

# SVHCD QUALITY COMMITTEE AGENDA WEDNESDAY, June 28, 2017

5:00 p.m. Regular Session

(Closed Session will be held upon adjournment of the Regular Session)

Location: Schantz Conference Room

Sonoma Valley Hospital – 347 Andrieux Street, Sonoma CA 95476

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| AGENDA ITEM   | RECO     | MMENDATION    |
|---|----------|---------------|
| In compliance with the Americans with Disabilities Act, if you require special accommodations to attend a Quality Committee meeting, please contact the District Clerk, Stacey Finn, at <u>sfinn@svh.com</u> or 707.935.5004 at least 48 hours prior to the meeting.  |          |               |
| <b>MISSION STATEMENT</b><br>The mission of the SVHCD is to maintain, improve, and restore the health of everyone in our community.  |          |               |
| 1. CALL TO ORDER/ANNOUNCEMENTS  | Hirsch   |               |
| <b>2. PUBLIC COMMENT SECTION</b><br>At this time, members of the public may comment on any item not appearing on the agenda. It is recommended that you keep your comments to three minutes or less, Under State Law, matters presented under this item cannot be discussed or acted upon by the Committee at this time For items appearing on the agenda, the public will be invited to make comments at the time the item comes up for Committee consideration. | Hirsch   |               |
| <ul> <li>3. CONSENT CALENDAR</li> <li>Minutes 05.24.17</li> </ul>   | Hirsch   | Action        |
| 4. POLICY & PROCEDURES  | Lovejoy  | Action        |
| 5. HOSPITALIST SERVICES REPORT  | Streeter |               |
| 6. QUALITY REPORT 2017  | Lovejoy  | Inform/Action |
| 7. ANNUAL RISK MANANGMENT REPORT  | Lovejoy  |               |
| 8. UPON ADJOURNMENT OF REGULAR OPEN SESSION   | Hirsch   |               |
| 9. CLOSED SESSION:<br><u>Calif. Health &amp; Safety Code § 32155</u> Medical Staff Credentialing &<br>Peer Review Report  | Lovejoy  | Action        |
| 10. REPORT OF CLOSED SESSION  | Hirsch   | Inform/Action |
| 11. ADJOURN   | Hirsch   |               |



# SONOMA VALLEY HEALTH CARE DISTRICT QUALITY COMMITTEE May 24, 2017, 5:00 PM MINUTES Schantz Conference Room

#### Healing Here at Home

| Members Present       | Members Present cont.     | Excused       | Public/Staff   |
|-----------------------|---------------------------|---------------|----------------|
| Jane Hirsch           | Susan Idell via telephone | Ingrid Sheets | Leslie Lovejoy |
| Michael Mainardi, MD  | Brian Sebastian, MD       |               | Dr. Cohen      |
| Kelsey Woodward       | Cathy Webber              |               | Barbara Lee    |
| Howard Eisenstark, MD |                           |               | Emma Snyder    |
| Joshua Rymer          |                           |               | -              |
| Carol Snyder          |                           |               |                |

| AGENDA ITEM                                    | DISCUSSION   | ACTION   |
|--|--|--|
| 1. CALL TO ORDER/ANNOUNCEMENTS                 | Hirsch   |  |
|  | Meeting called to order at 5:04 p.m.   |  |
| 2. PUBLIC COMMENT                              | Hirsch   |  |
|  | No public comment.   |  |
| 3. CONSENT CALENDAR                            | Hirsch   | Action   |
| • QC Minutes, 04.26.17                         |  | <b>MOTION:</b> by Rymer to approve, 2 <sup>nd</sup> by Eisenstark. All in favor  |
| 4. POLICY & PROCEDURES                         | Lovejoy  | Action   |
|  |  | <b>MOTION:</b> by Rymer to approve, 2 <sup>nd</sup> by Eisenstark. All in favor. |
| 5. HEALING AT HOME DEPARTMENT ANNUAL<br>REPORT | Lee  | Inform   |
|  | <ul> <li>Ms. Lee presented the overview of Healing at<br/>Home program, a Medicare certified, state licensed<br/>Home Health Agency.</li> <li>Annual patient visits over the past 5 years have<br/>ranged from 11,046 to 13,460. The margins have<br/>dropped in the last two years due to decreases in<br/>reimbursements and increases to labor. Ms. Lee said<br/>there are various opportunities being explored to<br/>improve these margins.</li> <li>Ms. Lee said the PI project for 2017 is improving</li> </ul> |  |

| AGENDA ITEM  | DISCUSSION   | ACTION |
|--|--|--------|
|  | OASIS outcomes.  |        |
| 6. QUALITY REPORT MAY 2017   | Lovejoy  | Inform |
|  | Ms. Lovejoy reported that our primary May<br>priorities were the PRIME grant activities, hiring of<br>a new Director of Quality & Risk management, as<br>well as Medical Staff activities.   |        |
| 7. ANNUAL PERFORMANCE IMPROVEMENT<br>PROGRAM REVIEW  | Lovejoy  | Inform |
|  | Ms. Lovejoy reported that over the past year there<br>was a great deal of improvement in the development<br>of a performance improvement infrastructure and<br>department specific performance improvement. She<br>said the senior team performed a formal<br>organization-wide PI project prioritization process<br>that identified four projects: CALHEN projects on<br>Sepsis, Preventing Iatrogenic Delirium, reducing C.<br>difficile infections; Inpatient Optimization team and<br>Paragon 13 Implementation.<br>Ms. Lovejoy said that this was also a year of<br>refining and building more effective databases for<br>reporting.<br>Ms. Lovejoy reported that data requirements<br>increased in 2016 with the implementation of the<br>CMS values based performance model being<br>applied to Medi-Cal patients. She said that in a<br>combined effort, IS and Quality were able to<br>successfully send electronic quality measures to<br>CMS.<br>Ms. Lovejoy reported the prioritized organizational<br>PI projects as well as the PI infrastructure goals. |        |
| 9. UPON ADJOURNMENT OF REGULAR SESSION   | Hirsch   |        |
|  | Regular session adjourned at 6:07 p.m.   |        |
| <ul> <li>10. CLOSED SESSION</li> <li>Calif. Health &amp; Safety Code § 32155 Medical Staff<br/>Credentialing &amp; Peer Review Report</li> </ul> | Hirsch/Lovejoy   | Action |

| AGENDA ITEM                  | DISCUSSION  | ACTION   |
|------------------------------|---|--|
| 11. REPORT OF CLOSED SESSION | Hirsch  | Inform/Action  |
|                              | The Medical Staff Credentialing was unanimously approved. | <b>MOTION</b> : by Mainardi to approve 2 <sup>nd</sup> by Hirsch. All in favor |
| 12. ADJOURN                  | Hirsch  |  |
|                              | Meeting adjourned at 6:09 p.m.                            |  |





## **Review and Approval Requirements**

The SVH departmental/organizational policies and/or procedures on the attached list have been reviewed and approved by the following organizational leaders for meeting all of the following criteria. All of these policies and procedures are:

- Consistent with the Mission, Vision and Values of the Sonoma Valley Health Care District •
- Consistent with all Board Policy, Hospital Policy and Hospital Procedures ٠
- Meet all applicable law, regulation, and related accreditation standards •
- Consistent with prevailing standards of care •
- Consistent with evidence-based practice •

We recommend their acceptance by the Quality Committee and that the Quality Committee forward them to the Sonoma Valley Health Care District Board with a recommendation to approve.

R Sepastian, MD ir, P.I./P.T. Committee Ch

Date

**Kelly Mather Chief Executive Officer** 

Jane Hirsch Chair, Board of Directors Date

| Reviewed by:            | Date         | Approved (Y/N) | Comment |
|-------------------------|--------------|----------------|---------|
| Policy & Procedure Team | 1/17/2017    | Y Y            |         |
| P.I. Committee          | 2/23/2017    |                |         |
| Quality Committee       | -3/22/2017 ( | 128/17         |         |
| Board of Directors      | 4/06/2017 7  | 16/17          |         |
|                         |              | ' {            |         |



#### **Policy Submission Summary Sheet**

Robert Harrison, Manager of Nutritional Services Mark Kobe, Chief Nursing Officer Signature DATE: Signature: DATE:

## ORGANIZATIONAL

NEW

PC8610-101 Alcoholic Beverages

## **DEPARTMENTAL – FOOD AND NUTRITION SERVICES**

#### NEW

8340-176 Carbohydrate Consistent Diet

Kimberly Drummond, Facilities Director Mark Kobe, Chief Nursing Officer Signatur/e: DATE; Signature: DATE:  $\mathcal{Q}$ 

ORGANIZATIONAL

NEW CE8610-139 Fire Watch Policy



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- Consistent with prevailing standards of care
- Consistent with evidence-based practice

We recommend their acceptance by the Quality Committee and that the Quality Committee forward them to the Sonoma Valley Health Care District Board with a recommendation to approve.

Douglas S. Campbell, MD Chair Medicine Committee

Cynthia Laider, MD Medical Director, Emergency Department

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Keith J. Chamberlin, MD MBA President of Medical Staff

Kelly Mather Chief Executive Officer

5/11/17

Date

Date

5/18/12

Date

Jane Hirsch Chair, Board of Directors

Date

| Reviewed by:            | Date      | Approved (Y/N) | Comment |
|-------------------------|-----------|----------------|---------|
| Medicine Committee      | 5/11/2017 |                |         |
| Medical Exec. Committee | 5/18/2017 |                |         |
| Quality Committee       | 5/24/2017 | 6 2-8/17       |         |
| Board of Directors      | 6/01/2017 | 7/06/17        |         |



# **Policy Submission Summary Sheet**

| Signature: DATE: Signature: DATE: Signature: Signature: DATE: | ark Kobe, Chief Nursing Officer |                | Deborah Bishop, Dire  | ctor of ED and ICU |  |
|---|---------------------------------|----------------|-----------------------|--------------------|--|
|   | inature:                        | ATE:<br>5-9-17 | Signature:<br>DBishop | DATE:<br>5/11/17   |  |

#### DEPARTMENTAL

**NEW** <u>PC7010-20 Nursing Orders</u> refers to new EDNUR Protocols by Dr. Lawder

#### **REVIEWED/NO CHANGES**

PC7010-06 Intraosseous Infusion PC7010-10 ED Log PC7010-13 Criteria for PES Admission PC7010-18 Critical Care Transport QA7010-09 E-notification in the ED

#### REVISED

<u>PC7010-01 Emergency Initial Assessment Triage</u> Added statement that EMTALA, COBRA, and HIPAA laws will be followed

#### PC7010-02 Patient Valuables in ED

Added verbiage regarding proper documentation

#### PC7010-03 Admission to the Hospital from the ED

Separated the admission of telemetry and ICU patients, adding that telemetry patients can be transported to floor without monitor if an MD order states that this can be safely accomplished

<u>DC7010-04 Discharge from ED</u> Included ESI 4 or 5 with length of stay less than an hour

<u>PC7010-05 Telephone Advice</u> Added verbiage to signs/symptoms, when to call 911, when in doubt, come to ED

<u>PC7010-07 COBRA Transfers</u> Added verbiage in regards to belongings

<u>PC7010-08 Legal Blood Draws</u> Added urine

<u>PC7010-11 Laboratory Studies Follow-up</u> Changed to ED Tech or RN. RN to Check EHR.

PC7010-12 Capnography – EtCO2 Monitoring



Procedural to Moderate, added verbiage regarding narcotic naïve patients <u>PC7010-14 Chest Pain Non-Traumatic</u> Clarified guidelines/role

PC7010-19 ED Staffing Plan

Added ED Techs, New Daily Responsibilities. Added that no drinks without lids are allowed at nursing work stations.

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To:Sonoma Valley Healthcare District Board Quality CommitteeFrom:Leslie LovejoyDate:06/21/17Subject:Quality and Resource Management Report

May Priorities:

- 1. PRIME Grant Activities
- 2. Fiscal Year 2018 Budget
- 3. Quality Monitoring

# 1. <u>Prime Grant Activities</u>

We began our training sessions for the Community Health Coach role this month; two sessions this month and two session next month. Attached please find the core curriculum and I will bring the text to our session. There are four solid coaches and each one is beginning to work individually with Jenny to start their role. As the program evolves we determined that there needs to be some clear boundaries about what this role is, does and for how long.

I have mentioned in the past that one of our metrics includes verifying that the patient sees their primary care provider within 30 days of discharge and that there is a medication reconciliation that occurs at that time. I am still working away at finding a method to obtain that data from Partnership Health Plan and the Community Health Clinic. This has been problematic. I participated in a conference call with another District Hospital who is having the same issue. They shared a document that they mail directly to the physician and receive back. I proposed this to Medicine Committee this month and they have agreed to pilot it and see how it goes. We will start using the form with June discharges.

Cindi Newman has completed the focused study database to capture metric data and I have begun to input 2016 and YTD 2017 data. We are working on creating raw data reports to see what the data looks like. I hope to have something for next month. In the process of collecting discharge instruction information, we found a electronic record system issues preventing discharge information from moving between Web Station for Physicians and Horizon Patient Folder which houses the complete record after discharge. Dr. Cohen has notified McKesson of the issue and they are working on a solution.

# 2. Budget Process for Fiscal Year 2018:

The final budget for Quality has been completed with the following additions. I have hired the new Director of Quality and Resource Management who started on June 19<sup>th</sup>. Case Management will absorb all of pre-op navigation effective January 1<sup>st</sup> or earlier. This will be budget neutral as the hours will shift from the Surgical Services budget. The Clinical Informaticist position is still open but I am in negotiations and may have some good news at the time of the meeting. It was decided to not fill the Medical Staff Coordinator role but to blend the role with myself, the Board Clerk and the Facilities Coordinator. This is a pilot to determine feasibility and to grow the Board Clerk towards taking more of the coordinator role on over time. Fiscal year 2018 will be a heavy training year for my team. We will be losing one very long term case manager, adding more pre-op navigation which will include the retirement of one Nurse Navigator in June 2018, innovating medical staff services, and transitioning risk and quality management to the new Director.

That being said, the budget clearly supports the organization's ongoing performance improvement program and will provide for all the needed resources to maintain and support safe, high quality, patient centered care.

# 3. Quality Monitoring:

One of the quality control functions of the Quality Department is to make sure that quality monitoring is meaningful, effective and reported as required on a quarterly basis. I have attached the QC on QC report that provides the results of my audit of each department's performance in meeting this expectation. This was an issue during our recent CIHQ survey and still is an opportunity for learning for some of the leaders. Topic: Hospitalist Service Review with Dr. David Streeter & Annual Risk Management Program Review.



# **Community Health Coach**

|           | Core Training and Core   | ompetencies            |  |
|-----------|--|------------------------|--|
| Dates     | Торіс  | Reading<br>Assignments | Activity/Competency  |
| Session 1 | <u>A Global Perspective:</u> Understanding<br>the healthcare system, the role and<br>purpose of the community health<br>worker within the Care Transitions<br>Program; and understanding the risks<br>inherent in transitions of care. | None                   | Care Transitions Café<br>Discussion.   |
| Session 1 | FormingRelationships/CommunicationTechniques:Establishing trust, building rapport,learning to listen, reflect back andclarify. Healthy boundaries andconfidentiality.  | Chapter 9              | Role Play demonstration of concepts.   |
| Session 2 | What Matters Most I:Intro to goal setting from apatient/family centered perspective  | Chapters 1-3           | Interview and document a discussion using session two concepts.                                |
| Session 2 | What Matters Most II:<br>Action planning and problem solving.<br>Motivating behavioral change.   | Handouts               | Submit a goal statement<br>and action steps based on<br>what matters most.                     |
| Session 3 | Personal Challenges:<br>Understanding the common barriers<br>that arise in supporting self<br>management: social issues, cultural,<br>behavioral, nutritional, end of life, &<br>financial.  | Chapters 4 & 5         | Test of concepts.  |
| Session 3 | Medical Literacy:Medication lists, advance directives &POLST forms, disease specificcompliance, and frequent medicalterminology. Provider agencies andtheir roles.   | Chapter 19             | Summary of key<br>terminology and medical<br>literacy.   |
| Session 4 | Preparing for a Home Visit and<br>documentation:Review of paperwork, phone call<br>scripting, who to contact and for what<br>concerns. Team meetings.  | Orientation<br>binder  | Role play phone calls.<br>Self evaluation of skill<br>level and further needs for<br>education |

\*<u>Prerequisite</u>: Wellness University and/or a college course in coaching or health related field e.g. nursing, medical student, nutritional service, pharmacy <u>or</u> community member who completes all training and has a successful supervised visit or phone calls.

| Quality a      | nd Risl   | k Man   | ageme  | ent O  | versigh  | nt 2017                         |  |
|----------------|-----------|---------|--------|--------|----------|---------------------------------|--|
|                |           |         |        |        |          |                                 |  |
| 1. Quality M   | onitoring | g Repor | ting:  |        |          |                                 |  |
|                |           |         |        |        |          | Annual Reports (those           |  |
| Due Dates      | 15-Apr    | 15-Jul  | 15-Oct | 15-Jan | QAPI rev | required)                       | Comments   |
| Departments    |           |         |        |        |          |                                 |  |
| Acc/PtAcct     | N         |         |        |        | Ν        |                                 |  |
| Admitting      | N         |         |        |        | Y        |                                 |  |
| Cardiopulm     | Y*        |         |        |        | Y        |                                 | * does not reflect indicators in plan                          |
| Emergency      | Ν         |         |        |        | Y*       |                                 | * not posted in folder on S Drive                              |
| Facilities     | Υ         |         |        |        | Υ        |                                 |  |
| HIM            | N         |         |        |        | Υ        |                                 |  |
| Home Care      | Y         |         |        |        | Υ        | Annual review BQC               |  |
| HR             | Y         |         |        |        | Y        |                                 |  |
| ICU            | N         |         |        |        | Y*       |                                 | * not posted in folder on S Drive                              |
| Infection Con. | Y         |         |        |        | N/A*     | Annual review                   | * part of Quality Dept   |
| IT             | N         |         |        |        | N        | Annual Department Review<br>BQC |  |
| Lab            | Y         |         |        |        | Y        | Annual review BQC w Dr. K       |  |
| MM             | Y*        |         |        |        | Y        |                                 | * Does not reflect all indicators, will add for second quarter |
| Med-Surg       | Y         |         |        |        | Y        | Annual Dept review BQC          | •  |
| 0              | -         |         |        |        | -        | Dr. DeMartini BQC               |  |
| Med Imaging    | Y*        |         |        |        | Y        | presentation                    | * not complete   |
| Nutritional S  | Y*        |         |        |        | Y        |                                 | * does not reflect all indicators; wrong tool                  |
| ОВ             | N         |         |        |        | Y*       |                                 | *not posted on S Drive   |
| ОН             | Y         |         |        |        | Y        |                                 |  |
|                |           |         |        |        |          | Annual department review        |  |
| Pharmacy       | Y         |         |        |        | Y        | BQC                             |  |
| Rehab Ser IP   | Y         |         |        |        | Y        |                                 |  |
|                |           |         |        |        |          | Annual department review        | *does not reflect indicators in plan; will add                 |
| SNF            | Y*        |         |        |        | Y        | BQC                             | for second quarter   |

| Surgery    | Y |  | N | Anesthesia review BQC w Dr. S. |  |
|------------|---|--|---|--------------------------------|--|
| Other      |   |  |   | Ancillary Ser. Dept review BQC |  |
| Wound Care | Y |  | Y |                                |  |