



SVHCD FINANCE COMMITTEE

AGENDA

TUESDAY, APRIL 27, 2021

5:00 p.m. Regular Session

TO BE HELD VIA ZOOM VIDEOCONFERENCE

To Participate via Zoom Videoconferencing,
use the link below:

<https://sonomavalleyhospital-org.zoom.us/j/91062089638?pwd=eGtsRzhGcTNzN00ybHZ6OVhVY2lBdz09>

and Enter the **Meeting ID: 910 6208 9638**
Passcode: 179140

To Participate via Telephone only, dial:
1-669-900-9128 or 1-669-219-2599
and Enter the **Meeting ID: 910 6208 9638**
Passcode: 179140

<p>In compliance with the Americans Disabilities Act, if you require special accommodations to participate in a District meeting, please contact District Clerk Vivian Woodall at vwoodall@sonomavalleyhospital.org or (707) 935.5005 at least 48 hours prior to the meeting.</p>		
<p>AGENDA ITEM</p>	<p>RECOMMENDATION</p>	
<p>MISSION STATEMENT <i>The mission of the SVHCD is to maintain, improve, and restore the health of everyone in our community.</i></p>		
<p>1. CALL TO ORDER/ANNOUNCEMENTS</p>	<p><i>Boerum</i></p>	
<p>2. PUBLIC COMMENT SECTION <i>At this time, members of the public may comment on any item not appearing on the agenda. It is recommended that you keep your comments to three minutes or less. Under State Law, matters presented under this item cannot be discussed or acted upon by the Board at this time. For items appearing on the agenda, the public will be invited to make comments at the time the item comes up for Board consideration.</i></p>	<p><i>Boerum</i></p>	
<p>3. CONSENT CALENDAR a. Finance Committee Minutes 03.23.21</p>	<p><i>Boerum</i></p>	<p>Action</p>
<p>4. OUTPATIENT DIAGNOSTIC CENTER UPDATE</p>	<p><i>Peluso</i></p>	<p>Inform</p>
<p>5. ADMINISTRATIVE REPORT FOR APRIL 2021</p>	<p><i>Kuwahara</i></p>	<p>Inform</p>
<p>6. FINANCIAL REPORT FOR MONTH ENDED MARCH 31, 2021</p>	<p><i>Jensen</i></p>	<p>Inform</p>
<p>7. FY 2022 BUDGET UPDATE</p>	<p><i>Dungan</i></p>	<p>Inform</p>
<p>8. CAPITAL SPENDING FOR THIRD QUARTER FY 2021</p>	<p><i>Dungan</i></p>	<p>Inform</p>
<p>9. ADJOURN</p>	<p><i>Boerum</i></p>	



**SVHCD
FINANCE COMMITTEE MEETING
MINUTES
TUESDAY, MARCH 23, 2021
Via Zoom Teleconference**

Present	Excused	Staff	Public	
Bill Boerum via Zoom Joshua Rymer via Zoom Subhash Mishra, MD via Zoom Bruce Flynn via Zoom Art Grandy via Zoom	Peter Hohorst	Ken Jensen, CFO and Interim CEO, via Zoom Sabrina Kidd, CMO and COO, via Zoom Sarah Dungan via Zoom Kimberly Drummond via Zoom	John Hennelly Susan Kornblatt Idell	
AGENDA ITEM	DISCUSSION		ACTIONS	FOLLOW-UP
MISSION & VISION STATEMENT <i>The mission of SVHCD is to maintain, improve and restore the health of everyone in our community.</i>				
1. CALL TO ORDER/ANNOUNCEMENTS	<i>Boerum</i>			
	Called to order at 5:01 pm			
2. PUBLIC COMMENT SECTION	<i>Boerum</i>			;
	Wendy Lee introduced herself; she may be a Finance Committee candidate.			
3. CONSENT CALENDAR	<i>Boerum</i>			
a. Finance Committee Minutes 02.23.21			MOTION: by Flynn to approve, 2 nd by Mishra. All in favor.	
4. OUTPATIENT DIAGNOSTIC CENTER UPDATE	<i>Jensen</i>			
	There was no update available. Completion of the CT project will be delayed until closer to May due to lack of a functioning door. The actuator delivered for the door was not strong enough to open the door. A meeting will be held on the MRI project this week. Management is attempting to differentiate what the contractor is trying to charge to contingency vs. errors and omissions.			

5. UNISON AMENDMENT TO ENERGY SERVICES AGREEMENT	<i>Drummond</i>		
	<p>Unison will still cover 100% of the cost of the energy project. They are asking the hospital to finance \$150,000 over time, which changes what the net benefit is over the length of the project. When the project is complete, SVH can remain operational during public safety shutdowns. The engine is powered by natural gas which is not affected by electricity.</p>	<p>MOTION: by Flynn to recommend approval to the Board, 2nd by Rymer. All in favor.</p>	
6. ADMINISTRATIVE REPORT FOR MARCH 2021	<i>Kidd</i>		
	<p>The focus in February was on vaccinations and the first meeting with UCSF on structure and dashboard metrics. The hospital finished recovery from the cyberattack and is now focusing on implementing additional security. The CT is on site and has been validated and tested. The hospital welcomes Dana Fry, new Perioperative Director on March 1, and David Young, Imaging Director, April 5.</p>		
7. FINANCIAL REPORT FOR MONTH ENDED FEBRUARY 28, 2020	<i>Jensen</i>		
	<p>Mr. Jensen reviewed the payer mix for February. Medi-Cal was over budget and commercial had dropped. The cash collection goal was just under \$3 million, and the hospital collected \$3.4 million; year to date and cash goal was \$24.3 million, and cash collected was \$23.5 million. Days' cash on hand were 31.9, A/R days were 49.9, A/P were \$3.5 million, and A/P days were 47.6.</p> <p>Gross patient revenue was off due to volumes, especially in the ER which was down by 15%. Total operating revenue was \$3.4 million vs. budget of \$4.2 million. Salaries were better than budget with the CFO and CMO now UCSF employees. Total expenses were \$4.4 million vs. budget of \$4.5 million, and the operating margin for the month was (\$972,000) vs. budget of (\$316,000).</p>		

	<p>Cash has been dropping by \$400,000 per month. COVID testing was brought in-house which will save costs, and the hospital has put a hold on hiring for any posted positions. Those efforts should take effect in March, making March look more positive than any month since October 2020. Mr. Jensen indicated the need to focus on reducing salaries, which have not dropped as much as volumes have. Net income/loss was (\$480,000) vs. budget of \$485,000.</p> <p>The cash forecast was based on the months of January and February, with June 2021 ending at 57 days' cash.</p>		
8. FY 2022 BUDGET UPDATE	<i>Dungan</i>		
	<p>Ms. Dungan was in the midst of holding department meetings. IT costs will increase by \$450,000. Lab will see an increase in supplies but a drop in transportation and COVID test processing fees. These should save about \$400,000. After department meetings are finished, a roll-up is done for the whole hospital. A joint meeting of the Finance Committee and Board is usually held at the end of May/early June, and will come to the June Board meeting for decision.</p>		
9. ADJOURN	<i>Boerum</i>		
	Meeting adjourned at 5:41 p.m.		



To: SVHCD Board of Directors
From: Administrative Team
Date: 4/1/2021
Subject: Administrative Report

Summary: In March we saw a continual decline in COVID cases and an increase in vaccinations. With this, we have experienced an increase in non-COVID patient volumes, both inpatient and outpatient. We are making progress on the final stages of Phase 1 of the ODC and look forward to the new CT scanner being operational later this spring.

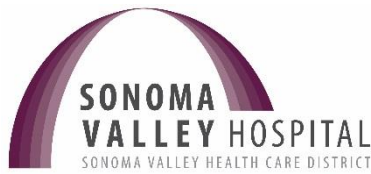
Update from 2025 Strategic Plan:

Strategic Priorities	Update
Enhance Quality and Services through the affiliation with UCSF Health	<ul style="list-style-type: none"> ➤ UCSF is assisting SVH with the implementation of the enhanced IT Security Plan. ➤ UCSF is putting together a proposal for further IT services including EPIC. Cost and timeline are yet to be determined. ➤ We are excited to welcome our new CEO, John Hennelly, who will be employed by UCSF through our Management Service Agreement. He begins mid-April.
Exceed Community Expectations especially in Emergency Services	<ul style="list-style-type: none"> ➤ The first phase of the ODC is nearing completion and we now expect to welcome patients to the new CT in May 2021. ➤ Sonoma Valley Hospital has assisted in vaccinating over 4500 individuals to date. ➤ SVH now has 100% in house PCR testing which decreases processing time, increase patient and physician satisfaction and saves cost! ➤ SVH Pharmacists are providing group and 1:1 community education on medications and doing consultations through Sonoma Family Practice and Vintage House.
Ensure Patients receive Excellent, Safe care	<ul style="list-style-type: none"> ➤ As COVID numbers in the community continue to decline, we are now able to welcome visitors back to the hospital as we all recognize this is essential to the care and well-being of our patients. ➤ We welcomed Dana Fry, our new Director of Peri-Operative Services, to SVH March 1. ➤ We look forward to welcoming Dave Young, the new Director of Imaging Services, to SVH on April 5. ➤ A new Germ-Zapping Robot was deployed in early March with funding from the SVH Foundation.
Provide Access to Excellent Physicians	<ul style="list-style-type: none"> ➤ We continue to research options for gastroenterology through private physicians and the UCSF Affiliates Network.
Be a Healthy Hospital	<ul style="list-style-type: none"> ➤ Over 85% of our physicians and staff are now completely vaccinated and we have begun a surveillance testing program for those who are not vaccinated. ➤ We celebrated the annual employee service awards in March COVID style with small departmental recognitions and a series of hospital wide lunches.

DECEMBER 2020

			National Benchmark
Patient Experience	Current Performance	FY 2021 Goal	
Would Recommend Hospital	68	> 70 percent	50th percentile
Inpatient Overall Satisfaction	84	>70 percent	50 th percentile
Outpatient Services	4.86	4.5	3.8
Emergency Department	4.6	4.5	3.8
Quality & Safety	YTD Performance	FY 2021 Goal	Benchmark
Central Line Infection	0	<1	<.51
Catheter Infection	0	<1	<1.04
Surgery Site Infection – Colon	0	<1	N/A
Surgery Site Infection – Joint	0	<1.5%	N/A
MRSA Bacteremia	0	<.13	<.13
C. Difficile	1	3.5	2.7/10,000 pt days
Patient Safety Indicator	0.86	<1	<1
Heart Failure Mortality Rate	11.7	12%	12.9%
Pneumonia Mortality Rate	17.5	20%	15.6%
Stroke Mortality Rate	15.1	15%	13.8%
Sepsis Mortality Rate	7.3	<18%	25%
30 Day All- Cause Readmissions	14.1	< 15.3 %	< 15%
Serious Safety Events	0	0	0
Falls	1.3	< 2.3	2.3
Pressure Ulcers	0	<3.7	3.7
Injuries to Staff	11	< 10	17
Adverse Drug Events with Harm	0	0	0
Reportable HIPAA Privacy Events	N/A	0	0
Case Mix Index	1.5	1.4	1.3
Hospital Star Rating	3	4	3
Staff Satisfaction	Performance	FY 2021 Goal	Benchmark
Staff Pulse Survey	4.05 out of 5	>3.8	75%
Turnover	10.5	< 15%	< 20%
Financial Stability	YTD Performance	FY 2021 Goal	Benchmark
EBDA	-12.1	>3%	3%
Paid FTE's	228	<235	235
Days Cash on Hand	35.9	>30	30
Days in Accounts Receivable	51.4	<45	50
Length of Stay	4.2	<4.0	4.03
Funds raised by SVHF	\$21.1 million	\$21 million	\$1 million
Strategic Growth	YTD/Projected	FY 2021 Goal	FY 2020
Inpatient Discharges	503/603	850	862
Outpatient Visits	30568/34,472	48,000	47,802
Emergency Visits	5444/7079	10,000	9784
Surgeries + Special Procedures	1247/1774	2000	2226
Community Benefit Hours	933	800	1332

Note: Colors demonstrate comparison to National Benchmark



Healing Here at Home

TRENDED MONTHLY RESULTS

MEASUREMENT	Goal FY 2021	Jul 2020	Aug 2020	Sep 2020	Oct 2020	Nov 2020	Dec 2020	Jan 2021	Feb 2020	Mar 2020	Apr 2020	May 2020	Jun 2020
FY YTD Turnover	<15%	2.1	3.4	3.5	3.9	7	7	8.3	10.5	7.3	7.3	8.2	8.2
Leave of Absences	<12	6	8	10	13	13	13	15	17	11	13	13	9
EBDA	>3%	-8	-7	-18	-4.4	-27		-26	-12.1	25.7	-13.9	253	-8.9
Operating Revenue	>3.5m	3.58	3.52	3.19	3.7	3.0	5.1	3.2	3.4	8.3	2.8	1.3	3.4
Net Income	>50k	418	658	-576	-235	1.4	823	-529	-666	2351	-297	3600	-565
Days Cash on Hand	>30	73	68.6	63	60	35.4	32.9	30.6	31.9	15.6	43.1	87.1	81
Receivable Days	<50	40	39	39	53.2	69.6	66.1	53.7	49.9	36.9	35.5	44	49
Accounts Payable Days	>50	35	31.6	40	58.3	53.3	45.4	47.4	47.6	53.4	41.9	35.2	40.7
Accounts Payable	<\$3m	2.3	2.1	2.85	4.0	3.8	2.9	3.4	3.5	3.7	2.9	2.4	2.8
Total Paid FTE's	<235	230	229	226	204	230	227	225	234	236	190	205	225
Inpatient Discharges	>80	75	65	60	64	57	65	63	54	63	39	44	65
Patient Days	>300	324	314	214	230	230	294	230	243	218	156	179	238
Observation Days	<20	20	21	32	18	11	21	15	15	16	13	9	16
Average Daily Census	>10	10.5	10.1	7.1	3.6	10.6	9.5	7.4	8.7	7	5.2	5.8	7.9
Outpatient Revenue	>\$15m	16.1	14.9	14.6	9.4	12.6	8.6	8.6	9.1	12.3	7.1	10.5	14.6
Surgeries	>120	115	114	115	121	111	123	102	99	80	17	34	116
Special Procedures	>50	37	34	57	47	50	50	27	45	43	1	8	46
Emergency Visits	>800	735	723	653	696	674	674	673	616	745	529	645	695
MRI	>120	93	84	N/A	114	145	159	100	116	70	39	68	116
Cardiology (Echos)	>65	63	71	N/A	88	46	85	56	55	52	35	52	70
Laboratory	>11	12.6	12.1	N/A	4	9.9	15.9	10.9	10.9	8.7	5.5	8.5	11.1
Radiology	>900	883	806	N/A	241	778	1090	766	776	684	420	572	797
Rehab	>2000	2206	1664	N/A	971	2207	3463	2062	2155	1626	566	1182	1984
CT	>350	382	426	N/A	117	356	525	340	432	335	263	367	401
Mammography	>200	213	179	N/A	75	129	158	192	175	243	15	87	228
Ultrasound	>250	228	253	N/A	76	189	248	188	245	198	110	163	272
Occupational Health	>550	580	426	N/A	534	331	458	365	500	544	392	380	462
Wound Care	>275	191	154	N/A	90	148	227	227	237	201	140	112	164



To: SVH Finance Committee
From: Ken Jensen, CFO
Date: April 27, 2021
Subject: Financial Report for the Month Ending March 31, 2021

During the month of March the hospital experienced higher volumes than previous months. For the month of March the hospital's actual operating margin of (\$533,310) was \$41,192 favorable to the budgeted operating margin of (\$574,502). After accounting for all other activity, the net income for March was \$338,521 vs. the budgeted net income of \$225,282 with a monthly EBDA of 0.9% vs. a budgeted 0.3%.

Gross patient revenue for March was \$23,969,318; (\$231,411) under budget. Inpatient gross revenue was under budget by (\$472,105). Inpatient days were under budget by (1) day and inpatient surgeries were under budget by (2) cases. Outpatient gross revenue was over budget by \$143,257. Outpatient visits were over budget by 1,310 visits, outpatient surgeries were under budget by (34) cases, and special procedures were under budget by (27) cases. The Emergency Room gross revenue was over budget by \$97,437 with ER visits under budgeted expectations by (234) visits. The increase in ER gross revenue is primarily due to higher acuity visits and an increase in CT scans.

Deductions from revenue were favorable to budgeted expectations by \$183,089.

After accounting for all other operating revenue, the **total operating revenue** was unfavorable to budgeted expectations by (\$40,086).

Operating expenses of \$4,633,510 were favorable to budget by \$81,278. Salaries and wages and agency fees were under budget by \$28,991 from the CFO and CMO salary costs now in contracted labor. Contracted labor was over budget by (\$15,452) due to the UCSF contracted labor costs for the CFO and CMO. Supplies were over budget by (\$6,047) due to an increase in costs in the lab due to COVID testing (\$40,242) supplies for in-house testing. The supply overage in the lab was offset by other departments being under budget due to lower than budgeted volumes.

After accounting for all income and expenses, but not including Restricted Contributions and GO bond activity, the net loss for March was (\$217,931) vs. a budgeted net loss of (\$254,927). In the month of March the hospital received \$370,418 in donations from the Sonoma Valley Hospital Foundation primarily for the ODC construction costs. The total net income for March after all activity was \$338,521 vs. a budgeted net income of \$225,282.



EBDA for the month of March was 0.9% vs. the budgeted 0.3%.

Patient Volumes – March

	ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
Acute Discharges	69	83	-14	63
Acute Patient Days	309	310	-1	218
Observation Days	16		16	16
OP Gross Revenue	\$17,755	\$17,514	\$241	\$12,309
Surgical Cases	133	169	-36	80

Gross Revenue Overall Payer Mix – March

	ACTUAL	BUDGET	VARIANCE	YTD ACTUAL	YTD BUDGET	VARIANCE
Medicare	40.8%	42.1%	-1.3%	40.4%	42.2%	-1.8%
Medicare Mgd Care	14.4%	13.3%	1.1%	15.3%	13.3%	2.0%
Medi-Cal	17.6%	17.8%	-0.2%	18.7%	17.8%	0.9%
Self Pay	1.2%	1.9%	-0.7%	1.2%	1.9%	-0.7%
Commercial	21.1%	22.2%	-1.1%	21.4%	22.2%	-0.8%
Workers Comp	4.9%	2.7%	2.2%	3.0%	2.6%	0.4%
Total	100.0%	100.0%		100.0%	100.0%	

Cash Activity for March:

For the month of March the cash collection goal was \$2,747,222 and the Hospital collected \$3,761,140 or over the goal by \$1,013,918. The year-to-date cash collection goal was \$27,059,987 and the Hospital has collected \$27,306,543 or over goal by \$246,556.

	CURRENT MONTH	PRIOR MONTH	VARIANCE	PRIOR YEAR
Days of Cash on Hand – Avg.	36.3	31.9	4.4	15.6
Accounts Receivable Days	46.9	49.9	-3.0	36.9
Accounts Payable	\$3,446,736	\$3,465,299	-\$18,563	\$3,775,082
Accounts Payable Days	47.2	47.6	-0.4	53.4

ATTACHMENTS:

- Attachment A is the Payer Mix Analysis which includes the projected collection percentage by payer. -
- Attachment B is the Operating Indicators Report
- Attachment C is the Balance Sheet
- Attachment D (two pages) is the Statement of Revenue and Expense. The first page breaks out the hospital operations and page two includes all other activity.
- Attachment E is the Variance Analysis
- Attachment F is the Cash Projection

Sonoma Valley Hospital
Payer Mix for the month of March 31, 2021

ATTACHMENT A

YTD

Gross Revenue:	Actual	Budget	Variance	% Variance	Actual	Budget	Variance	% Variance
Medicare	9,772,002	10,179,045	-407,043	-4.0%	73,204,208	82,395,452	-9,191,244	-11.2%
Medicare Managed Care	3,438,025	3,219,487	218,538	6.8%	27,797,209	26,017,938	1,779,271	6.8%
Medi-Cal	4,223,608	4,295,229	-71,621	-1.7%	33,924,354	34,728,281	-803,927	-2.3%
Self Pay	282,021	457,821	-175,800	-38.4%	2,209,201	3,687,553	-1,478,352	-40.1%
Commercial & Other Government	5,069,164	5,407,887	-338,723	-6.3%	38,793,747	43,648,680	-4,854,933	-11.1%
Worker's Comp.	1,184,498	641,260	543,238	84.7%	5,488,472	5,162,099	326,373	6.3%
Total	23,969,318	24,200,729	(231,411)		181,417,191	195,640,003	(14,222,812)	

Net Revenue:	Actual	Budget	Variance	% Variance	Actual	Budget	Variance	% Variance
Medicare	1,202,933	1,279,418	-76,485	-6.0%	8,754,260	10,027,090	-1,272,830	-12.7%
Medicare Managed Care	382,652	346,417	36,235	10.5%	3,078,518	2,882,488	196,030	6.8%
Medi-Cal	454,460	454,865	-405	-0.1%	3,591,892	3,757,004	-165,112	-4.4%
Self Pay	191,492	214,123	-22,631	-10.6%	1,137,772	1,705,207	-567,435	-33.3%
Commercial & Other Government	1,544,734	1,647,737	-103,003	-6.3%	11,755,529	13,755,805	-2,000,276	-14.5%
Worker's Comp.	221,146	116,645	104,501	89.6%	1,035,910	961,626	74,284	7.7%
Prior Period Adj/IGT	13,466	-	13,466	*	2,722,416	1,100,000	1,622,416	*
Total	4,010,883	4,059,205	(48,322)	-1.2%	32,076,297	34,189,220	(2,112,923)	-6.2%

Percent of Net Revenue:	Actual	Budget	Variance	% Variance	Actual	Budget	Variance	% Variance
Medicare	30.0%	31.5%	-1.5%	-4.8%	27.3%	29.3%	-2.1%	-7.2%
Medicare Managed Care	9.5%	8.5%	1.0%	11.8%	9.6%	8.4%	1.2%	14.3%
Medi-Cal	11.3%	11.2%	0.1%	0.9%	11.2%	11.0%	0.2%	1.8%
Self Pay	4.8%	5.3%	-0.5%	-9.4%	3.5%	5.0%	-1.5%	-30.0%
Commercial & Other Government	38.6%	40.6%	-2.0%	-4.9%	36.7%	40.3%	-3.6%	-8.9%
Worker's Comp.	5.5%	2.9%	2.6%	89.7%	3.2%	2.8%	0.4%	14.3%
Prior Period Adj/IGT	0.3%	0.0%	0.3%	*	8.5%	3.2%	5.3%	166%
Total	100.0%	100.0%	0.0%	0.0%	100.0%	100.0%	-0.1%	-0.1%

Projected Collection Percentage:	Actual	Budget	Variance	% Variance	Actual	Budget	Variance	% Variance
Medicare	12.3%	12.6%	-0.3%	-2.4%	12.0%	12.2%	-0.2%	-1.6%
Medicare Managed Care	11.1%	10.8%	0.3%	2.8%	11.1%	11.1%	0.0%	0.0%
Medi-Cal	10.8%	10.6%	0.2%	1.9%	10.6%	10.8%	-0.2%	-1.9%
Self Pay	67.9%	46.8%	21.1%	45.1%	51.5%	46.2%	5.3%	11.5%
Commercial & Other Government	30.5%	30.5%	0.0%	0.0%	30.3%	31.5%	-1.2%	-3.8%
Worker's Comp.	18.7%	18.2%	0.5%	2.7%	18.9%	18.6%	0.3%	1.6%

**SONOMA VALLEY HOSPITAL
OPERATING INDICATORS
For the Period Ended March 31, 2021**

ATTACHMENT B

	<u>CURRENT MONTH</u>				<u>YEAR-TO-DATE</u>			<u>YTD</u>
	<u>Actual 03/31/21</u>	<u>Budget 03/31/21</u>	<u>Favorable (Unfavorable) Variance</u>		<u>Actual 03/31/21</u>	<u>Budget 03/31/21</u>	<u>Favorable (Unfavorable) Variance</u>	<u>Prior Year 03/31/20</u>
Inpatient Utilization								
Discharges								
1	51	67	(16)	Med/Surg	451	549	(98)	572
2	18	16	2	ICU	121	137	(16)	142
3	69	83	(14)	Total Discharges	572	686	(114)	714
Patient Days:								
4	203	225	(22)	Med/Surg	1,567	1,858	(291)	1,921
5	106	85	21	ICU	830	706	124	731
6	309	310	(1)	Total Patient Days	2,397	2,564	(167)	2,652
7	16	-	16	Observation days	169	-	169	159
Average Length of Stay:								
8	4.0	3.4	0.6	Med/Surg	3.5	3.4	0.1	3.4
9	5.9	5.3	0.6	ICU	6.9	5.2	1.7	5.1
10	4.5	3.7	0.7	Avg. Length of Stay	4.2	3.7	0.5	3.7
Average Daily Census:								
11	6.5	7.3	(0.7)	Med/Surg	5.7	6.8	(1.1)	7.0
12	3.4	2.7	0.7	ICU	3.0	2.6	0.5	2.7
13	10.0	10.0	(0.0)	Avg. Daily Census	8.7	9.4	(0.6)	9.7
Other Utilization Statistics								
Emergency Room Statistics								
14	769	1,003	(234)	Total ER Visits	6,213	8,082	(1,869)	7,974
Outpatient Statistics:								
15	4,590	3,280	1,310	Total Outpatients Visits	35,158	37,752	(2,594)	39,391
16	23	25	(2)	IP Surgeries	143	204	(61)	202
17	110	144	(34)	OP Surgeries	890	1,158	(268)	1,164
18	55	82	(27)	Special Procedures	402	663	(261)	623
19	266	300	(34)	Adjusted Discharges	2,108	2,428	(320)	2,663
20	1,191	1,121	70	Adjusted Patient Days	8,796	9,078	(282)	9,869
21	38.4	36.1	2.3	Adj. Avg. Daily Census	32.1	33.1	(1.0)	36.0
22	1.3380	1.4000	(0.062)	Case Mix Index - Medicare	1.5690	1.4000	0.169	1.3651
23	1.4010	1.4000	0.001	Case Mix Index - All payers	1.4974	1.4000	0.097	1.5255
Labor Statistics								
24	219	222	3	FTE's - Worked	207	217	9.3	208
25	231	248	17	FTE's - Paid	228	242	13.5	231
26	48.51	45.93	(2.57)	Average Hourly Rate	46.68	45.28	(1.40)	45.23
27	6.01	6.85	0.83	FTE / Adj. Pat Day	7.11	7.29	0.19	6.42
28	34.3	39.0	4.7	Manhours / Adj. Pat Day	40.5	41.6	1.1	36.6
29	153.5	145.7	(7.7)	Manhours / Adj. Discharge	169.0	155.4	(13.6)	135.6
30	23.0%	21.9%	-1.1%	Benefits % of Salaries	22.1%	22.5%	0.4%	22.6%
Non-Labor Statistics								
31	14.9%	14.6%	-0.3%	Supply Expense % Net Revenue	17.1%	14.7%	-2.4%	12.5%
32	2,253	1,976	(276)	Supply Exp. / Adj. Discharge	2,410	2,064	(346)	1,875
33	17,763	16,013	(1,750)	Total Expense / Adj. Discharge	19,761	17,273	(2,488)	16,154
Other Indicators								
34	34.9			Days Cash - Operating Funds				
35	46.9	50.0	(3.1)	Days in Net AR	50.9	50.0	0.9	42.8
36	137%			Collections % of Net Revenue	101%			100.6%
37	47.2	55.0	(7.8)	Days in Accounts Payable	47.2	55.0	(7.8)	47.8
38	16.7%	16.8%	0.0%	% Net revenue to Gross revenue	16.4%	17.5%	-1.1%	20.5%
39	17.9%			% Net AR to Gross AR	17.9%			18.0%

Sonoma Valley Health Care District
Balance Sheet
As of March 31, 2021

ATTACHMENT C

	<u>Current Month</u>	<u>Prior Month</u>	<u>Prior Year</u>
Assets			
Current Assets:			
1 Cash	\$ 1,275,042	\$ 2,861,564	\$ 2,351,588
2 Cash - Money Market	3,638,083	1,737,651	235,051
3 Net Patient Receivables	6,446,661	7,678,304	5,785,337
4 Allow Uncollect Accts	(1,006,831)	(1,013,225)	(1,199,855)
5 Net A/R	5,439,830	6,665,079	4,585,482
6 Other Accts/Notes Rec	1,832,721	610,501	305,220
7 Parcel Tax Receivable	1,753,089	1,753,089	1,691,803
8 GO Bond Tax Receivable	1,411,343	3,168,950	1,172,250
9 3rd Party Receivables, Net	184,922	1,871,339	6,986,284
10 Inventory	883,604	889,518	976,674
11 Prepaid Expenses	774,496	653,441	738,528
12 Total Current Assets	<u>\$ 17,193,130</u>	<u>\$ 20,211,132</u>	<u>\$ 19,042,880</u>
13 Property, Plant & Equip, Net	\$ 52,688,262	\$ 52,487,746	\$ 49,309,380
14 Trustee Funds - GO Bonds	4,573,447	3,353,994	4,187,441
15 Restricted Funds - Board Approved	1,000,000	1,000,000	-
16 Total Assets	<u><u>\$ 75,454,839</u></u>	<u><u>\$ 77,052,872</u></u>	<u><u>\$ 72,539,701</u></u>
Liabilities & Fund Balances			
Current Liabilities:			
17 Accounts Payable	\$ 3,446,736	\$ 3,229,066	\$ 3,775,082
18 Accrued Compensation	3,693,562	3,738,782	3,194,538
19 Interest Payable - GO Bonds	179,447	448,641	190,847
20 Accrued Expenses	1,822,435	1,639,114	1,636,215
21 Advances From 3rd Parties	-	-	-
22 Deferred Parcel Tax Revenue	949,985	1,899,986	949,989
23 Deferred GO Bond Tax Revenue	827,300	1,654,595	776,201
24 Current Maturities-LTD	285,430	308,922	351,797
25 Line of Credit - Union Bank	-	5,473,734	5,473,734
26 Other Liabilities	5,726,146	120,580	1,041,036
27 Total Current Liabilities	<u>\$ 16,931,041</u>	<u>\$ 18,513,420</u>	<u>\$ 17,389,439</u>
28 Long Term Debt, net current portion	\$ 27,190,475	\$ 26,721,564	\$ 28,734,173
29 Fund Balances:			
30 Unrestricted	\$ 16,569,661	\$ 17,988,539	\$ 17,854,532
31 Restricted	14,763,662	13,829,349	8,561,557
32 Total Fund Balances	<u>\$ 31,333,323</u>	<u>\$ 31,817,888</u>	<u>\$ 26,416,089</u>
33 Total Liabilities & Fund Balances	<u><u>\$ 75,454,839</u></u>	<u><u>\$ 77,052,872</u></u>	<u><u>\$ 72,539,701</u></u>

**Sonoma Valley Health Care District
Statement of Revenue and Expenses
Comparative Results
For the Period Ended March 31, 2021**

ATTACHMENT D

	Month				Volume Information	Year-To-Date				YTD	
	This Year		Variance			This Year		Variance			Prior Year
	Actual		\$	%		Actual	Budget	\$	%		
1	69	83	(14)	-17%	Acute Discharges	572	686	(114)	-17%	714	
2	309	310	(1)	0%	Patient Days	2,397	2,564	(167)	-7%	2,652	
3	16	-	16	0%	Observation Days	169	-	169	*	159	
4	17,755	17,514	241	1%	Gross O/P Revenue (000's)	132,060	140,459	(8,399)	-6%	\$ 142,272	
Financial Results											
Gross Patient Revenue											
5	\$ 6,214,199	\$ 6,686,304	(472,105)	-7%	Inpatient	\$ 49,357,402	\$ 55,180,847	(5,823,445)	-11%	\$ 52,419,148	
6	10,423,917	10,280,660	143,257	1%	Outpatient	79,387,007	82,403,094	(3,016,087)	-4%	82,283,931	
7	7,331,202	7,233,765	97,437	1%	Emergency	52,672,782	58,056,062	(5,383,280)	-9%	60,284,213	
8	\$ 23,969,318	\$ 24,200,729	(231,411)	-1%	Total Gross Patient Revenue	\$ 181,417,191	\$ 195,640,003	(14,222,812)	-7%	\$ 194,987,292	
Deductions from Revenue											
9	(19,869,138)	(19,928,416)	59,278	0%	Contractual Discounts	\$ (150,757,547)	\$ (160,632,811)	9,875,264	6%	\$ (153,206,903)	
10	(100,000)	(200,000)	100,000	50%	Bad Debt	(1,070,000)	(1,800,000)	730,000	41%	(1,830,000)	
11	(2,743)	(13,108)	10,365	79%	Charity Care Provision	(235,743)	(117,972)	(117,771)	-100%	(80,192)	
12	13,446	-	13,446	*	Prior Period Adj/Government Program Revenue	2,722,396	1,100,000	1,622,396	147%	-	
13	\$ (19,958,435)	\$ (20,141,524)	183,089	-1%	Total Deductions from Revenue	\$ (149,340,894)	\$ (161,450,783)	12,109,889	-8%	\$ (155,117,095)	
14	\$ 4,010,883	\$ 4,059,205	(48,322)	-1%	Net Patient Service Revenue	\$ 32,076,297	\$ 34,189,220	(2,112,923)	-6%	\$ 39,870,197	
15	\$ 89,317	\$ 81,081	8,236	10%	Other Op Rev & Electronic Health Records	\$ 769,592	\$ 729,729	39,863	5%	\$ 603,616	
16	\$ 4,100,200	\$ 4,140,286	(40,086)	-1%	Total Operating Revenue	\$ 32,845,889	\$ 34,918,949	\$ (2,073,060)	-6%	\$ 40,473,813	
Operating Expenses											
17	\$ 1,979,471	\$ 2,008,462	28,991	1%	Salary and Wages and Agency Fees	\$ 16,633,807	\$ 17,086,082	452,275	3%	\$ 16,332,224	
18	662,988	708,689	45,701	6%	Employee Benefits	5,909,598	6,133,123	223,525	4%	5,907,454	
19	\$ 2,642,459	\$ 2,717,151	74,692	3%	Total People Cost	\$ 22,543,405	\$ 23,219,205	675,800	3%	\$ 22,239,678	
20	\$ 466,390	\$ 450,938	(15,452)	-3%	Med and Prof Fees (excl Agency)	\$ 3,917,998	\$ 3,885,572	(32,426)	-1%	\$ 3,860,935	
21	598,987	592,940	(6,047)	-1%	Supplies	5,079,467	5,011,288	(68,179)	-1%	4,992,043	
22	405,953	428,750	22,797	5%	Purchased Services	3,851,279	3,729,166	(122,113)	-3%	3,423,539	
23	253,728	266,953	13,225	5%	Depreciation	2,299,186	2,402,577	103,391	4%	2,332,579	
24	87,639	86,414	(1,225)	-1%	Utilities	1,031,789	891,911	(139,878)	-16%	892,824	
25	43,196	42,599	(597)	-1%	Insurance	403,188	383,391	(19,797)	-5%	350,310	
26	17,015	23,821	6,806	29%	Interest	158,013	214,389	56,376	26%	288,693	
27	118,143	105,222	(12,921)	-12%	Other	936,959	966,489	29,530	3%	899,580	
28	-	-	-	*	Matching Fees (Government Programs)	620,237	425,000	(195,237)	46%	2,765,336	
29	\$ 4,633,510	\$ 4,714,788	81,278	2%	Operating expenses	\$ 40,841,521	\$ 41,128,988	287,467	1%	\$ 42,045,517	
30	\$ (533,310)	\$ (574,502)	41,192	7%	Operating Margin	\$ (7,995,632)	\$ (6,210,039)	(1,785,593)	-29%	\$ (1,571,704)	

**Sonoma Valley Health Care District
Statement of Revenue and Expenses
Comparative Results
For the Period Ended March 31, 2021**

ATTACHMENT D

	Month					Year-To- Date				YTD Prior Year
	This Year		Variance			This Year		Variance		
	Actual		\$	%		Actual	Budget	\$	%	
31	\$ (1,288)	\$ 2,908	(4,196)	-144%						\$ 2,000,587
32	-	-	-	0%						13,461
33	-	-	-	*						(107,328)
34	316,667	316,667	-	0%						2,850,003
35	0	0	-	0%						(5,444)
36	<u>\$ 315,379</u>	<u>\$ 319,575</u>	<u>(4,196)</u>	<u>-1%</u>						<u>\$ 4,751,279</u>
37	<u>\$ (217,931)</u>	<u>\$ (254,927)</u>	<u>36,996</u>	<u>-15%</u>	Net Income / (Loss) prior to Restricted Contributions	<u>\$ (5,120,949)</u>	<u>\$ (3,331,843)</u>	<u>(1,789,142)</u>	<u>54%</u>	<u>\$ 3,179,575</u>
38	\$ -	\$ -	-	0%	Capital Campaign Contribution	\$ -	\$ -	-	0%	\$ -
39	\$ 370,418	\$ 294,175	76,243	0%	Restricted Foundation Contributions	\$ 5,468,729	\$ 2,647,575	2,821,154	100%	\$ 1,692,855
40	<u>\$ 152,487</u>	<u>\$ 39,248</u>	<u>113,239</u>	<u>289%</u>	Net Income / (Loss) w/ Restricted Contributions	<u>\$ 347,780</u>	<u>\$ (684,268)</u>	<u>1,032,048</u>	<u>-151%</u>	<u>\$ 4,872,430</u>
41	186,034	186,034	-	0%	GO Bond Activity, Net	1,668,606	1,668,606	-	0%	1,464,372
42	<u>\$ 338,521</u>	<u>\$ 225,282</u>	<u>113,239</u>	<u>50%</u>	Net Income/(Loss) w GO Bond Activity	<u>\$ 2,016,386</u>	<u>\$ 984,338</u>	<u>1,032,048</u>	<u>105%</u>	<u>\$ 6,336,802</u>
	\$ 35,797	\$ 12,026	23,771		EBDA - Not including Restricted Contributions	\$ (2,821,763)	\$ (929,266)	(1,892,497)		\$ 5,512,154
	0.9%	0.3%				-8.6%	-2.7%			13.6%

* Operating Margin without Depreciation expense:

\$ (533,310)	\$ (574,502)	\$ 41,192	7%	Operating Margin	\$ (7,995,632)	\$ (6,210,039)	\$ (1,785,593)	-29%
253,728	266,953	13,225	5%	Add back Depreciation	2,299,186	2,402,577	103,391	4%
<u>\$ (279,582)</u>	<u>\$ (307,549)</u>	<u>\$ 54,417</u>	<u>9%</u>	Operating Margin without Depreciation expense	<u>\$ (5,696,446)</u>	<u>\$ (3,807,462)</u>	<u>\$ (1,682,202)</u>	<u>-50%</u>

**Sonoma Valley Health Care District
Variance Analysis
For the Period Ended March 31, 2021**

ATTACHMENT E

Operating Expenses	YTD Variance	Month Variance	
Salary and Wages and Agency Fees	452,275	28,991	Salaries and wages are under budget by \$101,482 and agency fees are over budget by (\$72,491). Nursing registry companies have increased their hourly costs due to COVID-19.
Employee Benefits	223,525	45,701	
Total People Cost	675,800	74,692	
Med and Prof Fees (excl Agency)	(32,426)	(15,452)	Professional fees (contracted labor) is over budget due to CFO and CMO costs (UCSF). These costs are offset by their salary savings in Salaries and Wages.
Supplies	(68,179)	(6,047)	Supplies are over budget in lab (\$40,242) due to an increase in COVID-19 testing supplies. The overage was offset by other departments being under budget.
Purchased Services	(122,113)	22,797	
Depreciation	103,391	13,225	
Utilities	(139,878)	(1,225)	
Insurance	(19,797)	(597)	
Interest	56,376	6,806	
Other	29,530	(12,921)	
Matching Fees (Government Programs)	(195,237)	-	
Operating expenses	287,467	81,278	

Sonoma Valley Hospital
Cash Forecast
FY 2021

ATTACHMENT F

	Actual July	Actual Aug	Actual Sept	Actual Oct	Actual Nov	Actual Dec	Actual Jan	Actual Feb	Actual Mar	Forecast Apr	Forecast May	Forecast Jun	TOTAL
Hospital Operating Sources													
1 Patient Payments Collected	3,655,695	3,057,733	3,407,984	2,690,146	615,541	3,531,959	4,446,430	3,450,250	4,027,299	3,317,420	3,841,302	3,394,621	39,436,380
2 Other Operating Revenue	38,268	137,152	105,236	168,211	117,406	166,223	123,679	100,600	84,519	81,081	81,081	81,081	1,284,538
3 Other Non-Operating Revenue	73,172	15,194	22,125	4,004	12,969	16,141	22,280	46,486	19,733	23,796	23,796	23,796	303,492
4 Unrestricted Contributions	-	3,306	653	498	5,456		104,664		4,465				119,043
5 Line of Credit	-												
Sub-Total Hospital Sources	3,767,135	3,213,385	3,535,999	2,862,859	751,372	3,714,323	4,697,054	3,597,336	4,136,016	3,422,297	3,946,179	3,499,498	41,143,453
Hospital Uses of Cash													
6 Operating Expenses	5,534,264	3,523,571	3,598,086	3,371,953	2,861,765	5,271,701	4,968,063	4,675,467	4,243,978	4,468,227	4,447,890	4,395,188	51,360,153
7 Add Capital Lease Payments	7,854	88,349	7,904	7,929	74,551		8,004	27,931	14,093				244,593
8 Additional Liabilities/LOC		-											-
9 Capital Expenditures	784,429	998,868	96,188	1,281,930	2,357,570	416,954	547,191	6,372	400,594	294,175	294,175	294,175	7,772,619
Total Hospital Uses	6,326,547	4,610,788	3,702,178	4,661,812	5,293,886	5,696,634	5,523,258	4,709,769	4,658,665	4,762,402	4,742,065	4,689,363	59,377,365
Net Hospital Sources/Uses of Cash	(2,559,412)	(1,397,403)	(166,179)	(1,798,952)	(4,542,514)	(1,982,311)	(826,205)	(1,112,433)	(522,648)	(1,340,105)	(795,886)	(1,189,865)	(18,233,912)
Non-Hospital Sources													
10 Restricted Cash/Money Market	1,000,000	1,000,000			4,500,000			(1,900,000)		2,000,000		(4,000,000)	2,600,000
11 Restricted Capital Donations	784,428	973,350	71,332	-	2,306,562	391,178	459,231	-	365,953	294,175	294,175	294,175	6,234,559
12 Parcel Tax Revenue	86,141					2,046,911				1,600,000			3,733,052
13 Other Payments - South Lot/Ins. Claims/HHS	340,068	49,150			10,839								400,057
14 Other:													-
15 IGT			108,320		(129,950)	30,856		1,984,768	25,584		168,491	5,120,000	7,308,068
16 IGT - AB915								(60,772)			337,735		276,963
17 PRIME		14,229	270,000			712,947							997,176
Sub-Total Non-Hospital Sources	2,210,637	2,036,729	449,652	-	6,687,451	3,181,892	459,231	23,996	391,537	3,894,175	800,401	1,414,175	21,549,876
Non-Hospital Uses of Cash													
18 Matching Fees		142,041			313,968	620,237				2,288,504			3,364,750
Sub-Total Non-Hospital Uses of Cash	-	142,041	-	-	313,968	620,237	-	-	-	2,288,504	-	-	3,364,750
Net Non-Hospital Sources/Uses of Cash	2,210,637	1,894,688	449,652	-	6,373,483	2,561,656	459,231	23,996	391,537	1,605,671	800,401	1,414,175	18,185,127
Net Sources/Uses	(348,775)	497,285	283,473	(1,798,952)	1,830,969	579,345	(366,974)	(1,088,437)	(131,111)	265,566	4,515	224,310	
Operating Cash at beginning of period	1,818,218	1,469,443	1,966,728	2,250,201	451,249	2,282,218	2,861,564	2,494,590	1,406,153	1,275,042	1,540,608	1,545,123	
Operating Cash at End of Period	1,469,443	1,966,728	2,250,201	451,249	2,282,218	2,861,564	2,494,590	1,406,153	1,275,042	1,540,608	1,545,123	1,769,433	
Money Market Account Balance - Unrestricted	8,236,372	7,236,714	6,237,010	6,237,307	1,737,535	1,737,651	1,737,760	3,637,873	3,638,083	1,638,083	1,638,083	5,638,083	
Total Cash at End of Period	9,705,815	9,203,442	8,487,211	6,688,556	4,019,754	4,599,215	4,232,350	5,044,026	4,913,125	3,178,691	3,183,206	7,407,516	
Average Days of Cash on Hand	73.00	68.60	63.00	60.10	35.35	28.30	30.56	31.92	36.34	22.83	22.87	53.21	

**Sonoma Valley Healthcare District
Statement of Revenue and Expenses
FY 2022 Baseline Budget with DRAFT Adjustments
& Projected FYE 6/30/2021**

	Baseline Budget		DRAFT		Projected
	FY 2022	ADJUSTMENTS	Budget	Adjustment Notes	FY 2021
			FY 2022		
Projected Gross Patient Revenue					
Inpatient	\$ 64,967,331	6,600,807	\$ 71,568,138		\$ 65,809,869
Outpatient	102,547,183	15,550,336	\$ 118,097,519		\$ 105,849,342
Emergency	67,638,487	7,260,168	74,898,655	Gross revenue increases includes conservative volume increases plus 6% annual increase	70,230,375
Total Projected Gross Patient Revenue	\$ 235,153,001	29,411,311	\$ 264,564,312		\$ 241,889,586
Projected Deductions from Revenue					
Contractual Discounts	\$ (195,481,279)	(25,699,671)	\$ (221,180,950)	Revenue adjustments reflect current ZBA and adjustment for 6% price increase.	\$ (200,831,076)
Bad Debt	(1,388,571)	(411,429)	(1,800,000)		(1,400,000)
Charity Care Provision	(330,857)	-	(330,857)		(310,667)
Prior Period Adj/Government Program Revenue	4,478,983	2,606,047	7,085,030	Estimate based on current information	8,582,208
Total Projected Deductions from Revenue	\$ (192,721,724)	(23,505,053)	\$ (216,226,777)		\$ (193,959,535)
Projected Net Patient Service Revenue	\$ 42,431,277	\$ 5,906,258	\$ 48,337,535		\$ 47,930,051
Other Op Revenue	\$ 905,491	-	\$ 905,491	Still need to adjust for any VOM increases	\$ 946,124
Projected Total Operating Revenue	\$ 43,336,768	\$ 5,906,258	\$ 49,243,026		\$ 48,876,175
Projected Operating Expenses					
Salary and Wages and Agency Fees	\$ 22,136,757	92,659	\$ 22,229,416	2% increase in January. Removed CEO, CFO, and CMO. New IT positions, EVS manager, and contracts person included.	\$ 22,184,165
Employee Benefits	7,916,677	390,578	8,307,255	Decrease in PTO and increase in Health Benefits (United)	7,939,465
Total People Cost	\$ 30,053,434	483,237	\$ 30,536,671		\$ 30,123,630
Med and Prof Fees (excl Agency)	5,105,748	1,063,453	6,169,201	CEO, CFO, and CMO costs	5,221,221
Supplies	6,609,197	167,487	6,776,684		6,772,615
Purchased Services	5,207,184	(578,045)	4,629,139	IT costs included. Reduction in UCSF Covid costs	5,057,056
Depreciation	3,071,246	(1)	3,071,245	Still need to review next year's schedule.	3,065,581
Utilities	1,472,693	(18,041)	1,454,652	Still need to review and adjust for Unison	1,378,658
Insurance	540,980	21,933	562,913		537,588
Interest	215,599	-	215,599		210,685
Other	1,226,051	6,729	1,232,780		1,246,343
Matching Fees (Government Programs)	1,063,263	1,787,517	2,850,780	Estimate	3,364,750
Projected Operating expenses	\$ 54,565,395	2,934,269	\$ 57,499,664		\$ 56,978,127
Projected Operating Margin	\$ (11,228,627)	\$ 2,971,989	\$ (8,256,638)		\$ (8,101,952)
Projected Non Operating Rev and Expense					
Miscellaneous Revenue/(Expenses)	\$ 163,801	-	\$ 163,801		\$ 112,240
Donations		-			
Parcel Tax Assessment Rev	3,800,004	(4)	3,800,000		3,800,000
Projected Total Non-Operating Rev/Exp	\$ 3,963,805	(4)	\$ 3,963,801		\$ 3,912,240
Net Income / (Loss) prior to Restricted Contributions	\$ (7,264,822)	\$ 2,971,985	\$ (4,292,837)		\$ (4,189,712)

**Sonoma Valley Healthcare District
Statement of Revenue and Expenses
FY 2022 Baseline Budget with DRAFT Adjustments
& Projected FYE 6/30/2021**

	Baseline Budget		DRAFT	Adjustment Notes	Projected
	FY 2022	ADJUSTMENTS	Budget FY 2022		FY 2021
Restricted Foundation Contributions	\$ 8,740,815	-	\$ 8,740,815		\$ 7,292,302
Net Income / (Loss) w/ Restricted Contributions	\$ 1,475,993	\$ 2,971,985	\$ 4,447,978		\$ 3,102,590
GO Bond Tax Assessment, Net	2,222,637	76,685	2,299,322		2,224,808
Projected Net Income/(Loss) w GO Bond Activity	\$ 3,698,630	\$ 3,048,670	\$ 6,747,300		\$ 5,327,398
Projected EBDA - Not including Restricted Contributions	\$ (4,193,576) -9.7%		\$ (1,221,592) -2.5%		\$ (1,124,131) -2.3%
FTE'S	229.90		236.20		229.00

Foundation Support:							
Dept #	Department	DESCRIPTION	FY 2017	FY 2018	FY 2019	FY 2020	YTD FY 2021
	MRI	1.5 8 Channel Knee Coil	42,211				
7420	Surgery	Mini C-Arm	68,819				
7420	Surgery	Stryker Audio/Video Integration Upgrade (Tower System)	378,302				
6171	OB	Philips Fetal Monitor - 2	47,724				
7420	Surgery	TruClear Hysteroscope System	41,700				
6171	OB	Jaundice Meter JM-105		7,332			
7500	Laboratory	GramPro Slide Strainer		6,914			
7420	Surgery/A Women's Place	Mammutone Neoprobe		44,244			
7631	Mammography	3 D Hologic Equipment		428,718			
7631	Mammography	Construction/furnishings/service eqt		612,596			
7631	Mammography	3D Reading Monitor		31,102			
8340	Dietary	Walk in Freezer			8,498		
7500	Laboratory	ABL Flex Plus Analyzer			16,049		
8450	Engineering/Plant Ops	Infrared Thermal Imager				10,336	
6010	ICU	Patient Lift for ICU				8,605	
8450	Engineering/Plant Ops	A Women's Place - Building Improvements (Closed CIP in FY 2020)			22,601		
8450	Engineering/Plant Ops	A Women's Place - Equipment and Furniture (Closed CIP in FY 2020)			33,280		
6170	Med-Surg	MDM Patient Journey System				71,155	
8440	Environmental Services	Xenex - Lightstrike Germ Zapping Robot					87,960
Foundation Support Sub-total			\$ 578,756	\$ 1,130,906	\$ 80,429	\$ 90,096	\$ 87,960

Equipment:							
Dept #	Department	DESCRIPTION	FY 2017	FY 2018	FY 2019	FY 2020	YTD FY 2021
7420	Surgery	High Flow Insufflator	7,642				
7420	Surgery	Rhizo Radio Freq Ablator	21,616				
7430	Ambulatory Care	Transport Gurney 30"	4,170				
7430	Ambulatory Care	Eye Surgery Stretcher	6,801				
7420	Surgery	Signia XL Bariatric Stapler	39,655				
7630	Medical Imaging	Empower CTA injector system		22,480			
7420	Surgery	Trimano Adapter/Support Arm		17,923			
8340	Dietary	Double Oven		7,586			
7420	Surgery	Amsco Steris Table		12,500			
8700	Medical Records	Misc Furniture/ reclassified CIP		6,550			
7420	Surgery	G6 Cyclo System Optical laser		21,432			
8340	Dietary	Mobile shelving - Uline			6,909		
8480	Information Systems	GHA Technologies UCSF Telemedicine Cart			8,265		
7420	Surgery	Stryker Medical - Refurbished PI drive/attachments			15,415		
7420	Surgery	Olympus - EVIS EXERA III			29,716		
8450	Engineering/Plant Ops	UCSF signage - multiple sites			8,182		
7420	Surgery	Stryker Medical - System 8 Drill/saws			107,487		
Various		Celtic Lease payoff - various equipment				421,904	
7420	Surgery	Zimmer Biomet Intellicart System w/Evac Station				22,034	
7420	Surgery	Alcon Centurian Phaco Machine				65,250	

7420	Surgery	Olympus America - Urology equipment				62,118	
8340	Dietary	Commercial Blenders - 2				4,838	
6010	ICU	Smart IV Pumps - 27				56,994	
8450	Engineering/Plant Ops	Security Camera system - South Lot					11,660
7500	Laboratory	Bactec FX40 Blood Culture Unit					36,759
8610	Administration	History Wall Panels - Hallway					18,819
6010	ICU	Series 980S Ventilator					36,921
6010	ICU	CAPR Hood Ventilator (PPE)					14,777

Equipment Sub-total \$ 79,884 \$ 88,471 \$ 175,974 \$ 633,138 \$ 118,936

Information Systems/Electronic Health Records:

Dept #	Department	DESCRIPTION	FY 2017	FY 2018	FY 2019	FY 2020	YTD FY 2021
8480	Information Systems	Single Sign On System	81,506				
8480	Information Systems	Computrition - Hospitality Suite Menu Plnr	93,897				
8480	Information Systems	E H R Phase III: E-RX & ECQM - Closed CIP		38,637			
8480	Information Systems	E H R Phase IV: Purge PHI/Host One Content - Closed CIP		53,268			
8480	Information Systems	E H R Phase V: Paragon 14 Upgrade - Closed CIP		55,920			
8480	Information Systems	E H R Phase VI: Eligibility of Insurance Module - Closed CIP		7,964			
8480	Information Systems	E H R Phase VII: HUB - Closed CIP		98,449			
8480	Information Systems	9 HP Elite Notebooks		11,728			
8480	Information Systems	Citrix Platinum Netscaler Upgrade		255,639			
8480	Information Systems	Dell Computers - 20				17,252	
8480	Information Systems	Dragon One Speech Recognition - Physician dictation				11,300	
8480	Information Systems	Lenovo Thinkpads - Laptops					8,760
8480	Information Systems	Dell computers with monitors					25,311
8480	Information Systems	Vx Rail Server Upgrades					24,981
8480	Information Systems	Dell computers with monitors					21,450

Equipment Sub-total \$ 175,403 \$ 521,605 \$ - \$ 28,552 \$ 80,502

Building/Leasehold Improvements

Dept #	Department	DESCRIPTION	FY 2017	FY 2018	FY 2019	FY 2020	YTD FY 2021
8450	Engineering/Plant Ops	Rewire 3rd Floor TV Cable	9,406				
8450	Engineering/Plant Ops	Metro Electric - 3rd Floor Cabling		30,160			
8450	Engineering/Plant Ops	Fire Alarm 2nd floor Replacement - Closed CIP	101,458				
8450	Engineering/Plant Ops	SNF Nurse Call - Closed CIP	174,625	21,135			
8450	Engineering/Plant Ops	SNF Pipes - Closed CIP	109,509				
8450	Engineering/Plant Ops	Lobby Upgrade - Closed CIP	46,665				
8450	Engineering/Plant Ops	Additional 3rd Floor Cabling		13,460			
7073	SFP Clinic - Perkins	Conklin Bros Flooring			16,859		
8450	Engineering/Plant Ops	Conversion of Rooms - 215-217 - Closed CIP		20,149	87,317		
8450	Engineering/Plant Ops	SNF Courtyard walkway (1/2)				5,240	
8610	Administration	Garden Murals					9,336

Infrastructure Sub-total 441,663 84,904 104,176 5,240 9,336

Total Capital Assets \$ 1,275,706 \$ 1,825,885 \$ 360,579 \$ 757,026 \$ 296,734

Recap:

Capital Spend - Hospital	696,950	694,979	280,150	666,930	208,774
Capital Spend - Foundation	578,756	1,130,906	80,429	90,096	87,960
Total Capital Assets	\$ 1,275,706	\$ 1,825,885	\$ 360,579	\$ 757,026	\$ 296,734

Account #	Construction In Progress (CIP)	CIP Budget	CIP Balance at 6/30/2020	Spending Fiscal YTD 2021	CIP Balance Fiscal YTD 2021	Funding
1258-0050	ODC - Project CT & MRI	11,500,000	4,215,787	5,340,694	9,556,481	Foundation
1258-0440	EHR Implementation	6,315,356	44,955	-	44,955	MedOne Leases/operations
1258-0820	CIP - 3rd Floor Acute Care Move	230,000	253,006	-	253,006	Foundation
1258-0830	Wound Care Expansion	74,350	43,176		43,176	Foundation/Operations
1258-9200	ATS (Automatic Transfer Switches)	49,281	-	53,285	53,285	Operations
CIP Balance		\$ 18,168,987	\$ 4,556,924	\$ 5,393,979	\$ 9,950,903	

Capital Financing/Leasing:

Dept #	Department	DESCRIPTION	Original Principal	Origination - Fiscal Year	Term - Months	Monthly Cost	Balance at 3/31/2021	Final Payment	
8450	CEC Loan Phase 1	California Energy Commission loan	443,774	2012	180	3,563	105,334	6/22/2023	Bi-annual Payments
8450	CEC Loan Phase 2	California Energy Commission loan	675,452	2014	96	7,796	138,940	6/22/2022	Bi-annual Payments
7630	Medical Imaging	Fluoroscopy Equipment	418,171	2016	60	7,717	68,283	12/1/2021	Monthly Payments
7420	Surgery	Cyclo G6 Laser console with Probes	21,432	2018	36	595	-	2/22/2021	Interest free
8480	Information Systems	Citrix Netscaler	380,237	2018	48	6,677	168,437	8/1/2022	Annual payments
8480	Information Systems	Dell Financing - Recovery labor costs *	522,032	2021	36	14,502	487,604	2/1/2024	Interest free
Capital Financing/Leasing Total			\$ 2,461,098			\$ 40,850	\$ 968,598		

* - Financing will be paid off when insurance proceeds are received from cyber claim.