



**SONOMA VALLEY HEALTH CARE DISTRICT
FINANCE COMMITTEE
REGULAR MEETING **AGENDA**
Tuesday, August 25, 2015, 5:00 p.m.**

**Location: Schantz Conference Room
Sonoma Valley Hospital – 347 Andrieux Street, Sonoma CA 95476**

TOLL FREE CALL-IN NUMBER: 866 228-9900 GUEST CODE: 294221		
AGENDA ITEM	RECOMMENDATION	
MISSION STATEMENT The mission of the SVHCD is to maintain, improve, and restore the health of everyone in our community.		
1. CALL TO ORDER/ANNOUNCEMENTS	<i>Fogg</i>	
2. PUBLIC COMMENT SECTION At this time, members of the public may comment on any item not appearing on the agenda. It is recommended that you keep your comments to three minutes or less. Under State Law, matters presented under this item cannot be discussed or acted upon by the Committee at this time. For items appearing on the agenda, the public will be invited to make comments at the time the item comes up for Committee consideration.	<i>Fogg</i>	
3. CONSENT CALENDAR FC Meeting Minutes 7.28.15	<i>Fogg</i>	Action
4. ADMINISTRATIVE REPORT AUGUST 2015	<i>Nevins</i>	Inform
5. CAPITAL PLAN	<i>Jensen</i>	Action
6. NURSE CALL STATION UPDATE	<i>Jensen</i>	Inform/Action
7. FINANCIAL REPORT MONTH ENDING JULY 31, 2015	<i>Jensen</i>	Inform/Action
8. AUDIT STATUS	<i>Jensen</i>	Inform/Action
9. ADJOURN Next meeting September 22, 2015	<i>Fogg</i>	

3.

CONSENT CALENDAR



**SONOMA VALLEY HEALTH CARE
DISTRICT
FINANCE COMMITTEE
MEETING MINUTES
Tuesday, July 28, 2015
Schantz Conference Room**

Present	Excused/Absent	Staff	Public
Dick Fogg Phil Woodward Peter Hohorst Keith Chamberlin M.D., MBA (by phone) Steve Barclay (by phone) Mary Smith	Stephen Berezin S. Mishra M.D.	Ken Jensen Sarah Dungan Gigi Betta Sharon Nevins	Sam McCandless

AGENDA ITEM	DISCUSSION	ACTIONS	FOLLOW-UP
MISSION AND VISION STATEMENTS	<i>The mission of SVHCD is to maintain, improve and restore the health of everyone in our community. The vision of SVHCD is that SVH will be a nationally recognized, compassionate place of healing known for excellence in clinical quality. We serve as the guide and indispensable link in our community's health care journey.</i>		
1. CALL TO ORDER AND ANNOUNCEMENTS	<i>Fogg</i>		
	Meeting called to order at 5:00pm		
2. PUBLIC COMMENT SECTION	<i>Fogg</i>		
	None		
3. CONSENT CALENDAR	<i>Fogg</i>	Action	
FC Meeting Minutes 6.23.15	<ul style="list-style-type: none"> Mr. Barclay asked about Item 5 in the June 23, 2015 Minutes. He has not seen the additional risk assessment information requested for the Fluoroscopy Unit. This item was approved with the condition that additional assessment is provided to the Committee. Ms. Nevins will follow up with Dawn Kuwahara for this information. Regarding Item 6 in the June 23, 2015 Minutes, Mr. Jensen 	MOTION by Woodward to approve <i>pending additional risk assessment</i> , 2 nd by Smith. All in favor.	

AGENDA ITEM	DISCUSSION	ACTIONS	FOLLOW-UP
	suggested that the Capital Budget be named Capital Plan. Jensen will bring the newly named Capital Plan back to the next Finance Committee.		
4. FINANCIAL REPORT MONTH ENDING JUNE 30, 2015	<i>Jensen</i>	Inform/Action	
	<p>The month of June's gross patient revenue was favorable to budget by \$2,059,141. As with previous months, there were significant variances in the payer mix compared with budgeted expectations. Medi-Cal was 19.7% of gross revenue and Commercial insurance was 20.1%. The net hospital revenue was over budget by \$528,628. The actual Net Hospital Revenue would have been unfavorable to budget by (\$95,238) without the LIHP - CMSP revenue.</p> <p>Mr. Woodward complimented Mr. Jensen on the cash management of the Hospital for the year ending 6/30/15 including reductions in accounts payable and receivable. Cash flow challenges still exist in the areas of capital expenditures and reduction in the line of credit.</p> <p>Ms. Nevins announced that the debt to MGH has been paid off.</p> <p>Accounts payable is currently at a net 45 and Mr. Jensen's goal is net 40.</p>	With net 45.	
5. SCHEDULE OF INSURANCE POLICIES, 2015-2016 RENEWAL	<i>Jensen</i>	Inform	
	The Schedule of Insurance Policies was presented as inform only.		
6. PROPOSED 2nd AMENDMENT TO CPS AGREEMENT	<i>Jensen</i>	Inform/Action	
	<p>Mr. Jensen presented the Proposal to Amend the CPS Agreement giving some background, budget goals and projected savings. Dr. Chamberlin shared his opinions and concerns about the proposal and feels it has not been adequately vetted to bring forward to the Board for approval.</p> <p>*Subsequent to this meeting, Hospital Management decided that the "conditional approval" recommendation by the Finance</p>	MOTION by Nevins to <i>conditionally approve the CPS agreement subject to a follow up meeting before the 8.6.15 Board meeting to further clarify the Agreement*</i> , 2 nd by Woodward. All in favor.	

AGENDA ITEM	DISCUSSION	ACTIONS	FOLLOW-UP
	Committee will not prevent it from moving forward to the 8.6.15 Board meeting for approval.		
7. ADMINISTRATIVE REPORT JUNE 2015	<i>Nevins</i>	Inform	
	There was no discussion on the Administrative Report.		
8. ADJOURN/DISCUSSION	<i>Fogg</i>		
	Meeting adjourned at 6:30pm		

4.

ADMINISTRATIVE
REPORT
JULY 2015



To: SVHCD Board of Directors
From: Kelly Mather
Date: 8/6/15
Subject: Administrative Report

Summary

Fiscal Year 2015 was much more positive than the prior year. Moving the financial services back to Sonoma Valley Hospital and having a dedicated CFO was a key to the improvement. Leadership did an excellent job controlling expenses throughout the year however, expenses were much higher than budgeted. Surgery is an example of a department that made significant operational and financial changes that helped the bottom line. EBIDA is 3.8% or \$1,971,952 which is good for small hospitals. The payer mix change with the affordable care act was the biggest hurdle to overcome. Medi-Cal is now at over 20% and our commercial payer mix has dropped from 24% to 20%.

Emergency experienced a 20% increase over the prior year with the effects of the new building for the entire year. Here is a three year trend on average monthly volumes by major service:

Monthly Average	Emergency	Inpatient	Home Care	SNF	OB	Surgery
FY 2015	861	101	1130	607	13.5	160
FY 2014	773	97	952	630	12	166
FY 2013	789	115.5	1008	653.5	13	156

Paying down accounts payable was a major goal for the year and we are pleased to say it is now at \$3 million verses almost \$6 million at the beginning of the fiscal year. The cost accounting system under the leadership of our Chief Revenue Officer has helped our efficiency and experience targeted revenue growth. Cash on hand continues above 15 days for the year. In conclusion, SVH is in a much better financial position than it has been in years. We have achieved this position all the while attending to years of deferred maintenance, adding a costly but necessary Electronic Health Record and managing through the costs of major construction.

Dashboard Results

The patient satisfaction was excellent in May. Many of the domain scores were above the 90th percentile. According to our quality vendor, we are at the 80th percentile for the VBP score. With the criteria changes made in January, all hospital scores have decreased significantly. As we have already discussed, staff satisfaction is excellent. I will attend all of the department meetings again in the next few months and we will have staff forums in November. Growth was strong in Home Care, pain management, wound care, occupational health, emergency, rehabilitation and MRI. Ophthalmology, General and Urology surgery volumes decreased significantly from the prior year. OB had its highest volume in years in June with 24 births. We exceeded our community service hour goal and Celia Kruse de la Rosa deserves a HUGE thank you for her excellent work in outreach. And, the Sonoma Valley Hospital Foundation completed their re-start under the direction of Marcia Levy and Dave Pier we raised over \$900,000 in the fiscal year in addition to collecting the capital campaign pledges. Fiscal Year 2015 was very challenging and there is reason to celebrate.

JUNE DASHBOARD

PILLAR	PERFORMANCE GOAL	METRIC	ACTUAL RESULT	GOAL LEVEL
Service Excellence	Highly satisfied Inpatients	Maintain at least 5 out of 8 HCAHPS domain results above the 50 th percentile	7 out of 8 in May	>7 = 5 (stretch) 6 = 4 5 = 3 (Goal) 4 = 2 <4 = 1
Service Excellence	Highly satisfied Emergency Patients	Maintain at least 5 out of 7 ERCAPS domain results above the 50 th percentile	7 out of 7 in May	7 = 5 (stretch) 6 = 4 5 = 3 (Goal) 4 = 2 3 = 1
Quality	Excellent Clinical Outcomes	Value Based Purchasing Clinical Score at 50 or higher	48	>60 = 5 (stretch) >55 = 4 >50 = 3 (Goal) >45 = 2 <40 = 1
People	Highly Engaged and Satisfied Staff	Press Ganey percentile ranking of 75 th percentile or higher	79.6% mean score at 91 st percentile	>80 th = 5 (stretch) >77 th = 4 >75 th = 3 (Goal) >72 nd = 2 <70 th = 1
Finance	Financial Viability	YTD EBIDA	3.8%	>5% (stretch) >4.5% = 4 >4.0% (Goal) >3/5% = 2 <3.5% = 1
	Efficiency and Financial Management	Meet FY 2015 Budgeted Expenses	\$56,413,920 (actual) \$53,859,415 (budget)	<2% = 5 (stretch) <1% = 4 <Budget = 3 (Goal) >1% = 2 >2% = 1
Growth	Surgical Cases	Increase surgeries by 2% over prior year	1565 YTD FY2015 1593 YTD FY2014	>3% = 5 >2% = 4 >1% = 3 (Goal)
	Outpatient & Emergency Volumes	2% increase (gross outpatient revenue over prior year)	\$129.6 mm YTD \$111.8 mm prior year	>5% = 5 (stretch) >3% = 4 >2% = 3 (Goal) <2% = 2
Community	Community Benefit Hours	Hours of time spent on community benefit activities per year	1733.5 hours for 12 months	>1500 = 5 >1200 = 4 >1000 = 3 >750 = 2 >500 = 1



FY 2015 TRENDED RESULTS

MEASUREMENT	Goal FY 2015	Jul 2014	Aug 2014	Sep 2014	Oct 2014	Nov 2014	Dec 2014	Jan 2015	Feb 2015	Mar 2015	Apr 2015	May 2015	Jun 2015
Inpatient Satisfaction	5/8	5	6	5	6	4	5	3	6	7	4	7	
Emergency Satisfaction	>75 th	79	79	80	76	78	81	82	81	84	83	86	
Value Based Purchasing Clinical Score	>68	68	71	70	70.88	69	68	78	78	52	47	48	
Staff Satisfaction	>75 th	76	76	76	76	76	76	76	91	91	91	91	91
FY YTD Turnover	<10%	1.6	1.9	2.6	3.6	4.6	4.9	5.5	6.5	7.4	7.6	8	8.3
YTD EBIDA	>8%	7	7	4.9	7.3	6.5	6.7	6.9	6.2	5.4	4.7	4.2	3.8
Net Operating Revenue	>4.1m	4.26	4.6	3.8	4.7	4.0	4.1	4.4	4.6	4.1	4.1	4.1	4.5
Expense Management	<4.5m	4.6	4.7	4.4	4.6	4.4	4.3	4.6	5.0	4.7	4.8	4.6	5.1
Net Income	>75	-8	35	-381	304	67	-1	29	-211	-382	-278	74	139
Days Cash on Hand	>15	14	12	14	11	10	13	17	12	15	20	17	16
A/R Days	<50	47	45	48	51	51	49	53	48	47	47	43	47
Total FTE's	<301	309	305	303	304	303	300	299	303	310	304	307	309
FTEs/AOB	<4.0	3.92	3.77	3.49	4.01	4.1	4.12	4.12	3.46	3.79	4.05	3.91	3.36
Inpatient Discharges	>100	105	104	87	107	96	111	104	98	113	95	97	97
Outpatient Revenue	>\$10m	10.8	10.4	11.1	11.7	10.9	10.1	11.8	10.5	11.8	11.2	10.7	12.0
Surgeries	>130	135	133	122	155	118	117	129	136	137	144	118	122
Home Health	>1000	1146	1109	1111	1319	1090	1103	1097	1109	1232	1154	963	1014
Births	>15	16	9	21	13	16	18	11	11	16	7	11	24
SNF days	>660	651	687	597	527	580	596	654	607	669	487	626	669
MRI	>120	132	139	143	221	116	100	108	116	157	138	125	144
Cardiology (Echos)	>70	49	53	62	67	66	67	62	56	67	61	63	66
Laboratory	>12.5	12.6	12.8	13.0	13.0	11.5	11.4	12.5	11.5	12.1	12.3	11.9	12.3
Radiology	>850	968	988	900	1047	856	890	1111	1053	1156	1030	1014	965
Rehab	>2587	3030	2859	2468	3028	2634	3010	2478	2751	3113	3063	3008	2873
CT	>300	376	345	323	368	295	316	392	309	347	302	357	335
ER	>800	889	868	851	863	761	824	988	845	769	876	943	846
Mammography	>475	414	417	433	605	462	339	487	444	466	497	476	453
Ultrasound	>325	348	361	367	372	238	299	309	317	357	391	354	345
Occupational Health	>575	656	678	758	739	602	648	653	588	679	687	573	660

5.

CAPITAL PLAN

FY 2015 Budget Approved Requests:

Item #	Dept #	Department	DESCRIPTION	PRIORITY #	Remaining Approved Budget
1	8450	Engineering	Fire System	1	120,000
2	8450	Engineering	Nurse Call System	1,3	100,000

Carryover to FY 2016 220,000

FY 2016 Budget Requests:

Item #	Dept #	Department	DESCRIPTION	PRIORITY #	ESTIMATED AMOUNT
1	8450	Engineering	Fire System	1	18,000
2	8450	Engineering	Nurse Call System	1,3	150,000
3	7660	MRI	1.5 8 Channel Knee Coil	4	16,968
4	7660	MRI	1.5 8 CHANNEL NEUROVASCULAR ARRAY	2,4	25,200
5	7670	Ultrasound	OB GYN Stretcher	2,4	6,473
6	8340	Dietary	Computrition Diet Office system. This will enable us to implement Room Service for the acute patients, and to get nutritional analysis of menu items	4	72,198
7	8340	Dietary	Boilerless Convection Steamer	3	7,180
8	6171	OB	2 Wireless Fetal Monitors	3	50,000
9	6171	OB	2 Infant Warmers	3	45,000
10	6171	OB	Carts	3	8,000
11	7630	Radiology	OR Table	3	10,000
12	7420	Surgery	Camera (eye microscope)	3	113,655
13	7420	Surgery	Eye Tray	3	5,513
14	7420	Surgery	Mini C-Arm	3	71,038
15	7420	Surgery	Colonoscope	2	24,250
16	7420	Surgery	Cautery Machine	2	6,027
17	8450	Engineering	EAH #1- Nurses Station air handler, SNF - replacement	3	270,000
18	8450	Engineering	EAH #2 - Patient room air handler, SNF - replacement	3	135,000
19	8450	Engineering	SNF chilled water pipes	3	750,000
20	8450	Engineering	Install Automatic doors by Cardio Pulmonary	3,4	25,000
21	8450	Engineering	Automatic door at PT-Hwy 12	1,4	25,000
22	8450	Engineering	SPC-4D Classification	1	50,000
23	8450	Engineering	Sewer pumps replacement in the basement	3	100,000
24	8480	Information Systems	Desktop computers/laptops/datalux all-in-one: Estimated annual refresh for computers that are more than 5 years old	3	50,000
25	8480	Information Systems	Multiple printers (Zebra, Inkjet, Laser, Dymo) & Handheld Scanners: Estimated annul refresh of printers more than 5 years old	3	16,000
26	8480	Information Systems	Kronos System Upgrade professional services from v5 to v7	3	15,570
27	8480	Information Systems	FormFast Phase II (expand use of signature pads) 14 desktop	2	18,148
28	8480	Information Systems	CareBook SVH Implementation (Grant)	2	-
29	8480	Information Systems	Hospital Wireless Network Replacement	1	7,000
30	8480	Information Systems	VMWare license for 3 blade servers	3	9,000
31	8480	Information Systems	Fiber pull from new wing 1st floor to MPOE to WW basement MPOE	1	10,000
32	8480	Information Systems	Cisco POE Switches (3560) 3 @ \$4000 each	1	12,000
33	8510	Accounting	AP paperless system	2	70,000
34		Various	Contingency	1,3	100,000

* Foundations Goal to raise money for these items.

Total Requested

Priority:
Safety Regulatory 1
Business Development 2
Obsolete Equipment 3
Patient or Staff Satisfaction 4

2,292,218

Year 1 (Fiscal Year 2016)			Year 2 (FY 2017)	Year 3 (FY 2018)
Patient Care	Plant/ Building	Information Technology		
	18,000			
	150,000			
16,968				
			25,200	
6,473				
72,198				
7,180				
50,000	*			
45,000	*			
8,000	*			
10,000				
113,655				
5,513				
			71,038	
				24,250
				6,027
			270,000	
			135,000	
			325,000	425,000
	25,000			
	25,000			
			50,000	
			100,000	
		50,000		
		16,000		
			15,570	
		18,148		
		7,000		
		9,000		
		10,000		
		12,000		
		70,000		
		100,000		

334,986

218,000

292,148

845,134

991,808

455,277

6.

FINANCIAL
REPORT FOR
MONTH ENDING
JULY 31, 2015



To: SVH Finance Committee
From: Ken Jensen, CFO
Date: August 25, 2015
Subject: Financial Report for the Month Ending July 31, 2015

As you review the financial statements for the first month of the new fiscal year you will note that we have made some changes to format and presentation.

- The Statement of Revenue and Expenses is now in landscape format and is two pages. The first page reflects the actual operations and performance of the Hospital. The second page includes non-operating activity including the aggregated net income.
- Instead of itemizing the variances in the narrative as line items we have included a separate summary with more detailed explanations for the variances. The numbered line items tie to the numbered line items on the financial statements.
- The cash forecast has been split into two sections. The first is the sources and uses of cash from Hospital operations and the other identifies sources and uses of cash from non-hospital activity.
- A separate schedule is included identifying gross and net revenue by payer source.

The month of July's gross patient revenue of \$19,988,494 was unfavorable to budget by 1% or (\$130,830). Inpatient revenue was under budget due lower than expected ICU days and a lower overall case mix index than budget. Outpatient revenue was under budget by (\$163,138) due to lower than budgeted outpatient surgeries, which is offset by ER gross revenue being over budget by \$529,987. SNF was under budget by (\$260,560) due to volume and Home Health was under budget by (\$60,663) due to lower than expected visits due to not hiring a physical therapist in July. Medi-Cal was 19.2% (regular and managed care) of gross revenue vs. a budgeted 17.7%. Deductions from revenue were 1% higher than expected or (\$87,620). After accounting for Other Operating Revenue, Total Operating Revenue of \$4,542,480 was under budget by \$189,251 or 4%.

Expenses were better than budget by \$221,559 or 4%. The significant unfavorable variances were Employee Benefits which are over budget by (\$28,290) due to a higher cost of health benefits and pension costs (\$9,110) and an increased number of employees out on disability (\$19,179). Utilities are over budget by (\$5,434) due to higher electrical costs during the summer months and insurance expense is over budget by (\$4,436) due to higher premiums.



After accounting for all income and expenses, but not including Restricted Contributions and GO bond activity, the net income for July was \$42,569 vs. a budgeted net income of \$23,876. The total net income for July after all activity was \$202,834 vs. a budgeted net income of \$204,739.

EBIDA for the month of July was 8.2%

Patient Volumes – July

	ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
Acute Discharges	110	94	16	105
Newborn Discharges	16	16	0	16
Acute Patient Days	352	344	8	335
SNF Patient Days	619	651	-32	651
Home Care Visits	981	1,249	-268	1,146
OP Gross Revenue	\$12,639	\$12,286	\$353	\$10,879
Surgical Cases	125	134	-9	135

Overall Payer Mix – July

	ACTUAL	BUDGET	VARIANCE	YTD ACTUAL	YTD BUDGET	VARIANCE
Medicare	48.3%	48.6%	-0.3%	48.3%	48.6%	-0.3%
Medi-Cal	19.2%	17.7%	1.5%	19.2%	17.7%	1.5%
Self Pay	1.7%	1.7%	0.0%	1.7%	1.7%	0.0%
Commercial	20.2%	20.6%	-0.4%	20.2%	20.6%	-0.4%
Managed MC	5.0%	4.8%	0.2%	5.0%	4.8%	0.2%
Workers Comp	2.6%	3.6%	-1.0%	2.6%	3.6%	-1.0%
Capitated	3.0%	3.0%	0.0%	3.0%	3.0%	0.0%
Total	100.0%	100.0%		100.0%	100.0%	

Cash Activity for July:

For the month of July the cash collection goal was \$3,096,286 and the Hospital collected \$3,671,475, or over the goal by \$575,189. The cash collection goal is based upon net hospital revenue from 90 days ago. Days of cash on hand are 21 days at July 31, 2015. Accounts Receivable decreased from June, from 46.7 days to 45.7 days in July. Accounts Payable is up by \$352,722 from June and Accounts Payable days are at 51.7.

Sonoma Valley Hospital

Net Revenue by Payer for the month of July 31, 2015

July-15

Gross Revenue:	Actual	Budget	Variance	% Variance
Medicare	9,660,452	9,730,167	(69,715)	-0.7%
Medi-Cal	3,837,969	3,531,191	306,778	8.7%
Self Pay	341,466	348,556	(7,090)	-2.0%
Commercial	4,041,421	4,224,978	(183,557)	-4.3%
Medicare Managed Care	990,718	961,752	28,966	3.0%
Worker's Comp.	525,463	715,124	(189,661)	-26.5%
Capitated	591,005	607,556	(16,551)	-2.7%
Total	19,988,494	20,119,324	(130,830)	-0.7%

Net Revenue:	Actual	Budget	Variance	% Variance
Medicare	1,941,558	2,007,671	(66,113)	-3.3%
Medi-Cal	591,815	528,266	63,549	12.0%
Self Pay	49,873	98,556	(48,683)	-49.4%
Commercial	1,380,378	1,451,084	(70,705)	-4.9%
Medicare Managed Care	130,775	142,051	(11,276)	-7.9%
Worker's Comp.	101,677	168,483	(66,806)	-39.7%
Capitated	18,853	24,728	(5,874)	-23.8%
Prior Period Adj/IGT	112,710	125,250	(12,540)	-10.0%
Total	4,327,639	4,546,089	(218,450)	-4.8%

Percent of Net Revenue:	Actual	Budget	Variance	% Variance
Medicare	44.9%	44.2%	0.7%	1.6%
Medi-Cal	13.7%	11.6%	2.1%	17.7%
Self Pay	1.2%	2.2%	-1.0%	-46.8%
Commercial	31.9%	31.9%	0.0%	-0.1%
Medicare Managed Care	3.0%	3.1%	-0.1%	-3.3%
Worker's Comp.	2.3%	3.7%	-1.4%	-36.6%
Capitated	0.4%	0.5%	-0.1%	-19.9%
Prior Period Adj/IGT	2.6%	2.8%	-0.2%	-5.5%
Total	100.0%	100.0%	0.0%	0.0%

YTD

Actual	Budget	Variance	% Variance
9,660,452	9,730,167	(69,715)	-0.7%
3,837,969	3,531,191	306,778	8.7%
341,466	348,556	(7,090)	-2.0%
4,041,421	4,224,978	(183,557)	-4.3%
990,718	961,752	28,966	3.0%
525,463	715,124	(189,661)	-26.5%
591,005	607,556	(16,551)	-2.7%
19,988,494	20,119,324	(130,830)	-0.7%

YTD

Actual	Budget	Variance	% Variance
1,941,558	2,007,671	(66,113)	-3.3%
591,815	528,266	63,549	12.0%
49,873	98,556	(48,683)	-49.4%
1,380,378	1,451,084	(70,706)	-4.9%
130,775	142,051	(11,276)	-7.9%
101,677	168,483	(66,806)	-39.7%
18,853	24,728	(5,874)	-23.8%
112,710	125,250	(12,540)	-10.0%
4,327,639	4,546,089	(218,450)	-4.8%

Actual	Budget	Variance	% Variance
44.9%	44.2%	0.7%	1.6%
13.7%	11.6%	2.1%	17.7%
1.2%	2.2%	-1.0%	-46.8%
31.9%	31.9%	0.0%	-0.1%
3.0%	3.1%	-0.1%	-3.3%
2.3%	3.7%	-1.4%	-36.6%
0.4%	0.5%	-0.1%	-19.9%
2.6%	2.8%	-0.2%	-5.5%
100.0%	100.0%	0.0%	0.0%

SONOMA VALLEY HOSPITAL
OPERATING INDICATORS
For the Period Ended July 31, 2015

CURRENT MONTH				YEAR-TO-DATE			YTD
	Actual	Budget	Favorable (Unfavorable) Variance		Actual	Budget	Favorable (Unfavorable) Variance
	<u>07/31/15</u>	<u>07/31/15</u>			<u>07/31/15</u>	<u>07/31/15</u>	<u>07/31/14</u>
				Inpatient Utilization			
				Discharges			
1	95	79	16	Acute	95	79	90
2	15	15	0	ICU	15	15	15
3	110	94	16	Total Discharges	110	94	105
4	16	12	4	Newborn	16	12	16
5	126	106	20	Total Discharges inc. Newborns	126	105	121
				Patient Days:			
6	257	244	13	Acute	257	244	234
7	95	100	(5)	ICU	95	100	101
8	352	344	8	Total Patient Days	352	344	335
9	23	22	1	Newborn	23	22	23
10	375	366	9	Total Patient Days inc. Newborns	375	366	358
				Average Length of Stay:			
11	2.7	3.1	(0.4)	Acute	2.7	3.1	2.6
12	6.3	6.7	(0.4)	ICU	6.3	6.7	6.7
13	3.2	3.7	(0.5)	Avg. Length of Stay	3.2	3.7	3.2
14	1.4	1.8	(0.4)	Newborn ALOS	1.4	1.9	1.4
				Average Daily Census:			
15	8.3	7.9	0.4	Acute	8.3	7.9	7.5
16	3.1	3.2	(0.2)	ICU	3.1	3.2	3.3
17	11.4	11.1	0.3	Avg. Daily Census	11.4	11.1	10.8
18	0.7	0.7	0.0	Newborn	0.74	0.71	0.74
				Long Term Care:			
19	619	651	(32)	SNF Patient Days	619	651	651
20	29	30	(1)	SNF Discharges	29	30	31
21	20.0	21.0	(1.0)	Average Daily Census	20.0	21.0	21.0
				Other Utilization Statistics			
				Emergency Room Statistics			
22	878	805	73	Total ER Visits	878	805	889
				Outpatient Statistics:			
23	5,039	4,954	85	Total Outpatients Visits	5,039	4,954	4,656
24	29	26	3	IP Surgeries	29	26	26
25	96	108	(12)	OP Surgeries	96	108	109
26	34	42	(8)	Special Procedures	34	42	42
27	981	1,249	(268)	Home Health Visits	981	1,249	1,146
	-	-	-	Home Health Patients	0	0	-
28	380	319	61	Adjusted Discharges	380	319	337
29	2,651	2,574	77	Adjusted Patient Days (Inc. SNF)	2,651	2,574	2,444
30	85.5	83.0	2.5	Adj. Avg. Daily Census (Inc. SNF)	85.5	83.0	78.8
31	1.4380	1.4000	0.038	Case Mix Index -Medicare	1.4380	1.4000	1.5637
32	1.3530	1.4000	(0.047)	Case Mix Index - All payers	1.3530	1.4000	1.5507
				Labor Statistics			
33	277	285	8.1	FTE's - Worked	277	285	268
34	313	319	6.3	FTE's - Paid	313	319	309
35	39.75	39.47	(0.28)	Average Hourly Rate	39.75	39.47	37.17
36	20.8	21.9	1.1	Manhours / Adj. Pat Day	20.8	21.9	#REF!
37	145.5	176.7	31.2	Manhours / Adj. Discharge	145.5	176.7	#REF!
38	23.2%	22.4%	-0.8%	Benefits % of Salaries	23.2%	22.4%	24.2%
				Non-Labor Statistics			
39	10.0%	11.7%	1.6%	Supply Expense % Net Revenue	10.0%	11.7%	12.9%
40	1,186	1,725	538	Supply Exp. / Adj. Discharge	1,186	1,725	1,633
41	12,840	15,982	3,141	Total Expense / Adj. Discharge	12,840	15,982	14,365
				Other Indicators			
42	21.3			Days Cash - Operating Funds			
43	45.7	50.0	(4.3)	Days in Net AR	45.7	50.0	55.0
44	84%			Collections % of Net Revenue	84%		103.9%
45	51.7	60.0	(8.3)	Days in Accounts Payable	51.7	60.0	54.0
46	22.5%	23.6%	-1.1%	% Net revenue to Gross revenue	22.5%	23.6%	23.4%
47	24.1%			% Net AR to Gross AR	24.1%		26.5%

Sonoma Valley Health Care District
Balance Sheet
As of July 31, 2015

		<u>Current Month</u>	<u>Prior Month</u>	<u>Prior Year</u>
Assets				
Current Assets:				
1	Cash	\$ 3,151,932	\$ 2,435,080	\$ 2,083,036
2	Trustee Funds	3,021,373	3,021,372	1,753,339
3	Net Patient Receivables	7,346,106	7,204,545	7,629,045
4	Allow Uncollect Accts	(696,498)	(535,554)	(616,783)
5	Net A/R	6,649,608	6,668,991	7,012,262
6	Other Accts/Notes Rec	8,131,202	8,154,790	7,214,697
7	3rd Party Receivables, Net	97,218	718,680	1,784,687
8	Inventory	842,420	835,426	768,566
9	Prepaid Expenses	878,955	670,890	587,667
10	Total Current Assets	\$ 22,772,708	\$ 22,505,228	\$ 21,204,254
12	Property, Plant & Equip, Net	\$ 54,631,826	\$ 54,858,315	\$ 56,059,486
13	Specific Funds	247,317	239,529	1,464,113
14	Other Assets	143,494	143,321	197,981
15	Total Assets	\$ 77,795,345	\$ 77,746,393	\$ 78,925,834
Liabilities & Fund Balances				
Current Liabilities:				
16	Accounts Payable	\$ 3,437,756	\$ 3,085,034	\$ 5,586,333
17	Accrued Compensation	4,194,116	3,897,082	3,710,055
18	Interest Payable	707,575	589,645	701,045
19	Accrued Expenses	1,263,247	1,200,345	2,131,580
20	Advances From 3rd Parties	1,694,150	1,702,194	484,665
21	Deferred Tax Revenue	5,420,552	5,913,329	5,447,569
22	Current Maturities-LTD	1,720,434	1,496,385	1,720,434
23	Line of Credit - Union Bank	5,923,734	5,923,734	4,973,734
24	Other Liabilities	341,885	611,724	201,448
25	Total Current Liabilities	\$ 24,703,449	\$ 24,419,472	\$ 24,956,864
26	Long Term Debt, net current portion	\$ 38,650,064	\$ 39,087,923	\$ 40,385,739
Fund Balances:				
28	Unrestricted	\$ 12,356,040	\$ 12,188,623	\$ 12,356,581
29	Restricted	2,085,792	2,050,375	1,226,651
30	Total Fund Balances	\$ 14,441,832	\$ 14,238,998	\$ 13,583,232
31	Total Liabilities & Fund Balances	\$ 77,795,345	\$ 77,746,393	\$ 78,925,834

**Sonoma Valley Health Care District
Statement of Revenue and Expenses
Comparative Results
For the Period Ended July 31, 2015**

Month					Volume Information	Year-To- Date				YTD
This Year		Variance				This Year		Variance		Prior Year
Actual	Budget	\$	%	Actual		Budget	\$	%		
1	110	94	16	17%	Acute Discharges	110	94	16	17%	105
2	619	651	(32)	-5%	SNF Days	619	651	(32)	-5%	651
3	981	1,249	(268)	-21%	Home Care Visits	981	1,249	(268)	-21%	1,146
4	12,639	12,286	353	3%	Gross O/P Revenue (000's)	\$ 12,639	\$ 12,286	353	3%	\$ 10,879
Financial Results										
Gross Patient Revenue										
5	\$ 5,081,706	\$ 5,312,162	(230,456)	-4%	Inpatient	\$ 5,081,706	\$ 5,312,162	(230,456)	-4%	\$ 4,865,266
6	7,479,482	7,642,620	(163,138)	-2%	Outpatient	7,433,308	7,549,190	(115,882)	-2%	6,424,729
7	4,884,453	4,354,466	529,987	12%	Emergency	4,884,453	4,354,466	529,987	12%	4,100,448
8	2,221,444	2,428,004	(206,560)	-9%	SNF	2,221,444	2,428,004	(206,560)	-9%	2,479,118
9	321,409	382,072	(60,663)	-16%	Home Care	321,409	382,072	(60,663)	-16%	354,005
10	\$ 19,988,494	\$ 20,119,324	(130,830)	-1%	Total Gross Patient Revenue	\$ 19,942,320	\$ 20,025,894	(83,574)	0%	\$ 18,223,566
Deductions from Revenue										
11	\$ (15,618,558)	\$ (15,587,907)	(30,651)	0%	Contractual Discounts	\$ (15,618,558)	\$ (15,587,907)	(30,651)	0%	\$ (14,106,159)
12	(150,000)	(89,314)	(60,686)	-68%	Bad Debt	(150,000)	(89,314)	(60,686)	-68%	(70,000)
13	(5,007)	(21,264)	16,257	76%	Charity Care Provision	(5,007)	(21,264)	16,257	76%	(36,000)
14	112,710	125,250	(12,540)	0%	Prior Period Adj/Government Program Revenue	112,710	125,250	(12,540)	0%	-
15	\$ (15,660,855)	\$ (15,573,235)	(87,620)	1%	Total Deductions from Revenue	\$ (15,660,855)	\$ (15,573,235)	(87,620)	1%	\$ (14,212,159)
16	\$ 4,327,639	\$ 4,546,089	(218,450)	-5%	Net Patient Service Revenue	\$ 4,281,465	\$ 4,452,659	(171,194)	-4%	\$ 4,011,407
17	\$ 154,950	\$ 171,184	(16,234)	-9%	Risk contract revenue	\$ 201,124	\$ 264,614	(63,490)	-24%	\$ 249,706
18	\$ 4,482,589	\$ 4,717,273	(234,684)	-5%	Net Hospital Revenue	\$ 4,482,589	\$ 4,717,273	(234,684)	-5%	\$ 4,261,113
19	\$ 59,891	\$ 14,458	45,433	-314%	Other Op Rev & Electronic Health Records	\$ 59,891	\$ 14,458	45,433	314%	\$ 76,072
20	\$ 4,542,480	\$ 4,731,731	(189,251)	-4%	Total Operating Revenue	\$ 4,542,480	\$ 4,731,731	(189,251)	-4%	\$ 4,337,185
Operating Expenses										
21	\$ 2,195,146	\$ 2,223,558	28,412	1%	Salary and Wages and Agency Fees	\$ 2,195,146	\$ 2,223,558	28,412	1%	\$ 2,031,898
22	831,409	\$ 803,119	(28,290)	-4%	Employee Benefits	831,409	803,119	(28,290)	-4%	763,125
23	\$ 3,026,555	\$ 3,026,677	122	0%	Total People Cost	\$ 3,026,555	\$ 3,026,677	122	0%	\$ 2,795,023
24	\$ 340,214	\$ 340,522	308	0%	Med and Prof Fees (excl'd Agency)	\$ 340,214	\$ 340,522	308	0%	\$ 340,493
25	450,286	549,893	99,607	18%	Supplies	450,286	549,893	99,607	18%	550,982
26	287,032	352,170	65,138	18%	Purchased Services	287,032	352,170	65,138	18%	313,931
27	291,608	283,132	(8,476)	-3%	Depreciation	291,608	283,132	(8,476)	-3%	309,381
28	104,392	98,958	(5,434)	-5%	Utilities	104,392	98,958	(5,434)	-5%	101,527
29	25,270	20,834	(4,436)	-21%	Insurance	25,270	20,834	(4,436)	-21%	19,255
30	38,436	41,894	3,458	8%	Interest	38,436	41,894	3,458	8%	43,313
31	154,466	163,237	8,771	5%	Other	154,466	163,237	8,771	5%	(492,781)
32	0	62,500	62,500	100%	Matching Fees (Government Programs)	0	62,500	62,500	100%	645,940
33	\$ 4,718,259	\$ 4,939,818	221,559	4%	Operating expenses	\$ 4,718,259	\$ 4,939,818	221,559	4%	\$ 4,627,064
34	\$ (175,779)	\$ (208,086)	32,307	16%	Operating Margin	\$ (175,779)	\$ (208,086)	32,307	16%	\$ (289,879)

**Sonoma Valley Health Care District
Statement of Revenue and Expenses
Comparative Results
For the Period Ended July 31, 2015**

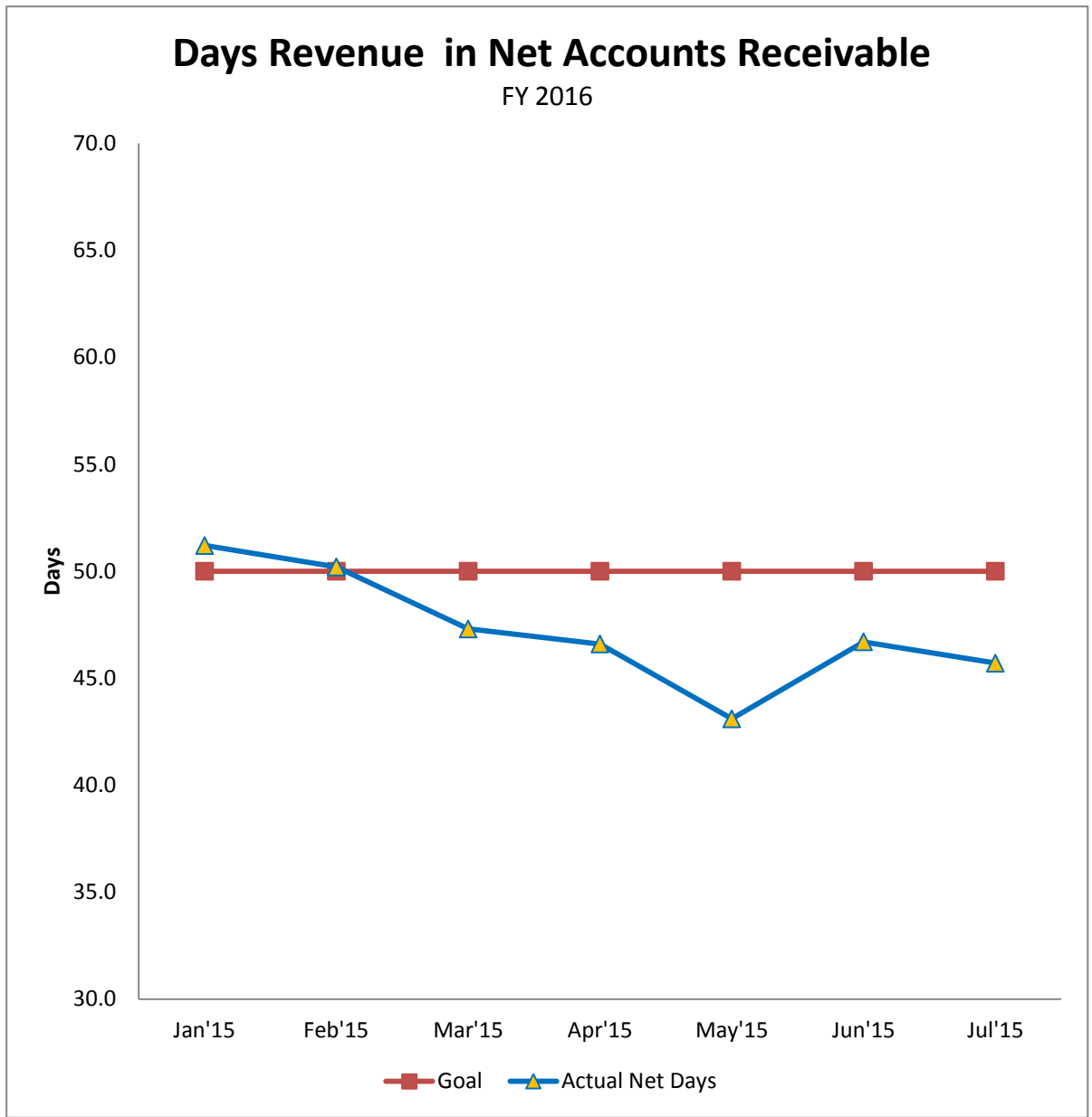
Month					Year-To- Date					YTD
This Year		Variance			This Year		Variance			Prior Year
Actual	Budget	\$	%		Actual	Budget	\$	%		
Non Operating Rev and Expense										
35	\$ 3,894	\$ 13,657	(9,763)	-71%	Miscellaneous Revenue	\$ 3,894	\$ 13,657	(9,763)	-71%	\$ 11,017
36	-	5,805	(5,805)	-100%	Donations	-	5,805	(5,805)	100%	7,063
37	(37,500)	(37,500)	-	0%	Physician Practice Support-Prima	(37,500)	(37,500)	-	0%	(37,500)
38	251,954	250,000	1,954	1%	Parcel Tax Assessment Rev	251,954	250,000	1,954	1%	250,000
39	\$ 218,348	\$ 231,962	(13,614)	-6%	Total Non-Operating Rev/Exp	\$ 218,348	\$ 231,962	(13,614)	-6%	\$ 230,580
40	\$ 42,569	\$ 23,876	18,693	78%	Net Income / (Loss) prior to Restricted Contributions	\$ 42,569	\$ 23,876	18,693	78%	\$ (59,299)
41	\$ 35,417	\$ 35,183	234	1%	Capital Campaign Contribution	\$ 35,417	\$ 35,183	234	1%	\$ 50,864
42	\$ -	\$ 20,833	(20,833)	0%	Restricted Foundation Contributions	\$ -	\$ 20,833	(20,833)	100%	\$ -
43	\$ 77,986	\$ 79,892	(1,906)	-2%	Net Income / (Loss) w/ Restricted Contributions	\$ 77,986	\$ 79,892	(1,906)	-2%	\$ (8,435)
44	242,777	242,777	-	0%	GO Bond Tax Assessment Rev	242,777	242,777	-	0%	154,014
45	(117,929)	(117,930)	1	0%	GO Bond Interest	(117,929)	(117,930)	1	0%	(182,976)
46	\$ 202,834	\$ 204,739	(1,905)	-1%	Net Income/(Loss) w GO Bond Activity	\$ 202,834	\$ 204,739	(1,905)	-1%	\$ (37,397)
	\$ 372,613	\$ 348,901			EBIDA	\$ 372,613	\$ 348,901			\$ 293,395
		8.2%	7.4%			8.2%	7.4%			6.8%

Sonoma Valley Health Care District
Statement of Revenue and Expenses Variance Analysis
For the Period Ended July 31, 2015

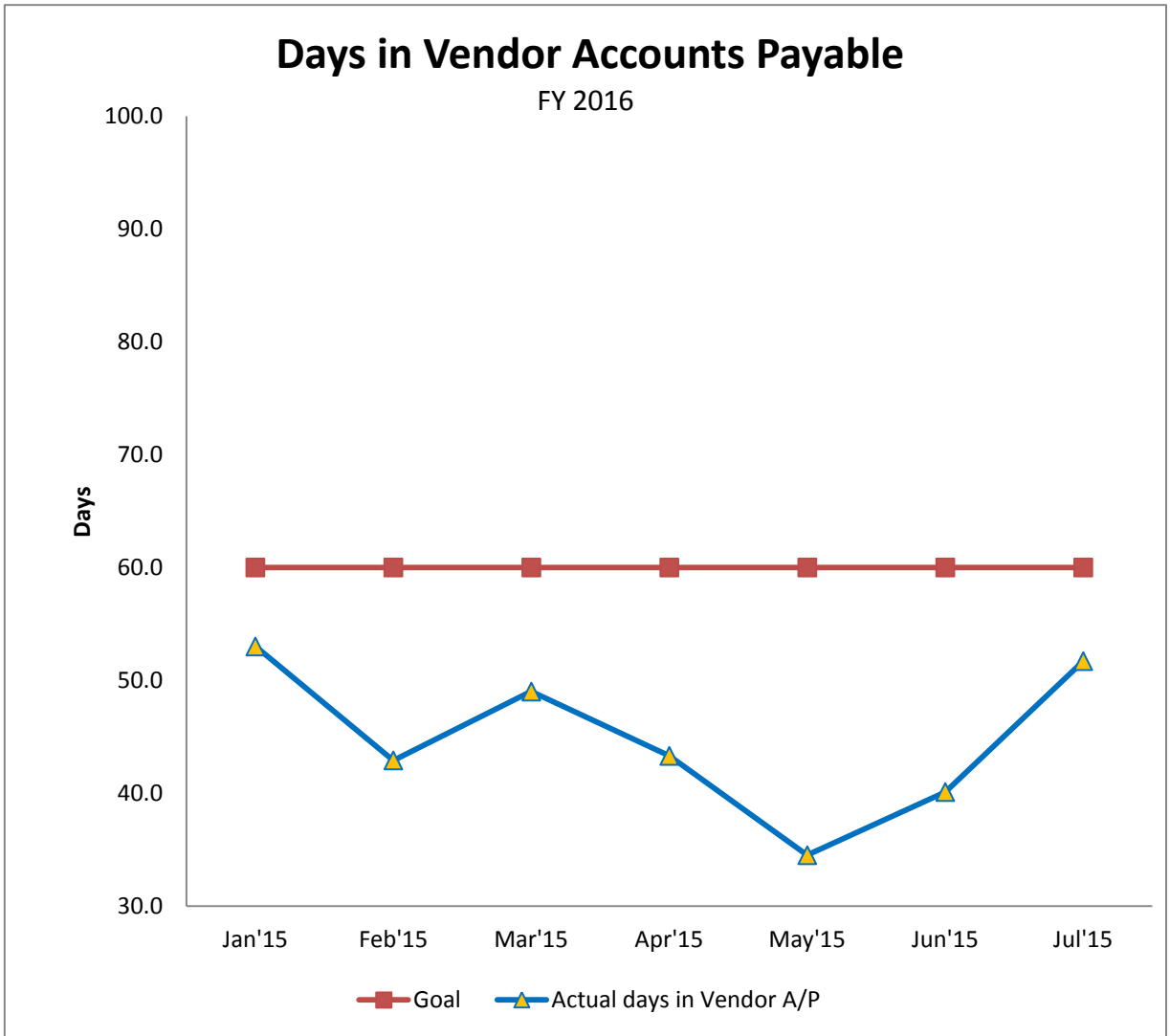
	Description	Variance	
	Volume Information		
1	Acute Discharges	16	
2	SNF Days	(32)	
3	Home Care Visits	(268)	
4	Gross O/P Revenue (000's)	353	
	Financial Results		
	Gross Patient Revenue		
5	Inpatient	(230,456)	ICU patient days were below budget by 5 days and the case mix for all payors was lower than average.
6	Outpatient	(163,138)	Outpatient visits were and outpatient surgeries were under budget by 12 cases
7	Emergency	529,987	ER visits were over budget by 73 visits.
8	SNF	(206,560)	SNF patient days were under budget by 32 days
9	Home Care	(60,663)	Home Care visits were under budget by 268 visits. 120 additional visits were budgeted to reflect an the hiring of a Physical Therapist but as of July 31, 2015 one was not hired.
10	Total Gross Patient Revenue	(130,830)	
	Deductions from Revenue		
11	Contractual Discounts	(30,651)	Revenue deductions were unfavorable to budget due to an unfavorable payor mix.
12	Bad Debt	(60,686)	Self-pay AR increased in the month of July.
13	Charity Care Provision	16,257	
14	Prior Period Adj/Government Program Revenue	(12,540)	The \$112,710 prior period adjustment is from the Cost Report for 6/30/13. Rev is off setting Exp from line 32.
15	Total Deductions from Revenue	(87,620)	
16	Net Patient Service Revenue	(218,450)	
	Risk contract revenue		
17	Risk contract revenue	(16,234)	Blue Shield capitation received was under budget.
18	Net Hospital Revenue	(234,684)	
	Other Op Rev & Electronic Health Records		
19	Other Op Rev & Electronic Health Records	45,433	Beta special dividend of \$26,429 and other rebates and refunds.
20	Total Operating Revenue	(189,251)	
	Operating Expenses		
	Salary and Wages and Agency Fees	28,412	Salaries were under budget by \$67,893 and the agency fees were over by \$39,480. Med-Surg was over budget in RN costs by \$17,965 due to volume, SNF was over in registry fees by \$11,302, ER was over in RN costs by \$20,344 due to volume, Ultrasound was over in salaries by \$7,637 due to volume, Physical Therapy IP was over in registry fees by \$5,583, and Home Health salaries were under budget by \$37,580 due to volume under budget.
21	Employee Benefits	(28,290)	Employee Benefits are over budget due to higher cost of health benefits and pension costs over budget (\$9,110) and PTO use over budgeted expectations (\$19,179) due to disability pay outs.
22	Total People Cost	122	
23	Med and Prof Fees (excl Agency)	308	
24	Supplies	99,607	Supplies are under budget due to volume and a lower acuity in clinical departments.
25	Purchased Services	65,138	Budgeted Services not used during July.
26	Depreciation	(8,476)	
27	Utilities	(5,434)	
28	Insurance	(4,436)	
29	Interest	3,458	
30	Other	8,771	
31	Matching Fees (Government Programs)	62,500	Matching fees were budgeted equally over the 12 month period. July had no fees associated with IGT money. Exp is offset by Rev from line 14.
32	Operating expenses	221,559	
33	Operating Margin	32,307	
34			

Sonoma Valley Health Care District
Statement of Revenue and Expenses Variance Analysis
For the Period Ended July 31, 2015

	Description	Variance	
	Non Operating Rev and Expense		
35	Miscellaneous Revenue	(9,763)	
36	Donations	(5,805)	
37	Physician Practice Support-Prima	-	
38	Parcel Tax Assessment Rev	1,954	
39	Total Non-Operating Rev/Exp	(13,614)	
40	Net Income / (Loss) prior to Restricted Contributions	18,693	
41	Capital Campaign Contribution	234	
42	Restricted Foundation Contributions	(20,833)	SVH did not receive any restricted donations for capital in the month of July.
43	Net Income / (Loss) w/ Restricted Contributions	(1,906)	
44	GO Bond Tax Assessment Rev	-	
45	GO Bond Interest	1	
46	Net Income/(Loss) w GO Bond Activity	(1,905)	



Days in A/R	Jan'15	Feb'15	Mar'15	Apr'15	May'15	Jun'15	Jul'15
Actual days in A/R	51.2	50.2	47.3	46.6	43.1	46.7	45.7
Goal	50.0	50.0	50.0	50.0	50.0	50.0	50.0



Days in A/P	Jan'15	Feb'15	Mar'15	Apr'15	May'15	Jun'15	Jul'15
Actual days in Vendor A/P	53.0	42.9	49.0	43.3	34.5	40.1	51.7
Goal	60.0	60.0	60.0	60.0	60.0	60.0	60.0

Sonoma Valley Hospital
Statistical Analysis
FY 2016

	ACTUAL	BUDGET
	Jul-15	Jul-15
Statistics		
Acute		
Acute Patient Days	352	344
Acute Discharges (w/o Newborns)	110	94
SNF Days	619	651
HHA Visits	981	1,249
Emergency Room Visits	878	805
Gross Outpatient Revenue (000's)	\$12,639	\$12,286
Equivalent Patient Days	2,651	2,574
Births	15	12
Surgical Cases - Inpatient	29	26
Surgical Cases - Outpatient	96	108
Total Surgical Cases	125	134
Medicare Case Mix Index	1.44	1.40
Income Statement		
Net Revenue (000's)	4,483	4,717
Operating Expenses (000's)	4,718	4,940
Net Income (000's)	203	205
Productivity		
Total Operating Expense Per Equivalent Patient Day	\$1,780	\$1,919
Productive FTEs	277	285
Non-Productive FTE's	36	34
Total FTEs	313	319
FTEs per Adjusted Occupied Bed	3.66	3.84
Balance Sheet		
Days of Expense In General Operating Cash	22	
Net Days of Revenue in AR	46	50

ACTUAL												
Jun-15	May-15	Apr-15	Mar-15	Feb-15	Jan-15	Dec-14	Nov-14	Oct-14	Sep-14	Aug-14	Jul-14	Jun-14
357	373	378	401	372	390	406	364	363	291	376	335	362
97	97	95	113	98	104	111	96	107	87	104	105	91
669	626	487	669	607	654	596	580	527	597	687	651	613
1,014	963	1,154	1,232	1,109	1,097	1,103	1,090	1,319	1,111	1,109	1,146	992
846	943	876	954	845	988	824	761	863	851	868	889	867
\$12,065	\$10,719	\$11,237	\$11,839	\$10,541	\$11,804	\$10,084	\$10,956	\$11,748	\$11,149	\$10,410	\$10,879	\$10,111
2,757	2,432	2,255	2,579	2,455	2,667	2,227	2,457	2,347	2,603	2,510	2,447	2,433
24	11	7	16	11	11	18	15	13	21	9	16	11
35	33	33	34	33	22	31	30	35	30	41	26	28
87	85	111	103	103	107	86	88	120	92	92	109	93
122	118	144	137	136	129	117	118	155	122	133	135	121
1.76	1.69	1.71	1.42	1.46	1.46	1.42	1.41	1.52	1.51	1.65	1.56	1.76
4,564	4,137	4,100	4,175	4,618	4,448	4,080	3,861	4,641	3,727	4,422	4,261	4,563
5,103	4,698	4,875	4,783	5,046	4,634	4,472	4,457	4,629	4,461	4,778	4,626	4,854
139	74	96	(59)	(104)	202	87	102	338	(289)	134	(37)	567
\$1,851	\$1,932	\$2,162	\$1,854	\$2,055	\$1,738	\$2,008	\$1,814	\$1,972	\$1,714	\$1,903	\$1,890	\$1,995
273	278	276	284	278	246	258	278	272	267	274	268	266
36	29	28	26	25	53	42	25	32	36	32	42	37
309	307	304	310	303	299	300	303	304	303	305	309	303
3.36	3.91	4.05	3.79	3.46	3.48	4.12	3.93	4.01	3.49	3.77	3.92	3.74
16	17	20	15	12	17	13	9	11	14	12	14	7
47	43	47	47	48	51	49	51	51	48	45	46	47

Sonoma Valley Hospital
Cash Forecast
FY 2016

	Actual July	Forecast Aug	Forecast Sept	Forecast Oct	Forecast Nov	Forecast Dec	Forecast Jan	Forecast Feb	Forecast Mar	Forecast Apr	Forecast May	Forecast Jun	Forecast TOTAL
Hospital Operating Sources													
1 Patient Payments Collected	4,210,487	3,778,006	4,197,427	4,047,606	3,826,862	4,087,498	3,655,056	3,802,298	4,150,064	3,647,515	4,378,154	3,820,488	47,601,462
2 Capitation Revenue	154,950	171,184	171,184	171,184	171,184	171,184	171,184	171,184	171,184	171,184	171,184	171,184	2,037,974
3 Napa State		600,000	93,430	93,430	93,430	93,430	93,430	93,430	93,430	93,430	93,430	93,430	1,534,300
4 Other Operating Revenue	62,250	14,458	14,458	14,458	14,458	14,458	14,458	14,458	14,458	14,458	14,458	14,458	221,288
5 Other Non-Operating Revenue	8,340	13,657	13,657	13,657	13,657	13,657	13,657	13,657	13,657	13,657	13,657	13,657	158,567
6 Unrestricted Contributions		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	55,000
7 Line of Credit			(225,000)										(225,000)
Sub-Total Hospital Sources	4,436,027	4,582,305	4,270,156	4,345,335	4,124,591	4,385,227	3,952,785	4,100,027	4,447,793	3,945,244	4,675,883	4,118,217	51,383,591
Hospital Uses of Cash													
8 Operating Expenses	4,337,928	4,147,595	4,427,885	4,615,261	4,460,472	4,619,528	4,243,025	4,438,019	4,973,795	4,588,664	4,764,065	4,352,593	53,968,830
9 Less Depreciation		(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(3,114,452)
10 Add Capital Lease Payments	213,809	86,999	76,452	228,509	126,571	150,653	214,722	89,935	97,192	90,250	216,289	92,045	1,683,426
11 Additional AP		375,740	122,000			1,000,000				1,250,000			2,747,740
12 Capital - Board Approved Spending		49,970											49,970
13 Napa State		655,940											655,940
Total Hospital Uses	4,551,737	5,033,112	4,343,205	4,560,638	4,303,911	5,487,049	4,174,615	4,244,822	4,787,855	5,645,782	4,697,222	4,161,506	55,991,454
Net Hospital Sources/Uses of Cash	(115,710)	(450,807)	(73,049)	(215,303)	(179,319)	(1,101,822)	(221,830)	(144,795)	(340,062)	(1,700,538)	(21,339)	(43,289)	(4,607,863)
Non-Hospital Sources													
14 Restricted Donations													-
15 Electronic Health Records	85,361												85,361
16 Parcel Tax Revenue	123,335					1,500,000				1,250,000			2,873,335
17 Other:													-
18 LIHP	623,866												623,866
19 IGT (Net)				230,000						450,000			680,000
20 IGT - AB915 (Net)							600,000			300,000			900,000
Sub-Total Non-Hospital Sources	832,562	-	-	230,000	-	1,500,000	-	600,000	-	1,700,000	300,000	-	5,162,562
Non-Hospital Uses of Cash													
21 Matching Fees			122,000										122,000
Sub-Total Non-Hospital Uses of Cash	-	-	122,000	-	-	-	-	-	-	-	-	-	122,000
Net Non-Hospital Sources/Uses of Cash	832,562	-	(122,000)	230,000	-	1,500,000	-	600,000	-	1,700,000	300,000	-	5,040,562
Net Sources/Uses													
	716,852	(450,807)	(195,049)	14,697	(179,319)	398,178	(221,830)	455,205	(340,062)	(538)	278,661	(43,289)	
Cash and Equivalents at beginning of period	2,435,080	3,151,932	2,701,126	2,506,077	2,520,774	2,341,455	2,739,632	2,517,802	2,973,007	2,632,945	2,632,407	2,911,068	
Cash and Equivalents at end of period	3,151,932	2,701,126	2,506,077	2,520,774	2,341,455	2,739,632	2,517,802	2,973,007	2,632,945	2,632,407	2,911,068	2,867,779	
												YTD Cash Goal	Available Cash
												\$ 2,067,779	\$ 800,000 Note #1

Note #1 - \$800,000 reserved for board approved capital during FY 2016.