1,475
Average Length of Stay:								
11	3.0	3.1	(0.2)	Acute	3.1	3.1	(0.0)	2.8
12	5.2	6.7	(1.5)	ICU	6.2	6.7	(0.5)	6.3
13	3.4	3.6	(0.3)	Avg. Length of Stay	3.6	3.7	(0.0)	3.4
14	2.2	2.2	0.1	Newborn ALOS	2.1	1.9	(0.2)	1.9
Average Daily Census:								
15	7.6	8.4	(0.8)	Acute	7.8	8.1	(0.3)	7.8
16	2.9	3.3	(0.4)	ICU	3.2	3.2	-	3.3
17	10.5	11.7	(1.2)	Avg. Daily Census	11.0	11.3	(0.3)	11.1
18	0.9	0.8	0.1	Newborn	0.88	0.86	0.0	0.90
Long Term Care:								
19	666	527	139	SNF Patient Days	2,526	2,462	64	2,462
20	35	24	11	SNF Discharges	113	112	1	112
21	21.5	17.0	4.5	Average Daily Census	20.5	20.0	0.5	20.0
Other Utilization Statistics								
Emergency Room Statistics								
22	820	771	49	Total ER Visits	3,457	3,145	312	3,471
Outpatient Statistics:								
23	5,103	5,425	(322)	Total Outpatients Visits	19,586	20,297	(711)	18,860
24	36	35	1	IP Surgeries	127	132	(5)	132
25	95	120	(25)	OP Surgeries	378	412	(34)	413
26	31	34	(3)	Special Procedures	131	127	4	127
27	948	1,448	(500)	Home Health Visits	3,794	5,117	(1,323)	4,685
			-	Home Health Patients	0	0	-	
28	358	337	22	Adjusted Discharges	1,326	1,319	7	1,334
29	2,691	2,429	262	Adjusted Patient Days (Inc. SNF)	10,586	10,309	278	9,904
30	86.8	78.4	8.4	Adj. Avg. Daily Census (Inc. SNF)	86.1	83.8	2.3	80.5
31	1.5321	1.4000	0.132	Case Mix Index -Medicare	1.5449	1.4000	0.145	1.5619
32	1.5361	1.4000	0.136	Case Mix Index - All payers	1.4616	1.4000	0.062	1.5590
Labor Statistics								
33	299	282	(17.7)	FTE's - Worked	282	283	0.5	270
34	327	315	(11.9)	FTE's - Paid	315	316	1.0	305
35	40.25	39.31	(0.95)	Average Hourly Rate	39.65	39.32	(0.33)	37.82
36	21.5	22.9	1.5	Manhours / Adj. Pat Day	20.9	21.5	0.6	21.6
37	161.3	165.5	4.2	Manhours / Adj. Discharge	166.8	168.2	1.4	160.4
38	21.4%	22.7%	1.3%	Benefits % of Salaries	22.4%	22.7%	0.3%	23.5%
Non-Labor Statistics								
39	12.1%	10.3%	-1.7%	Supply Expense % Net Revenue	10.9%	11.2%	0.2%	12.3%
40	1,568	1,413	(155)	Supply Exp. / Adj. Discharge	1,526	1,540	14	1,576
41	14,180	14,782	602	Total Expense / Adj. Discharge	15,129	15,214	85	14,384
Other Indicators								
42	12.8			Days Cash - Operating Funds				
43	46.7	50.0	(3.3)	Days in Net AR	46.8	50.0	(3.2)	51.7
44	106%			Collections % of Net Revenue	103%			98.2%
45	44.9	60.0	(15.1)	Days in Accounts Payable	44.9	60.0	(15.1)	55.6
46	22.4%	23.6%	-1.1%	% Net revenue to Gross revenue	22.8%	23.6%	-0.8%	23.5%
47	22.9%			% Net AR to Gross AR	22.9%			22.0%

Sonoma Valley Health Care District
Balance Sheet
As of October 31, 2015

ATTACHMENT C

		<u>Current Month</u>	<u>Prior Month</u>	<u>Prior Year</u>
Assets				
Current Assets:				
1	Cash	\$ 1,966,866	\$ 2,684,836	\$ 1,605,853
2	Trustee Funds	1,302,578	1,302,578	953,138
3	Net Patient Receivables	8,029,749	8,192,931	7,906,593
4	Allow Uncollect Accts	(701,798)	(765,241)	(885,845)
5	Net A/R	7,327,952	7,427,690	7,020,748
6	Other Accts/Notes Rec	7,478,317	7,369,070	7,280,432
7	3rd Party Receivables, Net	338,629	617,448	1,207,079
8	Inventory	760,898	840,056	761,842
9	Prepaid Expenses	737,546	757,259	1,022,150
10	Total Current Assets	\$ 19,912,785	\$ 20,998,937	\$ 19,851,240
12	Property, Plant & Equip, Net	\$ 53,940,240	\$ 54,275,240	\$ 56,008,018
13	Specific Funds	282,799	282,776	209,988
14	Other Assets	143,691	143,494	143,007
15	Total Assets	\$ 74,279,516	\$ 75,700,447	\$ 76,212,254
Liabilities & Fund Balances				
Current Liabilities:				
16	Accounts Payable	\$ 3,209,382	\$ 3,460,898	\$ 4,714,684
17	Accrued Compensation	3,943,153	4,624,324	3,286,249
18	Interest Payable	342,768	228,512	353,787
19	Accrued Expenses	1,371,814	1,363,575	1,601,376
20	Advances From 3rd Parties	1,406,493	1,504,676	680,461
21	Deferred Tax Revenue	3,942,219	4,434,997	4,240,683
22	Current Maturities-LTD	1,697,025	1,693,049	1,697,025
23	Line of Credit - Union Bank	5,923,734	5,923,734	5,698,734
24	Other Liabilities	225,495	379,887	144,243
25	Total Current Liabilities	\$ 22,062,083	\$ 23,613,652	\$ 22,417,242
26	Long Term Debt, net current portion	\$ 37,284,077	\$ 37,257,564	\$ 40,027,998
27	Fund Balances:			
28	Unrestricted	\$ 12,761,165	\$ 12,675,807	\$ 12,418,583
29	Restricted	2,172,191	2,153,424	1,348,431
30	Total Fund Balances	\$ 14,933,356	\$ 14,829,231	\$ 13,767,014
31	Total Liabilities & Fund Balances	\$ 74,279,516	\$ 75,700,447	\$ 76,212,254

**Sonoma Valley Health Care District
Statement of Revenue and Expenses
Comparative Results
For the Period Ended October 31, 2015**

ATTACHMENT D

Month					Year-To- Date					YTD
This Year		Variance			This Year		Variance			Prior Year
Actual	Budget	\$	%	Actual	Budget	\$	%			
Volume Information										
1	97	99	(2)	-2%	Acute Discharges	373	380	(7)	-2%	403
2	666	527	139	26%	SNF Days	2,526	2,462	64	3%	2,462
3	948	1,448	(500)	-35%	Home Care Visits	3,794	5,117	(1,323)	-26%	4,685
4	13,103	12,365	738	6%	Gross O/P Revenue (000's)	\$ 51,328	\$ 48,216	3,113	6%	\$ 44,521
Financial Results										
Gross Patient Revenue										
5	\$ 5,424,905	\$ 5,211,763	213,142	4%	Inpatient	\$ 21,024,033	\$ 19,949,670	1,074,363	5%	\$ 19,490,320
6	7,466,022	7,799,137	(333,115)	-4%	Outpatient	29,686,321	30,001,516	(315,195)	-1%	26,842,929
7	5,383,068	4,217,022	1,166,046	28%	Emergency	20,600,774	17,023,312	3,577,462	21%	16,242,973
8	2,213,611	1,925,156	288,455	15%	SNF	8,674,563	8,930,976	(256,413)	-3%	8,624,049
9	307,266	441,772	(134,506)	-30%	Home Care	1,239,266	1,564,589	(325,323)	-21%	1,435,581
10	\$ 20,794,872	\$ 19,594,850	1,200,022	6%	Total Gross Patient Revenue	\$ 81,224,957	\$ 77,470,063	3,754,894	5%	\$ 72,635,853
Deductions from Revenue										
11	\$ (16,447,587)	\$ (15,180,047)	(1,267,540)	-8%	Contractual Discounts	\$ (63,949,459)	\$ (60,013,038)	(3,936,421)	-7%	\$ (55,917,113)
12	(20,000)	(89,314)	69,314	78%	Bad Debt	(240,000)	(357,256)	117,256	33%	(590,000)
13	(25,300)	(21,264)	(4,036)	-19%	Charity Care Provision	(133,957)	(85,056)	(48,901)	-57%	(74,000)
14	202,900	125,250	77,650	0%	Prior Period Adj/Government Program Revenue	969,694	501,000	468,694	0%	30,581
15	\$ (16,289,987)	\$ (15,165,375)	(1,124,612)	7%	Total Deductions from Revenue	\$ (63,353,722)	\$ (59,954,350)	(3,399,372)	6%	\$ (56,550,532)
Net Patient Service Revenue										
16	\$ 4,504,885	\$ 4,429,475	75,410	2%		\$ 17,871,235	\$ 17,515,713	355,522	2%	\$ 16,085,321
17	\$ 150,301	\$ 171,184	(20,883)	-12%	Risk contract revenue	\$ 618,199	\$ 684,736	(66,537)	-10%	\$ 966,019
18	\$ 4,655,186	\$ 4,600,659	54,527	1%	Net Hospital Revenue	\$ 18,489,434	\$ 18,200,449	288,985	2%	\$ 17,051,340
19	\$ 17,936	\$ 14,458	3,478	-24%	Other Op Rev & Electronic Health Records	\$ 112,459	\$ 57,832	54,627	94%	\$ 398,458
20	\$ 4,673,122	\$ 4,615,117	58,005	1%	Total Operating Revenue	\$ 18,601,893	\$ 18,258,281	343,612	2%	\$ 17,449,798
Operating Expenses										
21	\$ 2,327,345	\$ 2,190,143	(137,202)	-6%	Salary and Wages and Agency Fees	\$ 8,767,435	\$ 8,720,354	(47,081)	-1%	\$ 8,091,462
22	810,814	\$ 798,035	(12,779)	-2%	Employee Benefits	3,295,444	3,211,157	(84,287)	-3%	3,033,539
23	\$ 3,138,159	\$ 2,988,178	(149,981)	-5%	Total People Cost	\$ 12,062,879	\$ 11,931,511	(131,368)	-1%	\$ 11,125,001
24	\$ 340,303	\$ 346,606	6,303	2%	Med and Prof Fees (excld Agency)	\$ 1,345,368	\$ 1,410,339	64,971	5%	\$ 1,427,636
25	562,034	475,837	(86,197)	-18%	Supplies	2,022,957	2,030,447	7,490	0%	2,101,577
26	262,522	352,170	89,648	25%	Purchased Services	1,088,758	1,408,680	319,922	23%	1,403,357
27	289,634	283,132	(6,502)	-2%	Depreciation	1,164,199	1,132,526	(31,673)	-3%	1,179,596
28	107,180	98,958	(8,222)	-8%	Utilities	409,880	395,832	(14,048)	-4%	439,895
29	25,309	20,834	(4,475)	-21%	Insurance	100,899	83,336	(17,563)	-21%	77,063
30	38,476	39,934	1,458	4%	Interest	169,742	163,663	(6,079)	-4%	197,695
31	167,121	157,202	(9,919)	-6%	Other	710,473	643,366	(67,107)	-10%	(98,099)
32	0	62,500	62,500	100%	Matching Fees (Government Programs)	368,026	250,000	(118,026)	-47%	645,940
33	\$ 4,930,738	\$ 4,825,351	(105,387)	-2%	Operating expenses	\$ 19,443,181	\$ 19,449,700	6,519	0%	\$ 18,499,661
34	\$ (257,616)	\$ (210,234)	(47,382)	-23%	Operating Margin	\$ (841,288)	\$ (1,191,419)	350,131	29%	\$ (1,049,863)

**Sonoma Valley Health Care District
Statement of Revenue and Expenses
Comparative Results
For the Period Ended October 31, 2015**

	Month			
	This Year		Variance	
	Actual	Budget	\$	%
35	\$ 1,953	\$ 13,657	(11,704)	-86%
36	-	5,805	(5,805)	-100%
37	(37,500)	(37,500)	-	0%
38	250,000	250,000	-	0%
39	\$ 214,453	\$ 231,962	(17,509)	-8%
40	\$ (43,163)	\$ 21,728	(64,891)	-299%
41	\$ 18,767	\$ 35,183	(16,416)	-47%
42	\$ -	\$ 20,833	(20,833)	0%
43	\$ (24,396)	\$ 77,744	(102,140)	-131%
44	242,777	242,777	-	0%
45	(114,256)	(114,256)	-	0%
46	\$ 104,125	\$ 206,265	(102,140)	-50%
	\$ 284,947	\$ 344,793		
	6.1%	7.5%		

Non Operating Rev and Expense
Miscellaneous Revenue
Donations
Physician Practice Support-Prima
Parcel Tax Assessment Rev
Total Non-Operating Rev/Exp
Net Income / (Loss) prior to Restricted Contributions

Capital Campaign Contribution
Restricted Foundation Contributions
Net Income / (Loss) w/ Restricted Contributions

GO Bond Tax Assessment Rev
GO Bond Interest
Net Income/(Loss) w GO Bond Activity

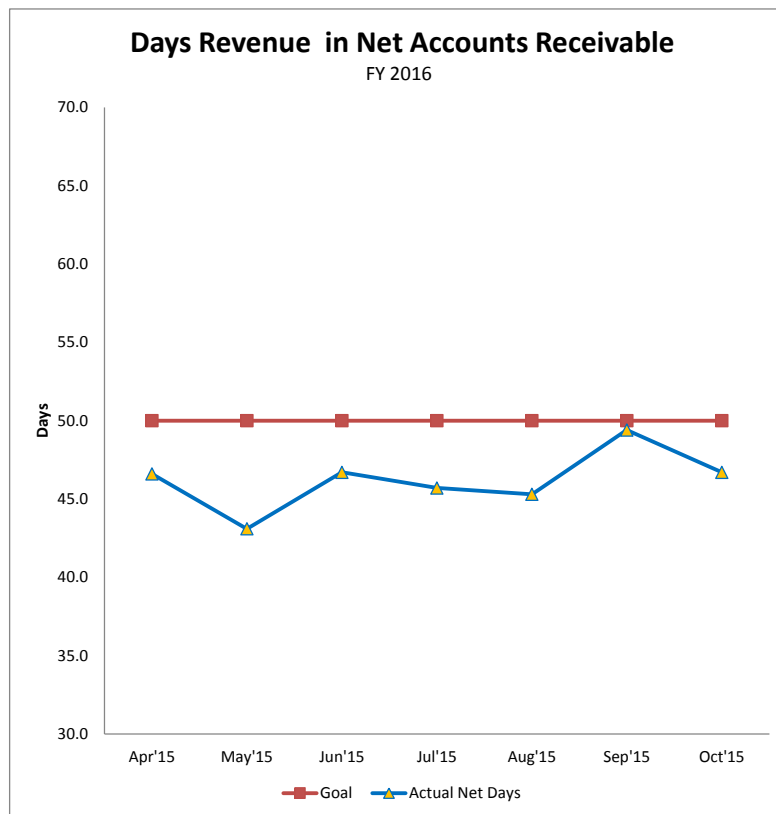
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Year-To- Date					YTD
This Year		Variance			
Actual	Budget	\$	%	Prior Year	
\$ 8,434	\$ 54,628	(46,194)	-85%	\$ 70,847	
-	23,220	(23,220)	100%	27,063	
(150,000)	(150,000)	-	0%	(150,000)	
1,001,954	1,000,000	1,954	0%	1,000,000	
\$ 860,388	\$ 927,848	(67,460)	-7%	\$ 947,911	
\$ 19,100	\$ (263,571)	282,671	-107%	\$ (101,952)	
\$ 121,816	\$ 140,732	(18,916)	-13%	\$ 172,644	
\$ -	\$ 83,332	(83,332)	100%	\$ -	
\$ 140,916	\$ (39,507)	180,423	-457%	\$ 70,691	
971,108	971,108	-	0%	610,992	
(460,697)	(460,698)	1	0%	(535,299)	
\$ 651,327	\$ 470,903	180,424	38%	\$ 146,385	
\$ 1,353,041	\$ 1,032,618			\$ 1,275,339	
7.3%	5.7%			7.3%	

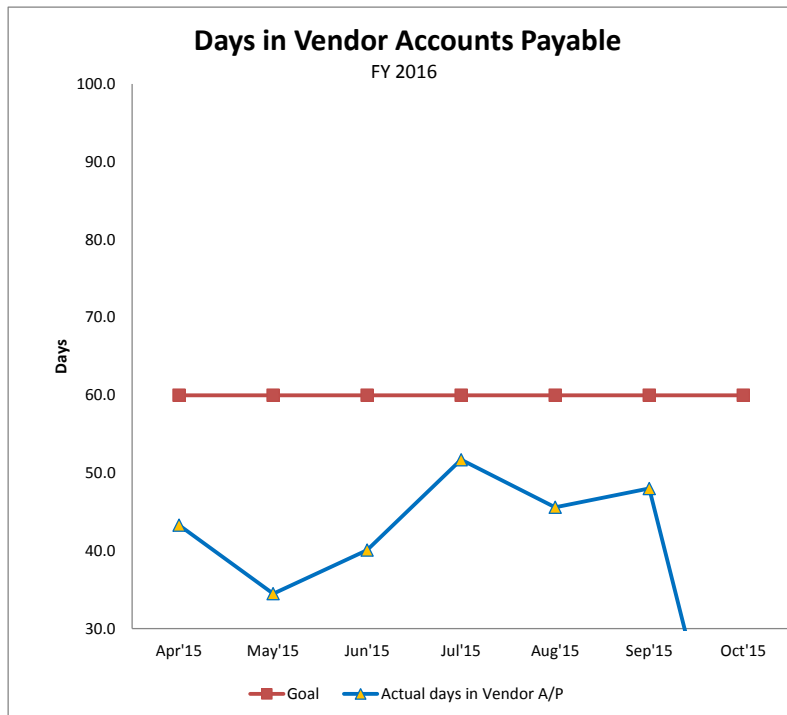
Sonoma Valley Health Care District
Statement of Revenue and Expenses Variance Analysis
For the Period Ended October 31, 2015

ATTACHMENT E

	YTD	MONTH	
Description	Variance	Variance	
Volume Information			
1 Acute Discharges	(7)	(2)	
2 SNF Days	64	139	
3 Home Care Visits	(1,323)	(500)	
4 Gross O/P Revenue (000's)	3,113	738	
Financial Results			
Gross Patient Revenue			
5 Inpatient	1,074,363	213,142	Acute patient days were under budget by 37, IP surgeries were over budget by 1 case and October had a higher case mix than budget.
6 Outpatient	(315,195)	(333,115)	Outpatient visits were under budget by 322 visits.
7 Emergency	3,577,462	1,166,046	ER visits were over budget by 49 visits.
8 SNF	(256,413)	288,455	SNF patient days were over budget by 139 days
9 Home Care	(325,323)	(134,506)	Home Care visits were under budget by 500 visits. 120 additional visits were budgeted to reflect the hiring of a Physical Therapist.
10 Total Gross Patient Revenue	3,754,894	1,200,022	
Deductions from Revenue			
11 Contractual Discounts	(3,936,421)	(1,267,540)	The ER payer mix consisted of primarily Medicare and Medi-Cal with reimbursement rates of 8.25% and 3.25% respectively.
12 Bad Debt	117,256	69,314	
13 Charity Care Provision	(48,901)	(4,036)	
14 Prior Period Adj/Government Program Revenue	468,694	77,650	The hospital received an additional \$42K from the IGT than expected, this revenue is offset by the expense from line 32.
15 Total Deductions from Revenue	(3,399,372)	(1,124,612)	
Net Patient Service Revenue	355,522	75,410	
17 Risk contract revenue	(66,537)	(20,883)	Blue Shield capitation received was under budget.
18 Net Hospital Revenue	288,985	54,527	
19 Other Op Rev & Electronic Health Records	54,627	3,478	
20 Total Operating Revenue	343,612	58,005	
Operating Expenses			
21 Salary and Wages and Agency Fees	(47,081)	(137,202)	Salaries are over budgeted expectations due to volume in the following departments; SNF, ER, Surgery, and pharmacy. Agency fees are over budgeted expectations in Home Health and CT.
22 Employee Benefits	(84,287)	(12,779)	PTO costs are over budgeted expectations (\$19,511) due to a higher number of employees out on disability and was offset by employee benefit costs being under budget by \$6,732.
23 Total People Cost	(131,368)	(149,981)	
24 Med and Prof Fees (excl'd Agency)	64,971	6,303	
25 Supplies	7,490	(86,197)	Supplies are over budget due to volume, primarily from implants in surgery.
26 Purchased Services	319,922	89,648	Budgeted Services not used during October.
27 Depreciation	(31,673)	(6,502)	
28 Utilities	(14,048)	(8,222)	
29 Insurance	(17,563)	(4,475)	Insurance premiums increased over budgeted expectations.
30 Interest	(6,079)	1,458	
31 Other	(67,107)	(9,919)	Education/travel was over budgeted expectations due to higher use and the budget is spread over 12 months.
32 Matching Fees (Government Programs)	(118,026)	62,500	Matching fees were budgeted equally over the 12 month period, fees are offset by the income above on line 14.
33 Operating expenses	6,519	(105,387)	
Operating Margin	350,131	(47,382)	
Non Operating Rev and Expense			
35 Miscellaneous Revenue	(46,194)	(11,704)	
36 Donations	(23,220)	(5,805)	
37 Physician Practice Support-Prima	-	-	
38 Parcel Tax Assessment Rev	1,954	-	
39 Total Non-Operating Rev/Exp	(67,460)	(17,509)	
Net Income / (Loss) prior to Restricted Contributions	282,671	(64,891)	
41 Capital Campaign Contribution	(18,916)	(16,416)	Capital campaign donations received were under budget.
42 Restricted Foundation Contributions	(83,332)	(20,833)	SVH did not receive any restricted donations for capital in the month of September.
43 Net Income / (Loss) w/ Restricted Contributions	180,423	(102,140)	
44 GO Bond Tax Assessment Rev	-	-	
45 GO Bond Interest	1	-	
46 Net Income/(Loss) w GO Bond Activity	180,424	(102,140)	



Days in A/R	Apr'15	May'15	Jun'15	Jul'15	Aug'15	Sep'15	Oct'15
Actual days in A/R	46.6	43.1	46.7	45.7	45.3	49.4	46.7
Goal	50.0	50.0	50.0	50.0	50.0	50.0	50.0



Days in A/P	Apr'15	May'15	Jun'15	Jul'15	Aug'15	Sept'15	Oct'15
Actual days in Vendor A/P	43.3	34.5	40.1	51.7	45.6	48.0	0.0
Goal	60.0	60.0	60.0	60.0	60.0	60.0	60.0

Sonoma Valley Hospital
Statistical Analysis
FY 2016

ATTACHMENT G

Statistics	ACTUAL	BUDGET
	Oct-15	Oct-15
Acute		
Acute Patient Days	325	362
Acute Discharges (w/o Newborns)	97	99
SNF Days	666	527
HHA Visits	948	1,448
Emergency Room Visits	820	771
Gross Outpatient Revenue (000's)	\$13,103	\$12,365
Equivalent Patient Days	2,691	2,429
Births	11	12
Surgical Cases - Inpatient	36	35
Surgical Cases - Outpatient	95	120
Total Surgical Cases	131	155
Medicare Case Mix Index	1.53	1.40
Income Statement		
Net Revenue (000's)	4,655	4,601
Operating Expenses (000's)	4,931	4,825
Net Income (000's)	104	206
Productivity		
Total Operating Expense Per Equivalent Patient Day	\$1,832	\$1,987
Productive FTEs	299	282
Non-Productive FTE's	28	33
Total FTEs	327	315
FTEs per Adjusted Occupied Bed	3.77	4.02
Balance Sheet		
Days of Expense In General Operating Cash	13	
Net Days of Revenue in AR	47	50

ACTUAL												
Sep-15	Aug-15	Jul-15	Jun-15	May-15	Apr-15	Mar-15	Feb-15	Jan-15	Dec-14	Nov-14	Oct-14	Sep-14
376	297	352	357	373	378	401	372	390	406	364	363	291
92	74	110	97	97	95	113	98	104	111	96	107	87
607	634	619	669	626	487	669	607	654	596	580	527	597
948	917	981	1,014	963	1,154	1,232	1,109	1,097	1,103	1,090	1,319	1,111
871	888	878	846	943	876	954	845	988	824	761	863	851
\$12,774	\$12,910	\$12,639	\$12,065	\$10,719	\$11,237	\$11,839	\$10,541	\$11,804	\$10,084	\$10,956	\$11,748	\$11,149
2,565	2,679	2,651	2,757	2,432	2,255	2,579	2,455	2,667	2,227	2,457	2,347	2,603
11	15	15	24	11	7	16	11	11	18	15	13	21
36	26	29	35	33	33	34	33	22	31	30	35	30
91	96	96	87	85	111	103	103	107	86	88	120	92
127	122	125	122	118	144	137	136	129	117	118	155	122
1.69	1.52	1.44	1.76	1.69	1.71	1.42	1.46	1.46	1.42	1.41	1.52	1.51
4,739	4,612	4,483	4,564	4,137	4,100	4,175	4,618	4,448	4,080	3,861	4,641	3,727
4,931	4,863	4,718	5,103	4,698	4,875	4,783	5,046	4,634	4,472	4,457	4,629	4,461
170	149	203	139	74	96	(59)	(104)	202	87	102	338	(289)
\$1,922	\$1,815	\$1,780	\$1,851	\$1,932	\$2,162	\$1,854	\$2,055	\$1,738	\$2,008	\$1,814	\$1,972	\$1,714
280	273	277	273	278	276	284	278	246	258	278	272	267
32	37	36	36	29	28	26	25	53	42	25	32	36
312	310	313	309	307	304	310	303	299	300	303	304	303
3.65	3.58	3.66	3.36	3.91	4.05	3.79	3.46	3.48	4.12	3.93	4.01	3.49
18	16	22	16	17	20	15	12	17	13	9	11	14
49	45	46	47	43	47	47	48	51	49	51	51	48

Sonoma Valley Hospital
Cash Forecast
FY 2016

ATTACHMENT H

	Actual July	Actual Aug	Actual Sept	Actual Oct	Forecast Nov	Forecast Dec	Forecast Jan	Forecast Feb	Forecast Mar	Forecast Apr	Forecast May	Forecast Jun	Forecast TOTAL
Hospital Operating Sources													
1 Patient Payments Collected	4,210,487	3,902,069	3,870,795	4,346,900	3,826,862	4,087,498	3,655,056	3,802,298	4,150,064	3,647,515	4,378,154	3,820,488	47,698,186
2 Capitation Revenue	154,950	157,070	155,878	150,301	171,184	171,184	171,184	171,184	171,184	171,184	171,184	171,184	1,987,671
3 Napa State					693,430	93,430	93,430	93,430	93,430	93,430	93,430	93,430	1,347,440
4 Other Operating Revenue	62,250	15,411	11,738	17,936	14,458	14,458	14,458	14,458	14,458	14,458	14,458	14,458	222,999
5 Other Non-Operating Revenue	8,340	23,819	27,860	44,332	13,657	13,657	13,657	13,657	13,657	13,657	13,657	13,657	213,607
6 Unrestricted Contributions					5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	40,000
7 Line of Credit													-
Sub-Total Hospital Sources	4,436,027	4,098,369	4,066,271	4,559,469	4,724,591	4,385,227	3,952,785	4,100,027	4,447,793	3,945,244	4,675,883	4,118,217	51,509,904
Hospital Uses of Cash													
8 Operating Expenses	4,337,928	4,754,620	3,823,383	5,636,271	4,460,472	4,619,528	4,243,025	4,438,019	4,973,795	4,588,664	4,764,065	4,352,593	54,992,363
9 Less Depreciation					(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(2,265,056)
10 Add Capital Lease Payments	213,809	92,154	169,806	93,230	126,571	150,653	214,722	89,935	97,192	90,250	216,289	92,045	1,646,656
11 Additional AP						1,000,000				1,250,000			2,250,000
12 Capital - Board Approved Spending		66,282	7,858										74,140
13 Napa State					655,940								655,940
Total Hospital Uses	4,551,737	4,913,056	4,001,047	5,729,501	4,959,851	5,487,049	4,174,615	4,244,822	4,787,855	5,645,782	4,697,222	4,161,506	57,354,043
Net Hospital Sources/Uses of Cash	(115,710)	(814,687)	65,224	(1,170,032)	(235,259)	(1,101,822)	(221,830)	(144,795)	(340,062)	(1,700,538)	(21,339)	(43,289)	(5,844,139)
Non-Hospital Sources													
14 Restricted/Capital Donations Donations			406,149										406,149
15 Electronic Health Records	85,361												85,361
16 Parcel Tax Revenue	123,335					1,500,000				1,250,000			2,873,335
17 Other:													-
18 LIHP	623,866												623,866
19 IGT			244,244	452,061						450,000			1,146,305
20 IGT - AB915 (Net)								600,000			300,000		900,000
Sub-Total Non-Hospital Sources	832,562	-	650,393	452,061	-	1,500,000	-	600,000	-	1,700,000	300,000	-	6,035,016
Non-Hospital Uses of Cash													
21 Matching Fees			368,026										368,026
Sub-Total Non-Hospital Uses of Cash	-	-	368,026	-	-	-	-	-	-	-	-	-	368,026
Net Non-Hospital Sources/Uses of Cash	832,562	-	282,367	452,061	-	1,500,000	-	600,000	-	1,700,000	300,000	-	5,666,990
Net Sources/Uses	716,852	(814,687)	347,591	(717,971)	(235,259)	398,178	(221,830)	455,205	(340,062)	(538)	278,661	(43,289)	
Cash and Equivalents at beginning of period	2,435,080	3,151,932	2,337,245	2,684,836	1,966,866	1,731,606	2,129,784	1,907,954	2,363,158	2,023,096	2,022,559	2,301,220	
Cash and Equivalents at end of period	3,151,932	2,337,245	2,684,836	1,966,866	1,731,606	2,129,784	1,907,954	2,363,158	2,023,096	2,022,559	2,301,220	2,257,931	YTD Cash Goal
													Available Cash
													\$ 1,457,931
													\$ 800,000
													Note #1

Note #1 - \$800,000 reserved for board approved capital during FY 2016.