



**SONOMA VALLEY HEALTH CARE DISTRICT
FINANCE COMMITTEE
REGULAR MEETING **AGENDA**
Tuesday, September 22, 2015, 5:00 p.m.**

**Location: Schantz Conference Room
Sonoma Valley Hospital – 347 Andrieux Street, Sonoma CA 95476**

TOLL FREE CALL-IN NUMBER: 866 228-9900 GUEST CODE: 294221		
AGENDA ITEM	RECOMMENDATION	
MISSION STATEMENT The mission of the SVHCD is to maintain, improve, and restore the health of everyone in our community.		
1. CALL TO ORDER/ANNOUNCEMENTS	<i>Fogg</i>	
2. PUBLIC COMMENT SECTION At this time, members of the public may comment on any item not appearing on the agenda. It is recommended that you keep your comments to three minutes or less. Under State Law, matters presented under this item cannot be discussed or acted upon by the Committee at this time. For items appearing on the agenda, the public will be invited to make comments at the time the item comes up for Committee consideration.	<i>Fogg</i>	
3. CONSENT CALENDAR FC Meeting Minutes 8.25.15	<i>Fogg</i>	Action
4. ADMINISTRATIVE REPORT SEPTEMBER 2015	<i>Nevins</i>	Inform
5. FINANCIAL REPORT MONTH ENDING AUGUST 31, 2015	<i>Jensen</i>	Inform
6. DRAFT PLAN OF CASH SCENARIO	<i>Jensen</i>	Inform/Action
7. AUDIT UPDATE	<i>Jensen</i>	Inform/Action
8. QUARTERLY CAPITAL SPENDING UPDATE	<i>Jensen</i>	Inform/Action
9. ADJOURN Next meeting October 27, 2015	<i>Fogg</i>	

3.

CONSENT CALENDAR



**SONOMA VALLEY HEALTH CARE
DISTRICT
FINANCE COMMITTEE MEETING
MINUTES**

**Tuesday, August 26, 2015
Schantz Conference Room**

Present	Excused/Absent	Staff	Public
Phil Woodward Peter Hohorst Mary Smith Stephen Berezin Sharon Nevins S. Mishra, M.D. (by phone) Steve Barclay (by phone)	Keith Chamberlin M.D., MBA Dick Fogg	Kelly Mather Ken Jensen Jeannette Tarver Michelle Donaldson Gigi Betta	Sam McCandless

AGENDA ITEM	DISCUSSION	ACTIONS	FOLLOW-UP
MISSION AND VISION STATEMENTS	<i>The mission of SVHCD is to maintain, improve and restore the health of everyone in our community. The vision of SVHCD is that SVH will be a nationally recognized, compassionate place of healing known for excellence in clinical quality. We serve as the guide and indispensable link in our community's health care journey.</i>		
1. CALL TO ORDER	<i>Nevins</i>		
	Meeting called to order at 5:00pm		
2. PUBLIC COMMENT SECTION	<i>Nevins</i>		
	None		
3. CONSENT CALENDAR	<i>Nevins</i>	Action	
FC Meeting Minutes 7.28.15		MOTION by Woodward to approve <i>with correction</i> and 2 nd by Hohorst. All in favor.	

AGENDA ITEM	DISCUSSION	ACTIONS	FOLLOW-UP
4. ADMINISTRATIVE REPORT FOR JULY 2015	<i>Mather</i>	Inform	
	FY 2015 was more positive than the prior year; moving the financial services back to SVH with a dedicated CFO was key to overall improvement; Hospital Leadership did an excellent job controlling expenses; Surgery has made significant operational and financial changes that helped the bottom line;; EBIDA is 3.8% or \$1,971,952; Medi-Cal is now at over 20% and our commercial payer mix has dropped from 24% to 20%.; the Emergency Department experienced a 20% increase over prior year, accounts payable is \$3M verses almost \$6M at the beginning of the fiscal year; and patient satisfaction was excellent in May with many domain scores above the 90 th percentile.		
5. CAPITAL PLAN	<i>Jensen/Mather</i>	Action	
	It was recommended that the Finance Department develop a three-year cash plan that would involve alternatives for paying off the line of credit and alternatives for financing capital. The plan should also indicate funding “risks” in the next three years that might impact cash. Mr. Jensen will put together a Cash Plan <i>framework</i> and present it at the next FC meeting.	MOTION by Barclay to approve and 2 nd by Hohorst. Roll call: <ul style="list-style-type: none"> • Six (6) in favor (Barclay, Mishra, Nevins, Smith, Berezin, Hohorst) • One (1) opposed (Woodward) • No (0) abstentions. 	
6. NURSE CALL STATION UPDATE	<i>Jensen</i>	Inform	

AGENDA ITEM	DISCUSSION	ACTIONS	FOLLOW-UP
	The Nurse Call Station replacement equipment is in process of obtaining approvals and a temporary system is in place.		
7. FINANCIAL REPORT FOR MONTH ENDING JULY 31, 2015	<i>Jensen</i>	Inform/Action	
	There have been changes to Financial Report format and presentation as follows: the Statement of Revenue and Expenses is now in landscape format and is two pages; instead of itemizing the variances in the narrative as line items, we have included a separate summary with more detailed explanations for the variances; the cash forecast has been split into two sections; and a separate schedule is included identifying gross and net revenue by payer source. After accounting for all income and expenses, but not including Restricted Contributions and GO bond activity, the net income for July was \$42,569 vs. a budgeted net income of \$23,876. The total net income for July after all activity was \$202,834 vs. a budgeted net income of \$204,739.	MOTION	
8. AUDIT STATUS UPDATE	<i>Jensen</i>		
	SVHCD independent auditors are in the process of conducting their audit at the Hospital and everything is running smoothly. Ms. Nevins will meet with the auditors this Friday, August 28, 2015. The final audit report will be presented to the Audit Committee; the day and time is to be determined. The Finance Committee will/will not attend the Audit Committee meeting.		
9. ADJOURN	<i>Nevins</i>		
	Meeting adjourned at 5:55pm		

4.

ADMINISTRATIVE
REPORT FOR
SEPTEMBER 2015



To: SVHCD Board of Directors
From: Kelly Mather
Date: 8/27/15
Subject: Administrative Report

Summary

We have started off the new fiscal year well at 8% EBIDA and meeting budget expectations. This is much better than other hospitals our size. We are getting many positive compliments about our Surgery department from patients and physicians as the team is doing an excellent job and exceeding expectations. The Buck Institute lifestyle medicine program “ReMind” was a huge success! The Physical Therapy team, Chelsey Holdsworth, Allison Evanson, Leslie Lovejoy and Steven Lewis did an outstanding job on this program. We are modeling a new way to improve health for patients with cognitive memory issues.

Dashboard Results

The patient satisfaction was down in June and the patient experience team is working on increasing consistency and better communications. We are still at the 80th percentile compared to the other hospitals on the quality outcomes or VBP score. I have been attending department meetings this month and we will have staff forums in November. Staff satisfaction continues to be high. Trust continues to build.

Strategic Plan Update

Culture of Safety: Completed the survey of staff and reviewed the opportunities. Scores went up.

Succession Plan: This was completed by the Administrative team and sent to the board.

Physician Outreach: Monthly meetings with the physician leadership have begun. The physician satisfaction survey will go out in October.

Optimization of each Service Area: Skilled Nursing is complete. Home Care and OB are underway.

Pricing Adjustment: A strategic increase was completed July 1st.

Time Share: We now have many physician specialists doing clinics in Sonoma. This includes Vascular Surgery, Orthopedics, Bariatric Surgery, Spine Surgery, and ENT. A pain management specialist and nephrologists are considering adding clinics in Sonoma at this time.

Outpatient Services Options: A CEO committee with board members and community members have reviewed the best options for placement of outpatient services and it was determined that the main campus is the best place for Radiology, MRI and Lab. If we elect to build a center, the best choice is to demolish most of the central wing and build a wing on the hospital for a center that could include Rehab, Occupational Health, Wound Care and Cardiopulmonary.

Parcel tax renewal vote in 2017: A committee has met and elected to schedule a vote in spring, 2017 for renewal. It has not yet been determined whether or not we will ask for the same tax and the length of time.

ICD 10 Readiness: The team continues to work on this project and says we will be ready by October.

Population Health: We are writing a grant and are beginning a pilot for the Community Care Network for MediCal patients. Wellness University was offered in July with very high attendance and we will begin our final session of the year in September. Advanced Healthcare Planning initiatives continue with partnerships with Vintage House and My Health, My Plan.

Community Opinion Survey: The survey begins after Labor Day and will be done by phone and on line.

Philanthropy: The foundation has raised \$260k toward the new 3D mammography unit. The project will cost \$550k.

JULY DASHBOARD

PILLAR	PERFORMANCE GOAL	METRIC	ACTUAL RESULT	GOAL LEVEL
Service Excellence	Highly satisfied Inpatients	Maintain at least 6 out of 9 HCAHPS domain results above the 50 th percentile	4 out of 9 in May	>7 = 5 (stretch) 6 = 4 5 = 3 (Goal) 4 = 2 <4=1
Service Excellence	Highly satisfied Emergency Patients	Maintain at least 5 out of 7 ERCAPS domain results above the 50 th percentile	6 out of 7 in May	7 = 5 (stretch) 6 = 4 5 = 3 (Goal) 4 = 2 3 = 1
Quality	Excellent Clinical Outcomes	Value Based Purchasing Clinical Score at 50 or higher	48 (80 TH percentile)	>55 = 5 (stretch) >52 = 4 >50 = 3 (Goal) >47 = 2 <40 = 1
People	Highly Engaged and Satisfied Staff	Press Ganey percentile ranking of 75 th percentile or higher	79.6% mean score at 91 st percentile	>80 th = 5 (stretch) >77 th =4 >75 th =3 (Goal) >72 nd =2 <70 th =1
Finance	Financial Viability	YTD EBIDA	8.2%	>5% (stretch) >4.5%=4 >4.0% (Goal) >3/5%=2 <3.5%=1
	Efficiency and Financial Management	Meet FY 2016 Budgeted Expenses	\$4,718,259 (actual) \$4,939,818 (budget)	<2% = 5 (stretch) <1% = 4 <Budget=3 (Goal) >1% = 2 >2% = 1
Growth	Surgical Cases	Increase surgeries by 2% over prior year	125 YTD FY2014 135 YTD FY2015	>3% = 5 >2% = 4 >1% = 3 (Goal)
	Outpatient & Emergency Volumes	2% increase (gross outpatient revenue over prior year)	\$12.6 mm YTD \$10.8 mm prior year	>5% = 5 (stretch) >3% = 4 >2% = 3 (Goal) <2% = 2
Community	Community Benefit Hours	Hours of time spent on community benefit activities per year	282.25 hours for 1 month	>1500 = 5 >1200 = 4 >1000 = 3 >750 = 2 >500 = 1



FY 2016 TRENDED RESULTS

MEASUREMENT	Goal FY 2016	Jul 2015	Aug 2014	Sep 2014	Oct 2014	Nov 2014	Dec 2014	Jan 2015	Feb 2015	Mar 2015	Apr 2015	May 2015	Jun 2015
Inpatient Satisfaction	6/9	4	6	5	6	4	5	3	6	7	4	7	
Emergency Satisfaction	5/7	6											
Value Based Purchasing Clinical Score	>50		71	70	70.88	69	68	78	78	52	47	48	48
Staff Satisfaction	>75th	91	76	76	76	76	76	76	91	91	91	91	91
FY YTD Turnover	<10%	1.2	1.9	2.6	3.6	4.6	4.9	5.5	6.5	7.4	7.6	8	8.3
YTD EBIDA	>4%	8.2	7	4.9	7.3	6.5	6.7	6.9	6.2	5.4	4.7	4.2	3.8
Net Operating Revenue	>4.4m	4.48	4.6	3.8	4.7	4.0	4.1	4.4	4.6	4.1	4.1	4.1	4.5
Expense Management	<4.6m	4.7	4.7	4.4	4.6	4.4	4.3	4.6	5.0	4.7	4.8	4.6	5.1
Net Income	>50k	202	35	-381	304	67	-1	29	-211	-382	-278	74	139
Days Cash on Hand	>20	22	12	14	11	10	13	17	12	15	20	17	16
A/R Days	<50	46	45	48	51	51	49	53	48	47	47	43	47
Total FTE's	<315	313	305	303	304	303	300	299	303	310	304	307	309
FTEs/AOB	<4.0	3.6	3.77	3.49	4.01	4.1	4.12	4.12	3.46	3.79	4.05	3.91	3.36
Inpatient Discharges	>100	110	104	87	107	96	111	104	98	113	95	97	97
Outpatient Revenue	>\$11m	12.6	10.4	11.1	11.7	10.9	10.1	11.8	10.5	11.8	11.2	10.7	12.0
Surgeries	>130	125	133	122	155	118	117	129	136	137	144	118	122
Home Health	>1000	981	1109	1111	1319	1090	1103	1097	1109	1232	1154	963	1014
Births	>15	16	9	21	13	16	18	11	11	16	7	11	24
SNF days	>660	619	687	597	527	580	596	654	607	669	487	626	669
MRI	>120	143	139	143	221	116	100	108	116	157	138	125	144
Cardiology (Echos)	>65	66	53	62	67	66	67	62	56	67	61	63	66
Laboratory	>12.5	12.1	12.8	13.0	13.0	11.5	11.4	12.5	11.5	12.1	12.3	11.9	12.3
Radiology	>850	1036	988	900	1047	856	890	1111	1053	1156	1030	1014	965
Rehab	>2587	3014	2859	2468	3028	2634	3010	2478	2751	3113	3063	3008	2873
CT	>300	384	345	323	368	295	316	392	309	347	302	357	335
ER	>800	878	868	851	863	761	824	988	845	769	876	943	846
Mammography	>475	462	417	433	605	462	339	487	444	466	497	476	453
Ultrasound	>325	395	361	367	372	238	299	309	317	357	391	354	345
Occupational Health	>575	733	678	758	739	602	648	653	588	679	687	573	660

5.

FINANCIAL
REPORT FOR
MONTH ENDING
AUGUST 31, 2015



Healing Here at Home

To: SVH Finance Committee
From: Ken Jensen, CFO
Date: September 22, 2015
Subject: Financial Report for the Month Ending August 31, 2015

I am pleased to advise you that the actual financial performance for Sonoma Valley Hospital for the first two months of the fiscal year was relatively on target with budgeted expectations. The actual loss of (\$229,180) from operations for August was \$94,412 better than the budgeted loss of (\$323,592). The year-to-date actual loss from operations was (\$404,959) compared to the budgeted loss of (\$531,679). After accounting for all other activity, the August net income was a positive \$174,563 vs. the budgeted expectation of \$92,907. Year-to-date the total net income was \$79,752 better than budget with a year to date EBIDA of 7.6% being better than the budgeted 6.3%.

For August, **gross patient revenue** was \$19,759,895, which was better than budget by \$355,367. Inpatient revenue was under budget due to lower than expected acute patient days (\$720,124). Outpatient revenue was over budget by \$615,503 due to higher than budgeted volumes, and the ER gross revenue was over budget by \$783,846. SNF was under budget by (\$251,986) due to volume and Home Health was under budget by (\$71,872) due to volume. Home Health has had difficulty in recruiting a physical therapist. The payer mix was relatively consistent with the budget.

Deductions from revenue were worse than budgeted by (\$287,330) due to the shift of expected revenue from inpatient to outpatient which has a lower collection rate. The deduction would have been higher but the hospital recorded an IGT payment of \$244,244, which offset the actual amount.

After accounting for all other operating revenue, the **total operating revenue** was \$61,222 better than budget.

Operating Expenses of \$4,863,202 were under budget by \$33,190. Expenses included \$122,122 for the IGT matching payment. The significant negative variances were: Employee Benefits which were over budget by (\$34,005) which was due to a higher number of employees on disability (not to be confused with Workers' Comp); Other expenses are over budget due to one-time "carry over" costs which should have been posted in July. Most other costs were under budgeted expectations.

After accounting for all income and expenses, but not including Restricted Contributions and GO bond activity, the net loss for August was (\$8,192) vs. a budgeted net loss of (\$91,630). The total net income for August after all activity was \$174,563 vs. a budgeted net income of \$92,907.

EBIDA for the month of August was 7.0% vs. the budgeted 5.1%.

Patient Volumes – August

	ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
Acute Discharges	74	100	-26	104
Newborn Discharges	15	13	2	9
Acute Patient Days	297	366	-69	376
SNF Patient Days	634	687	-53	687
Home Care Visits	917	1,209	-292	1,109
OP Gross Revenue	12,910	11,583	1327	10,410
Surgical Cases	122	133	-11	133

Overall Payer Mix – August

	ACTUAL	BUDGET	VARIANCE	YTD ACTUAL	YTD BUDGET	VARIANCE
Medicare	45.2%	49.4%	-4.2%	46.8%	49.0%	-2.2%
Medi-Cal	18.8%	17.6%	1.2%	19.0%	17.6%	1.4%
Self Pay	0.8%	1.8%	-1.0%	1.3%	1.8%	-0.5%
Commercial	21.5%	20.3%	1.2%	20.8%	20.5%	0.3%
Managed MC	7.1%	4.9%	2.3%	6.0%	4.8%	1.3%
Workers Comp	3.6%	3.2%	0.5%	3.1%	3.4%	-0.3%
Capitated	3.0%	2.9%	0.1%	3.0%	3.0%	0.0%
Total	100.0%	100.0%		100.0%	100.0%	

Cash Activity for August:

For the month of August the cash collection goal was \$3,526,257 and the Hospital collected \$3,517,966, or under the goal by \$8,291. The year-to-date cash goal is \$6,622,543 and the Hospital has collected \$7,189,440, or over the goal by \$566,897. The cash collection goal is based upon net hospital revenue from 90 days ago. Days of cash on hand are 16 days at August 31, 2015. Accounts Receivable decreased from July, from 45.7 days to 45.3 days in August. Accounts Payable is down by \$266,631 from July and Accounts Payable days are at 45.6.

ATTACHMENTS:

- Attachment A is the Payer Mix Analysis. We have added the projected collection percentage by payer.
- Attachment B is the Operating Indicators Report
- Attachment C is the Balance Sheet

- Attachment D is the (two pages) is the Statement of Revenue and Expense. The first page breaks out the actual hospital operations and page two includes all other activity.
- Attachment E is the Variance Analysis. A the line number tie to the Statement of Revenue and Expense line numbers and explains any significant variances.
- Attachment F are the graphs for Revenue and Accounts Payable.
- Attachment G is the Statistical Analysis
- Attachment H is the Cash Forecast



Sonoma Valley Hospital
Net Revenue by Payer for the month of August 31, 2015

ATTACHMENT A

August-15

Gross Revenue:	Actual	Budget	Variance	% Variance
Medicare	8,908,073	9,530,937	(622,864)	-3.2%
Medi-Cal	3,703,927	3,393,796	310,131	1.6%
Self Pay	156,959	343,723	(186,764)	-1.0%
Commercial	4,280,491	4,007,218	315,603	1.6%
Medicare Managed Care	1,403,145	937,420	465,725	2.4%
Worker's Comp.	718,061	622,371	95,690	0.5%
Capitated	589,237	569,063	20,174	0.1%
Total	19,759,895	19,404,528	397,697	2.1%

Net Revenue:	Actual	Budget	Variance	% Variance
Medicare	2,050,735	2,095,585	(44,851)	-2.1%
Medi-Cal	548,955	507,712	41,244	8.1%
Self Pay	66,059	183,145	(117,086)	-63.9%
Commercial	1,555,831	1,417,718	138,114	9.7%
Medicare Managed Care	251,153	138,457	112,696	81.4%
Worker's Comp.	204,491	146,631	57,861	39.5%
Capitated	22,214	23,161	(947)	-4.1%
Prior Period Adj/IGT	(244,244)	(125,250)	(118,994)	95.0%
Total	4,455,195	4,387,158	68,037	1.6%

Percent of Net Revenue:	Actual	Budget	Variance	% Variance
Medicare	46.0%	47.8%	-1.7%	-3.6%
Medi-Cal	12.3%	11.6%	0.7%	6.5%
Self Pay	1.5%	4.2%	-2.7%	-64.5%
Commercial	34.9%	32.3%	2.6%	8.1%
Medicare Managed Care	5.6%	3.2%	2.5%	78.6%
Worker's Comp.	4.6%	3.3%	1.2%	37.3%
Capitated	0.5%	0.5%	0.0%	-5.6%
Prior Period Adj/IGT	-5.5%	-2.9%	-2.6%	92.0%
Total	100.0%	100.0%	0.0%	0.0%

Projected Collection Percentage:	Actual	Budget	Variance	% Variance
Medicare	23.0%	22.0%	1.0%	4.7%
Medi-Cal	14.8%	15.0%	-0.1%	-0.9%
Self Pay	42.1%	53.3%	-11.2%	-21.0%
Commercial	36.3%	35.4%	1.0%	2.7%
Medicare Managed Care	17.9%	14.8%	3.1%	21.2%
Worker's Comp.	28.5%	23.6%	4.9%	20.9%
Capitated	3.8%	4.1%	-0.3%	-7.4%
Prior Period Adj/IGT	-1.2%	-0.6%	-0.6%	91.5%

YTD

Actual	Budget	Variance	% Variance
18,568,525	19,261,104	(692,579)	-3.6%
7,541,897	6,924,987	616,910	8.9%
498,426	692,279	(193,853)	-28.0%
8,321,912	8,232,196	89,716	1.1%
2,393,863	1,899,172	494,691	26.0%
1,243,524	1,337,495	(93,971)	-7.0%
1,180,242	1,176,619	3,623	0.3%
39,748,389	39,523,852	224,537	-2.3%

YTD

Actual	Budget	Variance	% Variance
4,105,003	4,228,507	(123,504)	-2.9%
1,140,770	1,035,978	104,792	10.1%
115,932	281,701	(165,769)	-58.8%
3,048,919	2,994,052	54,868	1.8%
381,928	280,508	101,420	36.2%
306,168	315,114	(8,945)	-2.8%
41,067	47,888	(6,821)	-14.2%
(356,954)	(250,500)	(106,454)	42.5%
8,782,834	8,933,247	(150,413)	-1.7%

Actual	Budget	Variance	% Variance
46.7%	47.3%	-0.6%	-1.3%
13.0%	11.6%	1.4%	12.0%
1.3%	3.2%	-1.8%	-58.1%
34.7%	33.5%	1.2%	3.6%
4.3%	3.1%	1.2%	38.5%
3.5%	3.5%	0.0%	-1.2%
0.5%	0.5%	-0.1%	-12.8%
-4.1%	-2.8%	-1.3%	44.9%
100.0%	100.0%	0.0%	0.0%

Actual	Budget	Variance	% Variance
22.1%	22.0%	0.2%	0.7%
15.1%	15.0%	0.2%	1.1%
23.3%	40.7%	-17.4%	-42.8%
36.6%	36.4%	0.3%	0.7%
16.0%	14.8%	1.2%	8.0%
24.6%	23.6%	1.1%	4.5%
3.5%	4.1%	-0.6%	-14.5%
-0.9%	-0.6%	-0.3%	41.7%

SONOMA VALLEY HOSPITAL
OPERATING INDICATORS
For the Period Ended August 31, 2015

ATTACHMENT B

CURRENT MONTH				YEAR-TO-DATE			YTD
	Actual	Budget	Favorable (Unfavorable) Variance		Actual	Budget	Favorable (Unfavorable) Variance
	08/31/15	08/31/15			08/31/15	08/31/15	Prior Year 08/31/14
				Inpatient Utilization			
				Discharges			
1	60	85	(25)	Acute	155	164	(9)
2	14	15	(1)	ICU	29	30	(1)
3	74	100	(26)	Total Discharges	184	194	(10)
4	13	12	1	Newborn	29	25	4
5	87	112	(25)	Total Discharges inc. Newborns	213	219	(6)
				Patient Days:			
6	198	263	(65)	Acute	455	507	(52)
7	99	103	(4)	ICU	194	203	(9)
8	297	366	(69)	Total Patient Days	649	710	(61)
9	29	25	4	Newborn	52	47	5
10	326	391	(65)	Total Patient Days inc. Newborns	701	757	(56)
				Average Length of Stay:			
11	3.3	3.1	0.2	Acute	2.9	3.1	(0.2)
12	7.1	6.7	0.4	ICU	6.7	6.7	(0.0)
13	4.0	3.7	0.4	Avg. Length of Stay	3.5	3.7	(0.1)
14	2.2	2.1	0.1	Newborn ALOS	1.8	1.9	0.1
				Average Daily Census:			
15	6.4	8.5	(2.1)	Acute	7.3	8.2	(0.8)
16	3.2	3.3	(0.1)	ICU	3.1	3.3	(0.1)
17	9.6	11.8	(2.2)	Avg. Daily Census	10.5	11.5	(1.0)
18	0.9	0.8	0.1	Newborn	0.84	0.76	0.1
				Long Term Care:			
19	634	687	(53)	SNF Patient Days	1,253	1,338	(85)
20	25	31	(6)	SNF Discharges	54	61	(7)
21	20.5	22.2	(1.7)	Average Daily Census	20.2	21.6	(1.4)
				Other Utilization Statistics			
				Emergency Room Statistics			
22	888	781	107	Total ER Visits	1,766	1,586	180
				Outpatient Statistics:			
23	4,812	4,908	(96)	Total Outpatients Visits	9,851	9,862	(11)
24	26	41	(15)	IP Surgeries	55	67	(12)
25	96	92	4	OP Surgeries	192	200	(8)
26	29	26	3	Special Procedures	63	68	(5)
27	917	1,209	(292)	Home Health Visits	1,898	2,458	(560)
	-	-	-	Home Health Patients	0	0	-
28	285	325	(40)	Adjusted Discharges	664	643	21
29	2,679	2,600	79	Adjusted Patient Days (Inc. SNF)	5,330	5,174	156
30	86.4	83.9	2.6	Adj. Avg. Daily Census (Inc. SNF)	86.0	83.5	2.5
31	1.5233	1.4000	0.123	Case Mix Index -Medicare	1.4807	1.4000	0.081
32	1.4084	1.4000	0.008	Case Mix Index - All payers	1.3807	1.4000	(0.019)
				Labor Statistics			
33	273	283	10.3	FTE's - Worked	275	284	9.2
34	310	317	7.1	FTE's - Paid	311	318	6.7
35	38.81	39.20	0.39	Average Hourly Rate	39.28	39.34	0.06
36	20.4	21.5	1.1	Manhours / Adj. Pat Day	20.6	21.7	1.1
37	192.0	172.4	(19.6)	Manhours / Adj. Discharge	165.4	174.5	9.1
38	22.8%	22.4%	-0.3%	Benefits % of Salaries	23.0%	22.4%	-0.6%
				Non-Labor Statistics			
39	10.6%	11.1%	0.4%	Supply Expense % Net Revenue	10.3%	11.4%	1.0%
40	1,723	1,555	(168)	Supply Exp. / Adj. Discharge	1,417	1,639	223
41	17,605	15,556	(2,049)	Total Expense / Adj. Discharge	14,883	15,767	884
				Other Indicators			
42	15.6			Days Cash - Operating Funds			
43	45.3	50.0	(4.7)	Days in Net AR	45.5	50.0	(4.5)
44	100%			Collections % of Net Revenue	109%		102.6%
45	45.8	60.0	(14.2)	Days in Accounts Payable	45.8	60.0	(14.2)
46	23.4%	23.6%	-0.2%	% Net revenue to Gross revenue	22.9%	23.6%	-0.6%
47	24.9%			% Net AR to Gross AR	24.9%		22.7%

Sonoma Valley Health Care District
Balance Sheet
As of August 31, 2015

ATTACHMENT C

		<u>Current Month</u>	<u>Prior Month</u>	<u>Prior Year</u>
Assets				
Current Assets:				
1	Cash	\$ 2,337,246	\$ 3,151,932	\$ 1,757,489
2	Trustee Funds	3,021,372	3,021,373	1,753,339
3	Net Patient Receivables	7,491,117	7,346,106	7,926,063
4	Allow Uncollect Accts	(670,887)	(696,498)	(765,750)
5	Net A/R	6,820,230	6,649,608	7,160,313
6	Other Accts/Notes Rec	8,199,845	8,131,202	7,187,423
7	3rd Party Receivables, Net	492,562	97,218	1,876,820
8	Inventory	848,309	842,420	766,592
9	Prepaid Expenses	736,862	878,955	552,420
10	Total Current Assets	\$ 22,456,426	\$ 22,772,708	\$ 21,054,396
12	Property, Plant & Equip, Net	\$ 54,344,324	\$ 54,631,826	\$ 56,486,369
13	Specific Funds	282,754	247,317	1,122,919
14	Other Assets	143,494	143,494	138,384
15	Total Assets	\$ 77,226,998	\$ 77,795,345	\$ 78,802,068
Liabilities & Fund Balances				
Current Liabilities:				
16	Accounts Payable	\$ 3,171,125	\$ 3,437,756	\$ 4,229,266
17	Accrued Compensation	4,412,862	4,194,116	3,992,303
18	Interest Payable	821,830	707,575	818,974
19	Accrued Expenses	1,173,221	1,263,247	2,589,123
20	Advances From 3rd Parties	1,593,706	1,694,150	441,536
21	Deferred Tax Revenue	4,927,774	5,420,552	5,842,977
22	Current Maturities-LTD	1,700,683	1,720,434	1,700,683
23	Line of Credit - Union Bank	5,923,734	5,923,734	5,698,734
24	Other Liabilities	290,576	341,885	(653,400)
25	Total Current Liabilities	\$ 24,015,511	\$ 24,703,449	\$ 24,660,196
26	Long Term Debt, net current portion	\$ 38,552,061	\$ 38,650,064	\$ 40,424,302
Fund Balances:				
28	Unrestricted	\$ 12,519,400	\$ 12,356,040	\$ 12,423,959
29	Restricted	2,140,026	2,085,792	1,293,612
30	Total Fund Balances	\$ 14,659,426	\$ 14,441,832	\$ 13,717,571
31	Total Liabilities & Fund Balances	\$ 77,226,998	\$ 77,795,345	\$ 78,802,068

ATTACHMENT D

**Sonoma Valley Health Care District
Statement of Revenue and Expenses
Comparative Results
For the Period Ended August 31, 2015**

Month					Volume Information	Year-To- Date				YTD
This Year		Variance		This Year		Variance		Prior Year		
Actual	Budget	\$	%	Actual		Budget	\$		%	
1	74	100	(26)	-26%	Acute Discharges	184	194	(10)	-5%	209
2	634	687	(53)	-8%	SNF Days	1,253	1,338	(85)	-6%	1,338
3	917	1,209	(292)	-24%	Home Care Visits	1,898	2,458	(560)	-23%	2,255
4	12,910	11,583	1,327	11%	Gross O/P Revenue (000's)	\$ 25,499	\$ 23,775	1,723	7%	\$ 21,289
Financial Results										
Gross Patient Revenue										
5	\$ 4,686,882	\$ 5,407,006	(720,124)	-13%	Inpatient	\$ 9,768,588	\$ 10,719,168	(950,580)	-9%	\$ 10,126,383
6	7,566,610	6,951,107	615,503	9%	Outpatient	15,046,092	14,593,727	452,365	3%	12,792,687
7	5,045,672	4,261,826	783,846	18%	Emergency	9,930,125	8,616,292	1,313,833	15%	7,797,564
8	2,162,530	2,414,516	(251,986)	-10%	SNF	4,383,974	4,842,520	(458,546)	-9%	4,865,270
9	298,201	370,073	(71,872)	-19%	Home Care	619,610	752,145	(132,535)	-18%	698,627
10	\$ 19,759,895	\$ 19,404,528	355,367	2%	Total Gross Patient Revenue	\$ 39,748,389	\$ 39,523,852	224,537	1%	\$ 36,280,531
Deductions from Revenue										
11	\$ (15,458,044)	\$ (15,032,042)	(426,002)	-3%	Contractual Discounts	\$ (31,076,602)	\$ (30,619,949)	(456,653)	-1%	\$ (27,879,842)
12	(50,000)	(89,314)	39,314	44%	Bad Debt	(200,000)	(178,628)	(21,372)	-12%	(140,000)
13	(40,900)	(21,264)	(19,636)	-92%	Charity Care Provision	(45,907)	(42,528)	(3,379)	-8%	(50,000)
14	244,244	125,250	118,994	0%	Prior Period Adj/Government Program Revenue	356,954	250,500	106,454	0%	-
15	\$ (15,304,700)	\$ (15,017,370)	(287,330)	2%	Total Deductions from Revenue	\$ (30,965,555)	\$ (30,590,605)	(374,950)	1%	\$ (28,069,842)
16	\$ 4,455,195	\$ 4,387,158	68,037	2%	Net Patient Service Revenue	\$ 8,782,834	\$ 8,933,247	(150,413)	-2%	\$ 8,210,689
17	\$ 157,070	\$ 171,184	(14,114)	-8%	Risk contract revenue	\$ 312,020	\$ 342,368	(30,348)	-9%	\$ 472,484
18	\$ 4,612,265	\$ 4,558,342	53,923	1%	Net Hospital Revenue	\$ 9,094,854	\$ 9,275,615	(180,761)	-2%	\$ 8,683,173
19	\$ 21,757	\$ 14,458	7,299	-50%	Other Op Rev & Electronic Health Records	\$ 81,648	\$ 28,916	52,732	182%	\$ 233,812
20	\$ 4,634,022	\$ 4,572,800	61,222	1%	Total Operating Revenue	\$ 9,176,502	\$ 9,304,531	(128,029)	-1%	\$ 8,916,984
Operating Expenses										
21	\$ 2,122,715	\$ 2,193,616	70,901	3%	Salary and Wages and Agency Fees	\$ 4,317,861	\$ 4,417,175	99,314	2%	\$ 4,083,948
22	859,747	825,742	(34,005)	-4%	Employee Benefits	1,691,156	1,628,861	(62,295)	-4%	1,516,618
23	\$ 2,982,462	\$ 3,019,358	36,896	1%	Total People Cost	\$ 6,009,017	\$ 6,046,036	37,019	1%	\$ 5,600,566
24	\$ 336,369	\$ 346,606	10,237	3%	Med and Prof Fees (excl Agency)	\$ 676,583	\$ 687,128	10,545	2%	\$ 730,943
25	490,881	504,639	13,758	3%	Supplies	941,167	1,054,533	113,366	11%	1,145,770
26	267,905	352,170	84,265	24%	Purchased Services	554,937	704,340	149,403	21%	699,082
27	292,597	283,132	(9,465)	-3%	Depreciation	584,205	566,263	(17,942)	-3%	600,429
28	92,627	98,958	6,331	6%	Utilities	197,019	197,916	897	0%	217,010
29	25,270	20,834	(4,436)	-21%	Insurance	50,540	41,668	(8,872)	-21%	38,510
30	38,658	41,244	2,586	6%	Interest	77,094	83,138	6,044	7%	84,746
31	214,311	166,951	(47,360)	-28%	Other	368,777	330,188	(38,589)	-12%	(356,792)
32	122,122	62,500	(59,622)	-95%	Matching Fees (Government Programs)	122,122	125,000	2,878	2%	645,940
33	\$ 4,863,202	\$ 4,896,392	33,190	1%	Operating expenses	\$ 9,581,461	\$ 9,836,210	254,749	3%	\$ 9,406,204
34	\$ (229,180)	\$ (323,592)	94,412	29%	Operating Margin	\$ (404,959)	\$ (531,679)	126,720	24%	\$ (489,220)

ATTACHMENT D

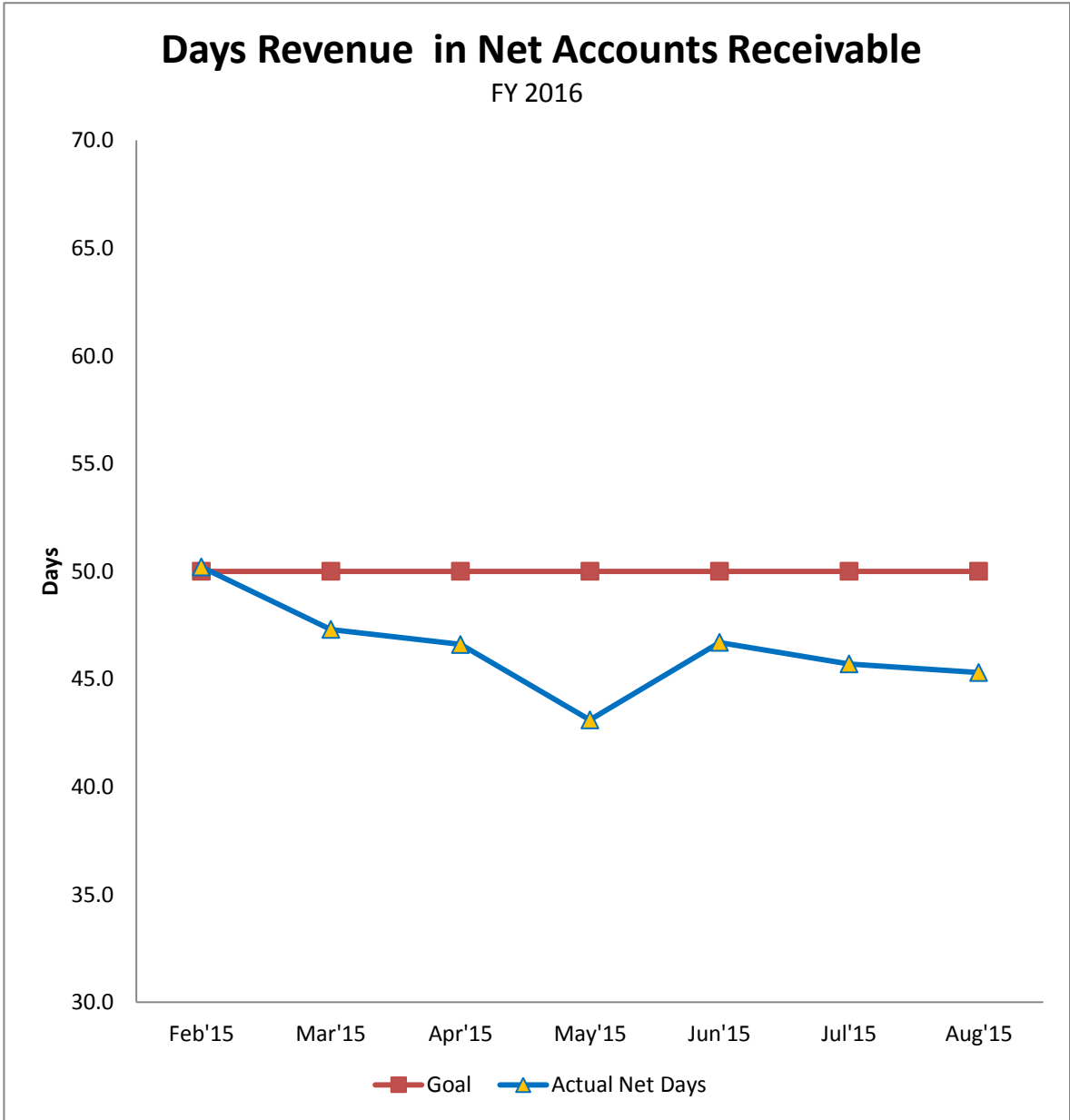
**Sonoma Valley Health Care District
Statement of Revenue and Expenses
Comparative Results
For the Period Ended August 31, 2015**

		Month						Year-To- Date				YTD			
		This Year		Variance				This Year		Variance					
		Actual	Budget	\$	%			Actual	Budget	\$	%	Prior Year			
Non Operating Rev and Expense															
35	\$	8,488	\$	13,657	(5,169)	-38%	Miscellaneous Revenue	\$	12,382	\$	27,314	(14,932)	-55%	\$	13,095
36		-		5,805	(5,805)	-100%	Donations		-		11,610	(11,610)	100%		27,063
37		(37,500)		(37,500)	-	0%	Physician Practice Support-Prima		(75,000)		(75,000)	-	0%		(75,000)
38		250,000		250,000	-	0%	Parcel Tax Assessment Rev		501,954		500,000	1,954	0%		500,000
39	\$	220,988	\$	231,962	(10,974)	-5%	Total Non-Operating Rev/Exp	\$	439,336	\$	463,924	(24,588)	-5%	\$	465,159
40	\$	(8,192)	\$	(91,630)	83,438	-91%	Net Income / (Loss) prior to Restricted Contributions	\$	34,377	\$	(67,755)	102,132	-151%	\$	(24,061)
41	\$	54,234	\$	35,183	19,051	54%	Capital Campaign Contribution	\$	89,651	\$	70,366	19,285	27%	\$	117,824
42	\$	-	\$	20,833	(20,833)	0%	Restricted Foundation Contributions	\$	-	\$	41,666	(41,666)	100%	\$	-
43	\$	46,042	\$	(35,614)	81,656	-229%	Net Income / (Loss) w/ Restricted Contributions	\$	124,028	\$	44,277	79,751	180%	\$	93,763
44		242,777		242,777	-	0%	GO Bond Tax Assessment Rev		485,554		485,554	-	0%		306,340
45		(114,256)		(114,256)	-	0%	GO Bond Interest		(232,185)		(232,186)	1	0%		(303,163)
46	\$	174,563	\$	92,907	81,656	88%	Net Income/(Loss) w GO Bond Activity	\$	377,397	\$	297,645	79,752	27%	\$	96,941
	\$	323,063	\$	232,745			EBIDA	\$	695,676	\$	581,646			\$	661,114
		7.0%		5.1%					7.6%		6.3%				7.4%

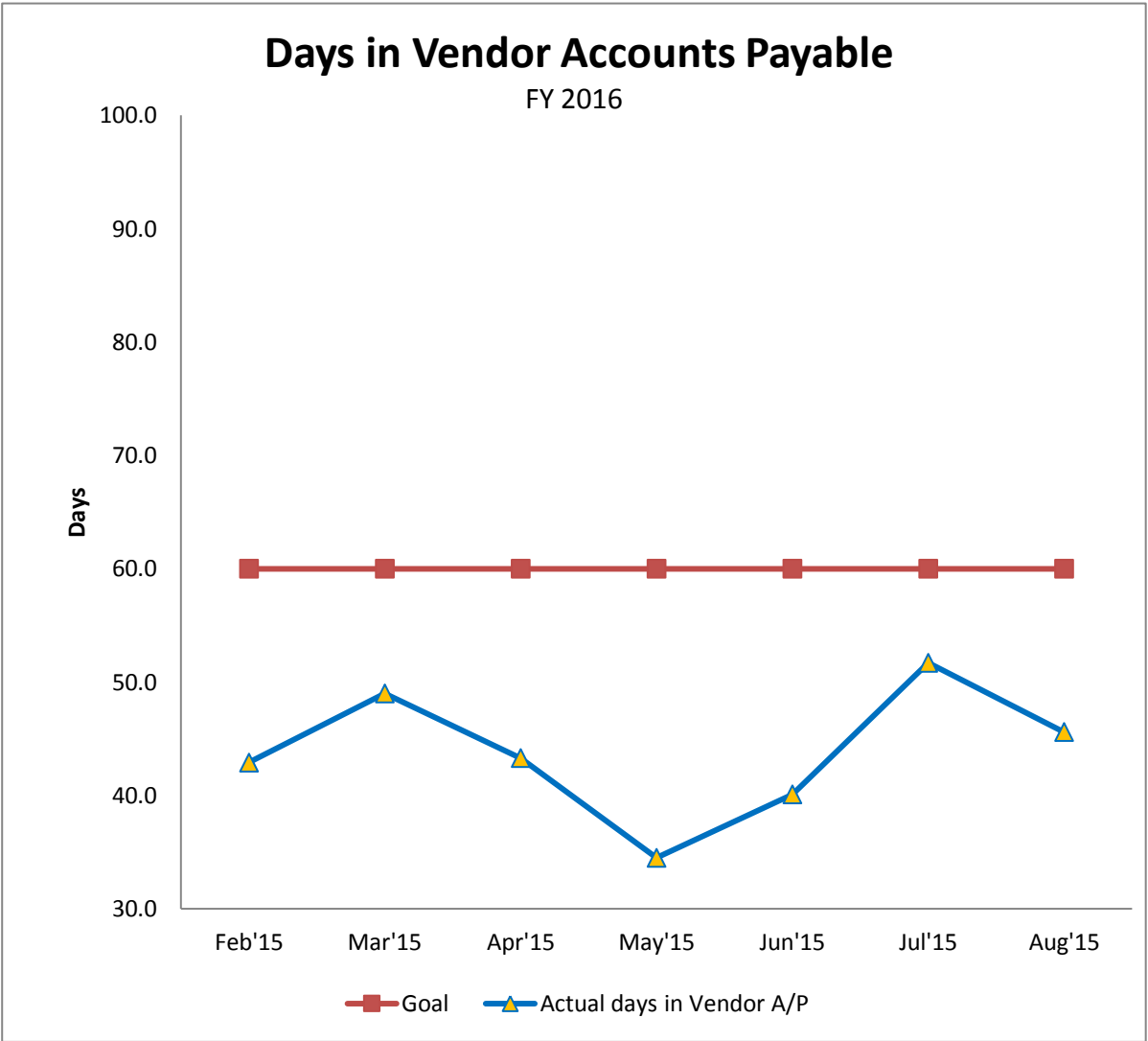
Sonoma Valley Health Care District
Statement of Revenue and Expenses Variance Analysis
For the Period Ended August 31, 2015

ATTACHMENT E

	YTD	MONTH	
	Variance	Variance	
			Description
			Volume Information
1	(10)	(26)	Acute Discharges
2	(85)	(53)	SNF Days
3	(560)	(292)	Home Care Visits
4	1,723	1,327	Gross O/P Revenue (000's)
			Financial Results
			Gross Patient Revenue
5	(950,580)	(720,124)	Inpatient Acute patient days were below budget by 69 and IP surgeries were under budget by 15 cases.
6	452,365	615,503	Outpatient Due to increased volume in Pharmacy, Radiology, MRI and CT Scan.
7	1,313,833	783,846	Emergency ER visits were over budget by 107 visits.
8	(458,546)	(251,986)	SNF SNF patient days were under budget by 53 days
9	(132,535)	(71,872)	Home Care Home Care visits were under budget by 292 visits. 120 additional visits were budgeted to reflect the hiring of a Physical Therapist.
10	224,537	355,367	Total Gross Patient Revenue
			Deductions from Revenue
11	(456,653)	(426,002)	Contractual Discounts Revenue deductions were unfavorable to budget due to an increase in Medi-Cal patients in the ER and the lower than budgeted IP and SNF.
12	(21,372)	39,314	Bad Debt
13	(3,379)	(19,636)	Charity Care Provision
14	106,454	118,994	Prior Period Adj/Government Program Revenue IGT and other program revenue is budgeted equally over 12 months. This revenue is offset with the matching fee from line 32 below.
15	(374,950)	(287,330)	Total Deductions from Revenue
16	(150,413)	68,037	Net Patient Service Revenue
17	(30,348)	(14,114)	Risk contract revenue Blue Shield capitation received was under budget.
18	(180,761)	53,923	Net Hospital Revenue
19	52,732	7,299	Other Op Rev & Electronic Health Records
20	(128,029)	61,222	Total Operating Revenue
			Operating Expenses
21	99,314	70,901	Salary and Wages and Agency Fees Salaries were under budget by \$106,987 and the agency fees were over by \$36,085.
22	(62,295)	(34,005)	Employee Benefits Benefits over budgeted expectations (\$41,294) due to a high number of employees out on disability.
23	37,019	36,896	Total People Cost
24	10,545	10,237	Med and Prof Fees (excl'd Agency)
25	113,366	13,758	Supplies Supplies are under budget due to volume.
26	149,403	84,265	Purchased Services Budgeted Services not used during August
27	(17,942)	(9,465)	Depreciation
28	897	6,331	Utilities
29	(8,872)	(4,436)	Insurance Insurance premiums increased over budgeted expectations.
30	6,044	2,586	Interest
31	(38,589)	(47,360)	Other Due to issues with the Paragon upgrade, some rents were not posted in July and therefore doubled in August.
32	2,878	(59,622)	Matching Fees (Government Programs) Matching fees were budgeted equally over the 12 month period, fees are offset by the income above on line 14.
33	254,749	33,190	Operating expenses
34	126,720	94,412	Operating Margin
			Non Operating Rev and Expense
35	(14,932)	(5,169)	Miscellaneous Revenue
36	(11,610)	(5,805)	Donations
37	-	-	Physician Practice Support-Prima
38	1,954	-	Parcel Tax Assessment Rev
39	(24,588)	(10,974)	Total Non-Operating Rev/Exp
40	102,132	83,438	Net Income / (Loss) prior to Restricted Contributions
41	19,285	19,051	Capital Campaign Contribution Capital campaign donations received were over budget.
42	(41,666)	(20,833)	Restricted Foundation Contributions SVH did not receive any restricted donations for capital in the month of August.
43	79,751	81,656	Net Income / (Loss) w/ Restricted Contributions
44	-	-	GO Bond Tax Assessment Rev
45	1	-	GO Bond Interest
46	79,752	81,656	Net Income/(Loss) w GO Bond Activity



Days in A/R	Feb'15	Mar'15	Apr'15	May'15	Jun'15	Jul'15	Aug'15
Actual days in A/R	50.2	47.3	46.6	43.1	46.7	45.7	45.3
Goal	50.0	50.0	50.0	50.0	50.0	50.0	50.0



Days in A/P	Feb'15	Mar'15	Apr'15	May'15	Jun'15	Jul'15	Aug'15
Actual days in Vendor A/P	42.9	49.0	43.3	34.5	40.1	51.7	45.6
Goal	60.0	60.0	60.0	60.0	60.0	60.0	60.0

	ACTUAL	BUDGET
	Aug-15	Aug-15
Statistics		
Acute		
Acute Patient Days	297	366
Acute Discharges (w/o Newborns)	74	100
SNF Days	634	687
HHA Visits	917	1,209
Emergency Room Visits	888	781
Gross Outpatient Revenue (000's)	\$12,910	\$11,583
Equivalent Patient Days	2,679	2,600
Births	15	13
Surgical Cases - Inpatient	26	41
Surgical Cases - Outpatient	96	92
Total Surgical Cases	122	133
Medicare Case Mix Index	1.52	1.40
Income Statement		
Net Revenue (000's)	4,612	4,558
Operating Expenses (000's)	4,863	4,896
Net Income (000's)	149	93
Productivity		
Total Operating Expense Per Equivalent Patient Day	\$1,815	\$1,883
Productive FTEs	273	283
Non-Productive FTE's	37	34
Total FTEs	310	317
FTEs per Adjusted Occupied Bed	3.58	3.78
Balance Sheet		
Days of Expense In General Operating Cash	16	
Net Days of Revenue in AR	45	50

ACTUAL												
Jul-15	Jun-15	May-15	Apr-15	Mar-15	Feb-15	Jan-15	Dec-14	Nov-14	Oct-14	Sep-14	Aug-14	Jul-14
352	357	373	378	401	372	390	406	364	363	291	376	335
110	97	97	95	113	98	104	111	96	107	87	104	105
619	669	626	487	669	607	654	596	580	527	597	687	651
981	1,014	963	1,154	1,232	1,109	1,097	1,103	1,090	1,319	1,111	1,109	1,146
878	846	943	876	954	845	988	824	761	863	851	868	889
\$12,639	\$12,065	\$10,719	\$11,237	\$11,839	\$10,541	\$11,804	\$10,084	\$10,956	\$11,748	\$11,149	\$10,410	\$10,879
2,651	2,757	2,432	2,255	2,579	2,455	2,667	2,227	2,457	2,347	2,603	2,510	2,447
15	24	11	7	16	11	11	18	15	13	21	9	16
29	35	33	33	34	33	22	31	30	35	30	41	26
96	87	85	111	103	103	107	86	88	120	92	92	109
125	122	118	144	137	136	129	117	118	155	122	133	135
1.44	1.76	1.69	1.71	1.42	1.46	1.46	1.42	1.41	1.52	1.51	1.65	1.56
4,483	4,564	4,137	4,100	4,175	4,618	4,448	4,080	3,861	4,641	3,727	4,422	4,261
4,718	5,103	4,698	4,875	4,783	5,046	4,634	4,472	4,457	4,629	4,461	4,778	4,626
203	139	74	96	(59)	(104)	202	87	102	338	(289)	134	(37)
\$1,780	\$1,851	\$1,932	\$2,162	\$1,854	\$2,055	\$1,738	\$2,008	\$1,814	\$1,972	\$1,714	\$1,903	\$1,890
277	273	278	276	284	278	246	258	278	272	267	274	268
36	36	29	28	26	25	53	42	25	32	36	32	42
313	309	307	304	310	303	299	300	303	304	303	305	309
3.66	3.36	3.91	4.05	3.79	3.46	3.48	4.12	3.93	4.01	3.49	3.77	3.92
22	16	17	20	15	12	17	13	9	11	14	12	14
46	47	43	47	47	48	51	49	51	51	48	45	46

Sonoma Valley Hospital
Cash Forecast
FY 2016

ATTACHMENT H

	Actual July	Actual Aug	Forecast Sept	Forecast Oct	Forecast Nov	Forecast Dec	Forecast Jan	Forecast Feb	Forecast Mar	Forecast Apr	Forecast May	Forecast Jun	Forecast TOTAL
Hospital Operating Sources													
1 Patient Payments Collected	4,210,487	3,902,069	4,197,427	4,047,606	3,826,862	4,087,498	3,655,056	3,802,298	4,150,064	3,647,515	4,378,154	3,820,488	47,725,525
2 Capitation Revenue	154,950	157,070	171,184	171,184	171,184	171,184	171,184	171,184	171,184	171,184	171,184	171,184	2,023,860
3 Napa State				786,860	93,430	93,430	93,430	93,430	93,430	93,430	93,430	93,430	1,534,300
4 Other Operating Revenue	62,250	15,411	14,458	14,458	14,458	14,458	14,458	14,458	14,458	14,458	14,458	14,458	222,241
5 Other Non-Operating Revenue	8,340	23,819	13,657	13,657	13,657	13,657	13,657	13,657	13,657	13,657	13,657	13,657	168,729
6 Unrestricted Contributions			5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
7 Line of Credit			(225,000)										(225,000)
Sub-Total Hospital Sources	4,436,027	4,098,369	4,176,726	5,038,765	4,124,591	4,385,227	3,952,785	4,100,027	4,447,793	3,945,244	4,675,883	4,118,217	51,499,655
Hospital Uses of Cash													
8 Operating Expenses	4,337,928	4,754,620	4,427,885	4,615,261	4,460,472	4,619,528	4,243,025	4,438,019	4,973,795	4,588,664	4,764,065	4,352,593	54,575,855
9 Less Depreciation			(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(283,132)	(2,831,320)
10 Add Capital Lease Payments	213,809	92,154	76,452	228,509	126,571	150,653	214,722	89,935	97,192	90,250	216,289	92,045	1,688,581
11 Additional AP						1,000,000				1,250,000			2,250,000
12 Capital - Board Approved Spending		66,282											66,282
13 Napa State				655,940									655,940
Total Hospital Uses	4,551,737	4,913,056	4,221,205	5,216,578	4,303,911	5,487,049	4,174,615	4,244,822	4,787,855	5,645,782	4,697,222	4,161,506	56,405,338
Net Hospital Sources/Uses of Cash	(115,710)	(814,687)	(44,479)	(177,813)	(179,319)	(1,101,822)	(221,830)	(144,795)	(340,062)	(1,700,538)	(21,339)	(43,289)	(4,905,683)
Non-Hospital Sources													
14 Restricted Donations													-
15 Electronic Health Records	85,361												85,361
16 Parcel Tax Revenue	123,335					1,500,000				1,250,000			2,873,335
17 Other:													-
18 LIHP	623,866												623,866
19 IGT			244,244	409,840						450,000			1,104,084
20 IGT - AB915 (Net)								600,000			300,000		900,000
Sub-Total Non-Hospital Sources	832,562	-	244,244	409,840	-	1,500,000	-	600,000	-	1,700,000	300,000	-	5,586,646
Non-Hospital Uses of Cash													
21 Matching Fees			368,026										368,026
Sub-Total Non-Hospital Uses of Cash	-	-	368,026	-	-	-	-	-	-	-	-	-	368,026
Net Non-Hospital Sources/Uses of Cash	832,562	-	(123,782)	409,840	-	1,500,000	-	600,000	-	1,700,000	300,000	-	5,218,620
Net Sources/Uses													
	716,852	(814,687)	(168,261)	232,027	(179,319)	398,178	(221,830)	455,205	(340,062)	(538)	278,661	(43,289)	
Cash and Equivalents at beginning of period	2,435,080	3,151,932	2,337,245	2,168,985	2,401,012	2,221,692	2,619,870	2,398,040	2,853,244	2,513,182	2,512,645	2,791,306	
Cash and Equivalents at end of period	3,151,932	2,337,245	2,168,985	2,401,012	2,221,692	2,619,870	2,398,040	2,853,244	2,513,182	2,512,645	2,791,306	2,748,017	
												YTD Cash Goal	Available Cash
												\$ 1,948,017	\$ 800,000 Note #1

Note #1 - \$800,000 reserved for board approved capital during FY 2016.

8.

QUARTERLY CAPITAL SPENDING UPDATE

Sonoma Valley Hospital
4th Quarter as of June 30, 2015

SVH FY2015 CAPITAL BUDGET	DEPARTMENT	PURPOSE	BOARD APPROVED	Prior Quarters Spent to Date	Spent in 4th Quarter	Remaining Balance	Source of Funding
Fire protection	Facilities	Patient Safety, Antiquated	\$ 120,000.00	\$ 4,175.17		\$ 115,824.83	Operations
Pyxis	Pharmacy	Cost Savings	\$ 4,000.00	\$ 4,020.41	\$ 1,540.00	\$ (1,560.41)	Operations
STI System	Laboratory	Revenue Producing	\$ 22,705.00	\$ 20,481.26		\$ 2,223.74	Operations
Locking Carts	Skilled Nursing	Patient Safety	\$ 5,000.00			\$ 5,000.00	
Transducer	Radiology	Patient Safety	\$ 3,200.00	\$ 3,200.00		\$ -	Operations
MRI Knee coil	Radiology	Quality	\$ 16,300.00			\$ 16,300.00	
Quality Notebooks	Quality	Efficiency	\$ 11,300.00	\$ 14,860.40		\$ (3,560.40)	Operations
Citrix	Information Services	Efficiency	\$ 100,000.00			\$ 100,000.00	
Lap tops	Home Care	Growth	\$ 18,400.00			\$ 18,400.00	
Metro phone	Information Services	Replacement	\$ 3,800.00	\$ 3,800.00		\$ -	Operations
VMWare Licenses	Information Services	Requirement	\$ 3,388.00	\$ 3,388.00		\$ -	Operations
MIC Interface to HPF	Information Services	Requirement	\$ 20,000.00			\$ 20,000.00	
HP: 50 Desktops	Information Services	Replacement	\$ 50,000.00	\$ 2,452.00	\$ 14,545.44	\$ 33,002.56	Operations
Microsoft Server Licenses	Information Services	Requirement	\$ 12,000.00			\$ 12,000.00	
Microsoft 53 desktop licenses	Information Services	Requirement	\$ 52,200.00			\$ 52,200.00	
HP Printer replacement	Information Services	Quality, Replacement	\$ 10,000.00			\$ 10,000.00	
East Wing Pipes	Skilled Nursing	Antiquated, Prevention	\$ 100,000.00			\$ 100,000.00	
Ability (HETS Eligibility)	Patient Financial Services	Efficiency	\$ 14,004.00			\$ 14,004.00	
Dedicated Printer for CIF	Patient Financial Services	Quality	\$ 3,000.00			\$ 3,000.00	
Nurse Call System	Skilled Nursing	Patient Safety	\$ 140,000.00			\$ 140,000.00	
Uncommitted	Administration		\$ 100,000.00				
		Carpeting			\$ 66,282.00		
		High/Low Table with Bar		\$ 1,787.10			Operations
		Probe from GE		5,760.00			Operations
		Freezer		\$ 2,359.80			Operations
		Flood Source Nuc. Med		\$ 1,799.00			Operations
		Cost Accounting System			\$ 23,000.00		Operations
		Corvascular			\$ 34,190.00		Operations
		Probes from Olympus			\$ 72,965.00	\$ (108,142.90)	Operations
			\$ 809,297.00	\$ 68,083.14	\$ 212,522.44	\$ 528,691.42	
				Total Spent in FY 2015:		\$ 280,605.58	

Construction In Progress (CIP)	CIP Committed	Spent Prior to Date	Remaining Balance	
E H R Implementation	\$ 6,315,356.00	\$ 4,999,078.61	\$ 1,316,277.39	MedOne Leases
NPC2	\$ 12,800.00	\$ 2,189.75	\$ 10,610.25	Operations
Lobby Upgrade	\$ 198,000.00	\$ 13,356.50	\$ 184,643.50	Operations
Nuclear Med Heat Pump	\$ 58,733.00	\$ 48,633.00	\$ 10,100.00	Celtic Lease
Phase 2 Feasibility	\$ 40,000.00	\$ 16,785.00	\$ 23,215.00	Operations
ER Communication	\$ 25,595.50	\$ 18,028.32	\$ 7,567.18	Operations
	\$ 6,650,484.50	\$ 5,098,071.18	\$ 1,544,846.14	

There are no contracts pending for items from the Capital Budget.

FY 2015 Carry Overs

Dept #	Department	DESCRIPTION	Remaining Approved Budget	Spent to Date	Remaining Balance
8450	Engineering	Fire System	120,000	5,703	114,297
8450	Engineering	Nurse Call System	100,000	93,004	6,996
			220,000	98,707	121,293

FY 2016 Budget Requests:

Dept #	Department	DESCRIPTION	ESTIMATED AMOUNT	SPENT TO DATE	REMAINING BALANCE
8450	Engineering	Fire System	18,000		18,000
8450	Engineering	Nurse Call System	150,000		150,000
7660	MRI	1.5 8 Channel Knee Coil	16,968		16,968
7660	MRI	1.5 8 CHANNEL NEUROVASCULAR ARRAY	25,200		25,200
7670	Ultrasound	OB GYN Stretcher	6,473		6,473
8340	Dietary	Computrition Diet Office system. This will enable us to implement Room Service for the acute patients, and to get nutritional analysis of menu items	72,198		72,198
8340	Dietary	Boilerless Convection Steamer	7,180		7,180
6171	OB	2 Wireless Fetal Monitors	50,000		50,000
6171	OB	2 Infant Warmers	45,000		45,000
6171	OB	Carts	8,000		8,000
7630	Radiology	OR Table	10,000	6,296	3,704
7420	Surgery	Camera (eye microscope)	113,655		113,655
7420	Surgery	Eye Tray	5,513		5,513
7420	Surgery	Mini C-Arm	71,038		71,038
7420	Surgery	Colonoscope	24,250		24,250
7420	Surgery	Cautery Machine	6,027		6,027
8450	Engineering	EAH #1- Nurses Station air handler, SNF - replacement	270,000		270,000
8450	Engineering	EAH #2 - Patient room air handler, SNF - replacement	135,000		135,000
8450	Engineering	SNF chilled water pipes	750,000		750,000
8450	Engineering	Install Automatic doors by Cardio Pulmonary	25,000		25,000
8450	Engineering	Automatic door at PT-Hwy 12	25,000		25,000
8450	Engineering	SPC-4D Classification	50,000		50,000
8450	Engineering	Sewer pumps replacement in the basement	100,000		100,000
8480	Information Systems	Desktop computers/laptops/datalux all-in-one: Estimated annual refresh for computers that are more than 5 years old	50,000		50,000
8480	Information Systems	Multiple printers (Zebra, Inkjet, Laser, Dymo) & Handheld Scanners: Estimated annul refresh of printers more than 5 years old	16,000		16,000
8480	Information Systems	Kronos System Upgrade professional services from v5 to v7	15,570		15,570
8480	Information Systems	FormFast Phase II (expand use of signature pads) 14 desktop locations: Occ Health, Outpatient PT, Imaging, ER, Caridio & Admitting; includes additional server license and HL7 Interface	18,148		18,148
8480	Information Systems	CareBook SVH Implementation (Grant)	-		-
8480	Information Systems	Hospital Wireless Network Replacement	7,000		7,000
8480	Information Systems	VMWare license for 3 blade servers	9,000		9,000
8480	Information Systems	Fiber pull from new wing 1st floor to MPOE to WW basement MPOE	10,000		10,000
8480	Information Systems	Cisco POE Switches (3560) 3 @ \$4000 each	12,000		12,000
8510	Accounting	AP paperless system	70,000		70,000
	Various	Contingency	100,000		100,000

* Foundations Goal to raise money for these items.

2,292,218	6,296	2,285,922
2,512,218	105,003	2,407,215

Year 1 (Fiscal Year 2016)			Year 2 (FY 2017)	Year 3 (FY 2018)
Patient Care	Plant/ Building	Information Technology		
	18,000			
	150,000			
16,968				
			25,200	
6,473				
72,198				
7,180				
50,000	*			
45,000	*			
8,000	*			
10,000				
113,655				
5,513				
			71,038	
				24,250
				6,027
			270,000	
			135,000	
			325,000	425,000
	25,000			
	25,000			
			50,000	
			100,000	
		50,000		
		16,000		
			15,570	
		18,148		
		7,000		
		9,000		
		10,000		
		12,000		
		70,000		
		100,000		

334,986	218,000	292,148	991,808	455,277
845,134				

Construction In Progress (CIP)	CIP Committed	Spent Prior to Date	Remaining Balance	
E H R Implementation	6,315,356	5,146,629	1,168,727	MedOne Leases
NPC2	12,800	12,592	208	Operations
Lobby Upgrade	198,000	13,357	184,644	Operations
Phase 2 Feasibility	40,000	24,785	15,215	Operations
Nuclear Med Heat Pump	58,733	48,633	10,100	Celtic lease
ER Communication	25,596	10,028	15,567	Operations
Flourocopy	802,981		802,981	GE Loan
7,453,466	5,256,024	1,394,461		