

#### SVHCD QUALITY COMMITTEE

#### **AGENDA**

WEDNESDAY, January 24, 2024

5:00 p.m. Regular Session Held in Person:

**SVH Administrative Conference Room** 

To Participate Via Zoom Videoconferencing use the link below:

https://sonomavalleyhospital-org.zoom.us/j/97397094695

Meeting ID: 973 9709 4695

One tap mobile +16692192599,,97397094695# +16699009128,,97397094695#

AGENDA ITEM	RECOMM	ENDATION
In compliance with the Americans with Disabilities Act, if you require special accommodations to attend a District meeting, please contact the Interim Board Clerk, Stacey Finn, at <a href="mailto:sfinn@sonomavalleyhospital.org">sfinn@sonomavalleyhospital.org</a> or 707.935.5005 at least 48 hours prior to the meeting.		
MISSION STATEMENT The mission of the SVHCD is to maintain, improve, and restore the health of everyone in our community.		
1. CALL TO ORDER/ANNOUNCEMENTS	Kornblatt Idell	
2. PUBLIC COMMENT SECTION  At this time, members of the public may comment on any item not appearing on the agenda. It is recommended that you keep your comments to three minutes or less. Under State Law, matters presented under this item cannot be discussed or acted upon by the Committee at this time. For items appearing on the agenda, the public will be invited to make comments at the time the item comes up for Committee consideration.	Kornblatt Idell	
<ul><li>3. CONSENT CALENDAR</li><li>Minutes 12.06.23</li></ul>	Kornblatt Idell	Action
4. ED QA/PI	Winkler	Inform
5. PATIENT CARE SERVICES DASHBOARD Q4	Winkler	Inform
6. WORKPLACE VIOLENCE PROGRAM	McKissock	Inform
7. QUALITY INDICATOR PERFORMANCE & PLAN	Cooper	Inform
8. POLICIES AND PROCEDURES	Cooper	Inform
9. CLOSED SESSION: a. Calif. Health & Safety Code §32155: Medical Staff Credentialing & Peer Review Report	Kornblatt Idell	Action
10. ADJOURN	Kornblatt Idell	



#### SONOMA VALLEY HEALTH CARE DISTRICT QUALITY COMMITTEE

December 6, 2023, 5:00 PM

#### **MINUTES**

#### Via Zoom Teleconference

Members Present – Via	Members Present cont.	Excused	Public/Staff – Via Zoom
Zoom			
Susan Kornblatt Idell		Michael Mainardi, MD	Jessica Winkler, DNP, RN, NEA-BC,
Carl Speizer, MD		Kathy Beebe, RN PhD	CCRN-K, CNO
Judith Bjorndal, MD			Kylie Cooper, RN, BSN, CPHQ,
Howard Eisenstark, MD			MBA, Quality and Risk Mgmt.
Ingrid Sheets, EdD, MS, RN			Dawn Kuwahara RN BSN,
			Chief Ancillary Officer
			Jane Taylor, RN, Director of Patient
			Care Services
			David Young, Director of Imaging
			John Hennelly, CEO
			Sujatha Sankaran, MD
			Chief Medical Officer
			Stacey Finn, Medical Staff Manager
			David Chambers, community member

AGENDA ITEM	DISCUSSION	ACTION
1. CALL TO ORDER/ANNOUNCEMENTS	Kornblatt Idell	

	Meeting called to order at 5:00 pm.  Ms. Kornblatt Idell reported the resignation of the Board Clerk. Ms. Finn will be filling in until a permanent replacement is found. She also reported that workplace violence will be presented at next month's meeting.  Ms. Kornblatt Idell spoke about how the Board of Directors values the input from community, staff and committee members. She said input is critical to fulfilling our healthcare mission. To continue with ongoing community engagement the January meeting will be held in person at the Hospital. There will remain a Zoom option for staff and community members.	
2. PUBLIC COMMENT	Kornblatt Idell	
	None	
3. CONSENT CALENDAR	Kornblatt Idell	ACTION
• QC Minutes 10.25.23		<b>MOTION:</b> by Bjorndal to approve, 2 <sup>nd</sup> by Eisenstark. All in favor.
4. 2024 Quality Committee Work Plan	Kornblatt Idell	ACTION
	Ms. Kornblatt Idell presented the draft 2024 work plan.	<b>MOTION:</b> by Speizer to recommend approval by the Board, 2 <sup>nd</sup> by Eisenstark. All in favor.
5. IN PATIENT SERVICES QA/PI	Taylor	INFORM
	<ul> <li>Ms. Taylor presented In Patient services QA/PI – The key topics in the quality assurance plan were: <ul> <li>Nursing plan of care- compliance reported at 86.7%</li> </ul> </li> <li>Antibiotic Administration – compliance reported at 92.66%</li> <li>Surgical Drian Removal – compliance reported at 100%. This metric will be replaced with hand hygiene in 2024.</li> </ul>	

6. IMAGING QA/PI	<ul> <li>Patient Experience – All departments with the exception of the ED met the targets</li> <li>Young</li> <li>Mr. Young reported on the 2023 Quality measures for Imaging.</li> <li>CT Tube Quality Control – Continues to have opportunities for improvement.</li> <li>Contrast Extravasation/Reactions met the goals except for the month of November. The fall out was related to two patients in one week with reactions.</li> <li>Wrong Site/Side – All of the months met the</li> </ul>	INFORM
	<ul> <li>Ms. Winkler presented the quarter three patient care services dashboard.</li> <li>Medication scanning rates met all the goals with the ED being the outlier.</li> <li>Quality Indicators (QAPI) 2023 met all the goals except for continuous observation for Psych patients in the ED.</li> <li>Drug administration – met the goals.</li> <li>Case Management – met the goals.</li> <li>Nursing turnover – met the goals.</li> </ul>	
5. PATIENT CARE SERVICES DASHBOARD Q3	<ul> <li>Respiratory Medication – compliance reported at 89.1%</li> <li>In 2024 the focus for QA/PI will be:         <ul> <li>Individualized care plans</li> <li>Nursing education upon discharge</li> <li>Hand Hygiene</li> <li>Patient mobility</li> </ul> </li> <li>Process improvements for 2024         <ul> <li>Age friendly Health System – Geriatric 4 Ms project (What Matters, Medications, Mentation, and Mobility).</li> <li>Epic Optimization – new PI projects utilizing EPIC reports and data collection processes.</li> </ul> </li> <li>Winkler</li> </ul>	INFORM

	<ul> <li>Repeat Analysis – All months were within the goal of &lt;5%.</li> <li>MRI Safety – All months met the goal.</li> <li>CT Dose Tracking – All months met the goal.</li> <li>The 2023 Performance Improvement goals were met.</li> <li>Stroke – Door to CT &lt;25 min</li> <li>Stroke – Door to Radiologists Report &lt;45 min</li> <li>CIHQ Quality measures were met.</li> <li>Contract Protocols</li> <li>Albuterol Orders</li> </ul>	
7. QUALITY INDICATORS PERFORMANCE & PLAN	Cooper	
	Ms. Cooper reported the metrics for October.  Mortality – was at 1.3%, one death of a medically complicated patient.  Pt Safety – There were no events, all targets met.  Blood Products – Transfusion effectiveness had one fall out of the hemoglobin not being rechecked and one transfusion reaction.  Readmission One readmission, which was an improvement on the previous month.	
	Blood culture contamination showed improvement.  CIHQ Stroke Certification measures were all met.  Utilization Management – Average length of stay had a slight increase but remained improved.  Core Measures – ED arrival to departure time showed significant improvement. This is directly related to the new ED physician group and their improved processes and engagement. The Outpatient CT w/in 45 minutes of arrival had one fall out. This was due to the initial clinical presentation not being a clear stroke.  Sepsis Core Measures had one fall out because a Lactate was not ordered.	

	Infection Prevention - No hospital acquired infections. Hand hygiene continues to be worked on and is showing improvements.  CIHQ corrective action plan – The hair clippers and pill crushers will fall off the monitoring because we have continuously met the target for six months. Continuous observation of high-risk patients continuously have opportunities for improvement.  Patient Satisfaction – Mr. Winkler reviewed the various domains of in-patient and ambulatory satisfaction. Several showed higher scores than the state and national scores.  Rate My Hospital Scores for October were 4.6 out of 5 stars for ED, In Patient was 4.88 out of 5. Medical Imaging was at 4.86. Hand and Physical Therapy was at 4.95. Outpatient surgery was at 4.89.	
7. POLICIES AND PROCEDURES	Cooper	INFORM
	Summaries of changes were reviewed for the following policies: Access to Medication when the Pharmacy is closed. Clinical nursing procedures Critical care transport Hoyer lift Labeling medications on and off sterile field Medication Reconciliation Medication shortages Pharmaceutical Representatives Post procedure instructions procedure Pregnant patients Rapid sequence intubation (RSI) kit Renal dosing Pharmacy protocol REITRE – Antimicrobial Stewardship Monitoring Procedure RETIRE – MRI, patient preparation. REITRE – Scheduling biopsies procedure	

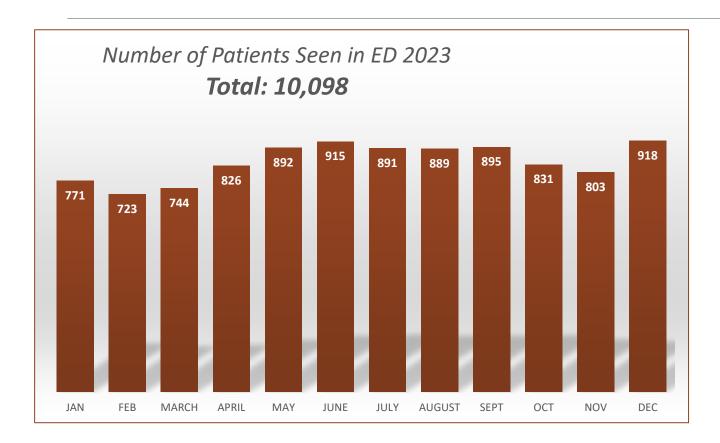
		RETIRE – Scribes in the Emergency Department Scheduling procedures  The committee accepted all the policies as presented and recommended for Board approval.	
8.	CLOSED SESSION/REPORT ON CLOSED SESSION	Kornblatt Idell	ACTION
	a. Calif. Health & Safety Code §32155: Medical Staff Credentialing & Peer Review Report	Ms. Finn presented the Medical Staff Credentialing for review and approval.	MOTION: by Eisenstark to approve, 2nd by Speizer. All in favor.
9.	ADJOURN.	Kornblatt Idell	
		Meeting adjourned at 6: 09p.m.	

# Emergency Department Report to the Board Quality

JANUARY 2024

JESSICA WINKLER, DNP, RN, NEW-BC, CCRN

#### ED Volume: 2023



Admits: 8.64% (*n*=872)

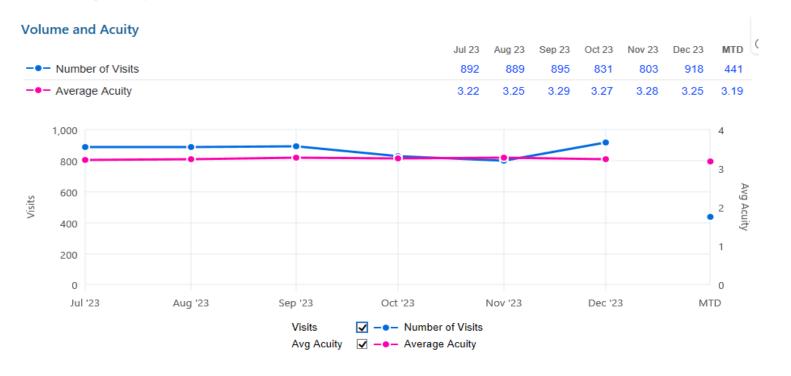
Transfer to Higher Level of Care (HLOC): 7% (*n*=750)

Left Without Being Seen(LWBS): 2% (*n*=226)

Against Medical Advice (AMA): 1% (n=87)

## Who We See: Acuity

#### Emergency S Index



#### **Emergency Severity Index**

#### 1. Most Urgent

- Serious car accident/trauma
- · Heart stopped beating
- Suspected stroke

#### 2. Very Urgent

- Suspected heart attack
- Severe trouble breathing
- Large broken bones

#### 3. Urgent

- Fainting
- Asthma attack
- Allergic reaction Stomach pain
- Head injury
  - ıry Seizure
- Temperature over 104 F

#### 4. Less Urgent

- Needs stitches
- Broken ankle or arm
- Sore ear, eye or throat

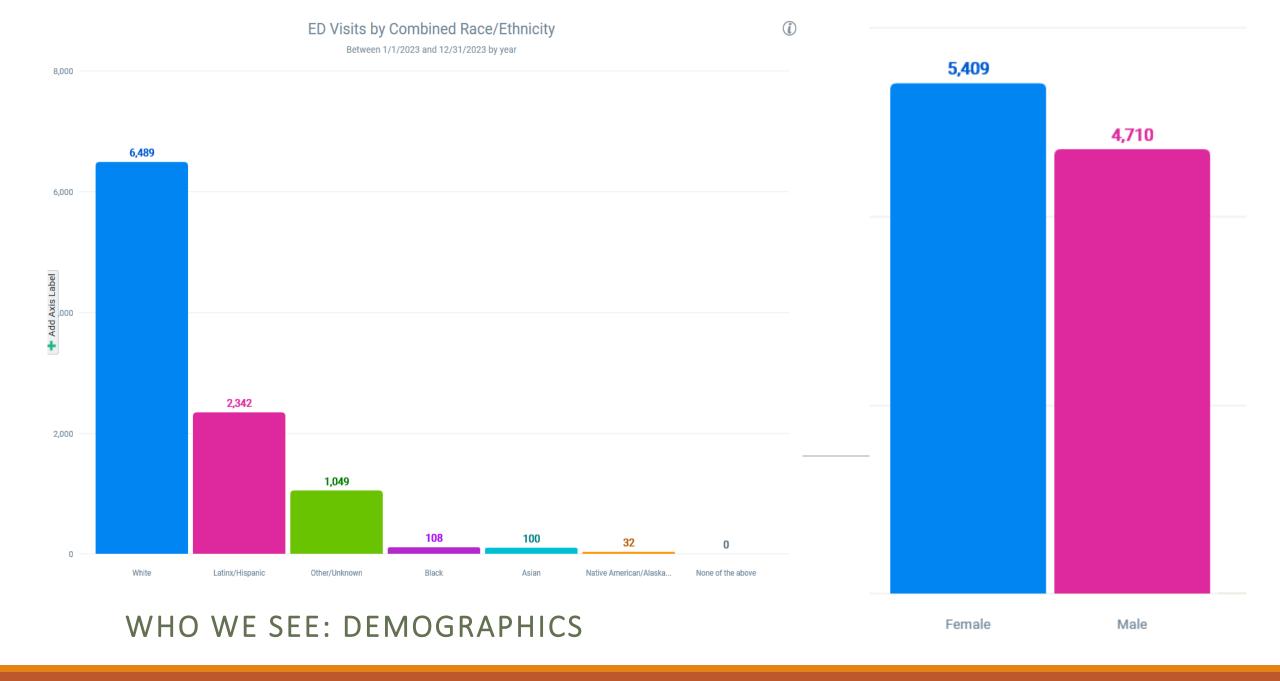
#### 5. Not Urgent

- · Removal of stitches
- · Renewing a prescription
- Cough or congestion



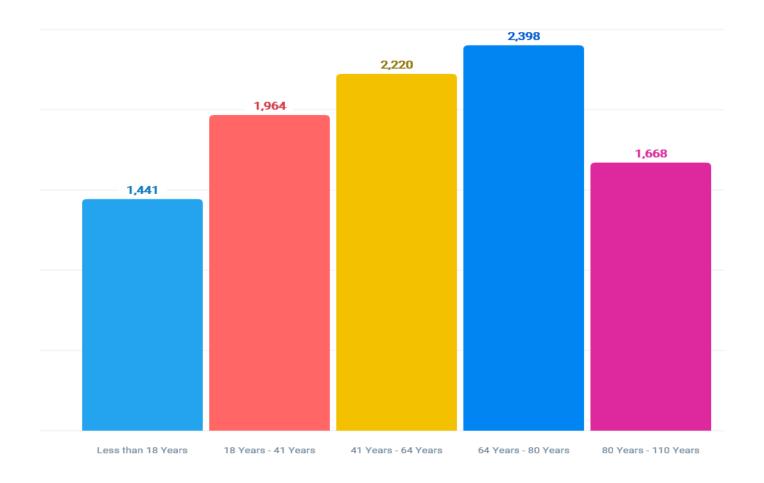
Essential (primary) hypertension( ICD-10-CM: I1 848	Urinary tract infection, site not specified( ICD 443	Weakness( ICD-10-CM: R53.1) 354	Fever, unspecified(ICD-10-CM: R50.9)
	Unspecified abdominal pain (ICD-10-CM: R10.9) 420	Headache, unspecified( ICD-1 351	Unspecified place in unspecified non-in 300
Nausea with vomiting, unspecified(ICD-10-CM: R1 616			Unspecified atrial fibrillation (HCC)( I
	Unspecified fall, initial encounter( ICD-10-CM: 408	Long term (current) use of anticoagula 339	290
			Encounter for immunization( ICD 288
Chest pain, unspecified(ICD-10-CM: R07.9)	Dizziness and giddiness( ICD-10-CM: R42) 398	Shortness of breath( ICD-10-CM 330	
			Sepsis, unspecified organism (HCC)( I 276
Fall on same level from slipping, tripping and stumbl	Other specified places as the place of occurrence	Syncope and collapse( ICD-10-C	
481	398	318	Pneumonia, unspecified organi 242

## Who We See: Common Diagnoses



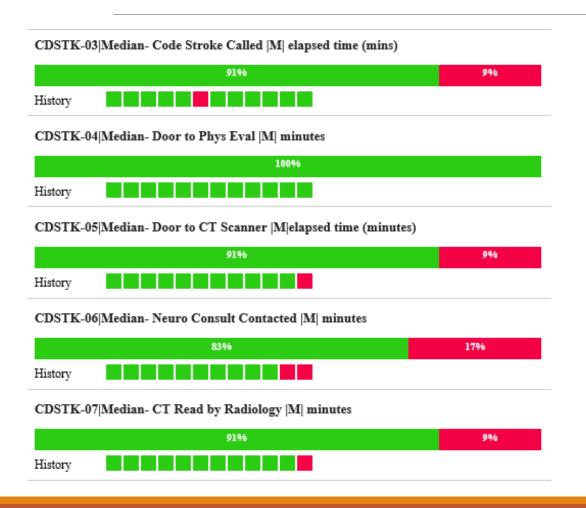
#### Number of ED Encounters by Age at Time of Visit Range

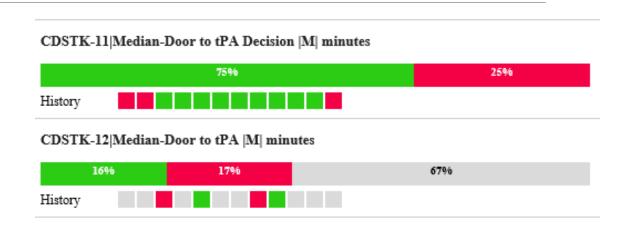
Between 1/19/2023 and 12/31/2023

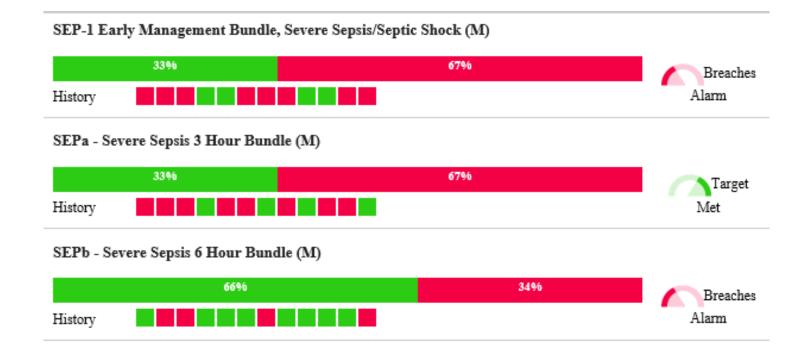


## Who We See: Demographics

#### QAPI: Stroke 2023







## QAPI: Sepsis Bundles 2023



#### QAPI: Blood Culture Draws 2023



	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Total Blood Cultures Processed	166	156	167	192	193	168	170	168	186	212	245	219	2242
Total Contamination Rate (percent)	2.4	1.3	4.2	3.6	1.0	2.4	1.8	3.6	0.5	2.4	1.2	1.8	2.1
Blood Cultures Drawn by ED RN Staff	88	95	103	104	111	98	89	94	97	122	134	112	1247
Contaminated Culture Reported	4	2	6	7	1	3	2	5	1	3	2	3	39
ED RN Contamination Rate (percent)	4.5	2.1	5.8	6.7	0.9	3.1	2.2	5.3	1.0	2.5	1.5	2.7	3.1

### QAPI: Documenting Observation of High-Risk Patients May – December 2023

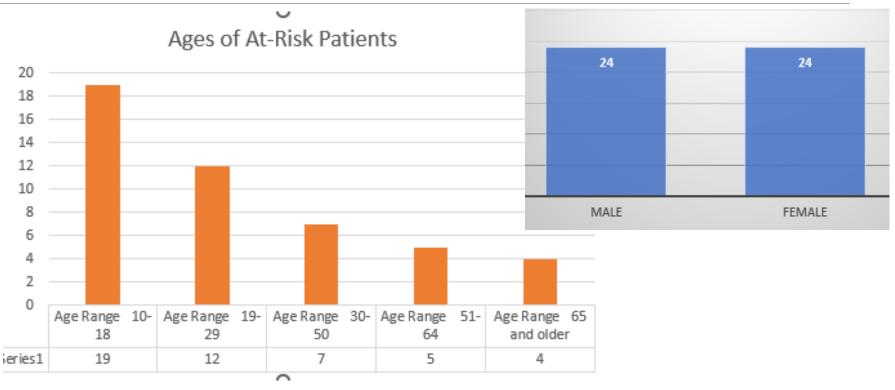
48 patients needing continuous observation for safety

Evenly Distributed between Male/Female

Age range: **12 – 74** 

LOS in ED: 3hours – 7

days





## QAPI: Documenting Observation of High-Risk Patients

Recommendations from CIHQ findings

Created an audit bundle consisting of 3 components: MD order, finding and utilizing specific flow

sheet, documenting every hour or more



	1145	1200	1215
Suicide-Psych Observation	s		
Туре	q 15 min checks	q 15 min checks	Other (Com
Reasons for Observation	Suicide precauti	Suicide precauti	Suicide precauti
Behavior	Compliant	Compliant	Compliant
Affirms Safety	Yes	Yes	Yes
Mental Status	Oriented X3	Oriented X3	Oriented X3
Answers Questions	Yes	Yes	Yes
Activity/Location	In room	In room	In room
RN/Therapist Assessment q2h	Done	Done	Done
RN/Therapist Assess Next Due			
RN/Therapist Only			
Thought Process	Organized	Organized	Organized
Thought Content	Non-psychotic	Non-psychotic	Non-psychotic
Mood	Euthymic	Euthymic	Euthymic

New Orders

Order details

Suicide precautions



## Process Improvement: Left Without Being Seen - 2023

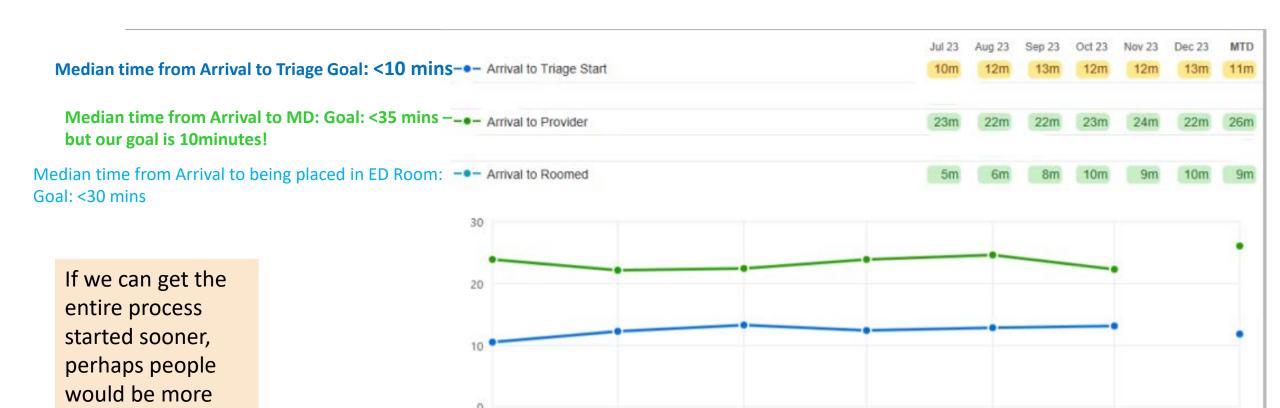




willing to wait

### Process Improvement:

Jul '23



Aug '23

Sep '23

Oct '23

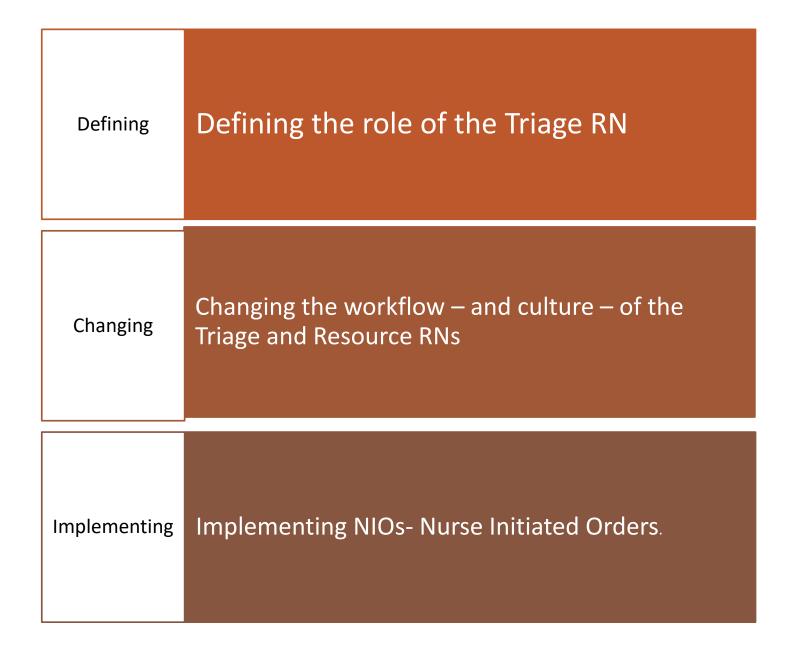
Nov '23

Dec '23

MTD



#### Process Improvement



#### 2023 Challenges

- Epic Implementation
  - Learning the new system
  - How to document to have valid data
- New ED MD Group
  - New expectations, ideas, and goals
  - Workflow changes
- Nursing Director

#### 2024 Aims

- Continue improving quality metrics
  - Stroke, Continuous Obs, Sepsis,
- Focus on Epic data input/output
  - Time stamps
- Focus on LWBS
  - Engage Registration team
  - NIOs
- Workgroup on throughput
  - Triage—ED Care Inpatient Admission
  - Triage ED Care -- Transfer

### Where We've Been and Where We're Going!

Medication Scanning Rate		2023 Nursing Turnover 2023 Staff/Quarte					/Quarte	r			
	Q1	Q2	Q3	Q4	Goal	# of RNs	Q1	Q2	Q3	Q4	Goal
Inpatient (ICU/MS)	95%	96%	96%	96%	<u>&gt;</u> 90%	RNs, >0.5FTE (n=64)	2 (3.1%)	3 (4.8%)	2 (3.4%)	4 (6.6%)	<u>&lt;5</u>
Pre/Post Op	98%	94%	96%	97%	≥90%						
ED	80%	78%	83%	84%	≥90%	Patient Experience: 2022				22	
Preventable med errors R/T Med Scanning	0	0	2	0	<u>&lt;</u> 2	2023	Q1 4.74	Q2 4.78	Q3 4.78	Q4 4.81	Goal
						RATE MY HOSPITAL- P	HYSICAL	THERAP	Υ		
Overlieve.		/OA	DI) 202	2		Overall score	4.91	4.92	4.94	4.92	<u>≥</u> 4.75
Quality	indicato	ors (QA	PI) 202	.5		RATE MY HOSPITAL-OUTPATIENT SURGERY					
	Q1	Q2	Q3	Q4	Goal	Overall Score	4.84	4.81	4.83	4.88	<u>&gt;</u> 4.75
Antibx admin within 30"- M/S and ICU	91%	93%	94%	92%	<u>&gt;</u> 90%	RATE MY HOSPITAL - ED					
Cont. OBS for Psych Pt- ED**New Bundle Q2, May- June	100%	20%	34%	67%	>90%	Overall score	4.5	4.6	4.61	4.61	<u>&gt;</u> 4.75
Drug Admin Errors- Pharmacy (per 10000 doses)	0.43 (n=19)	0.12 (n=19)	0.35 (n=18)	0.64 (n=22)	<1	RATE MY HOSPITAL - N	MEDICAL	IMAGIN	IG		
						Overall score	4.85	4.87	4.81	4.87	<u>&gt;</u> 4.75
						RATE MY HOSPITA	AL-INPA	TIENT			
Case	Manag	ement :	2023			Overall score	4.69	4.83	4.83	4.67	<u>&gt;</u> 4.75
	Q1	Q2	Q3	Q4	Goal	Nurse Staffing Effective	ness: 1	ransfe	ers r/t s	taffing	/beds
Patient Choice Form Completed	94%	93%	93%	95	90%	2022 - 2023	Q1	Q2	Q3	Q4	Goal
							1	1	0	1	_<0
·		Green = G	oal Met	Yellow = B	Below goal	Red = Continues below goal or significantly b	elow goal				

## Workplace Violence Prevention Program

Sonoma Valley Hospital



## Definition of a Workplace Violence Event

Any situation involving use of physical force against an employee by a patient or other person on the premises that results in, or has the high likelihood of resulting in, injury, psychological trauma, or stress, regardless of whether the employee sustains an injury AND regardless of the offender's intentions. Additionally, any use of a firearm or other dangerous weapon, regardless of whether the employee sustains an injury.



## Workplace Violence Prevention – Written Plan

- Initial Workplace Violence Prevention (WVP) plan was published/distributed to all staff in early 2018; revised in 2019 & 2021. Available in the HRIS Employee Portal.
- The plan provides information and guidelines on the procedures for incident response, post-incident response & investigation, identification of the types of incidents and the corresponding reporting requirements to the state (Cal-OSHA), and support to be provided for victims.
- The plan also identifies program responsibilities/accountability, the identification of the WVP Program Taskforce, and required training for all staff.



## Workplace Violence Prevention - Training

- All new hires review/complete WVP Competencies as part of their 1st Day Orientation.
- Online training course is required of all new hires within the first 30 days of employment.
- Annual online training course is required of all staff.
- Conflict Resolution/De-escalation workshops provided for all staff in 2023
- Management of Aggressive Behavior (MOAB) was provided to key staff (Code Grey Team, ED Staff, Nursing Supervisors, etc.) pre-COVID; not available during the pandemic, but new options now available and being explored.



## Workplace Violence Incident Reporting

- Every workplace violence incident is reported by staff involved and submitted to the Safety Officer, who completes the report to Cal-OSHA.
- WVP Taskforce meets quarterly to review all reported incidents, discuss/review completed investigations, and discuss corrective actions and/or additional needs as appropriate.
- The number of reported incidents each quarter is relatively low (2-3 per quarter) and none have involved a firearm or other weapon.
- Incidents most commonly occur due to intoxication/withdrawal or other cognitive decline conditions; no serious injuries to staff have occurred.



# Quality Indicator Performance & Plan

**January Board Quality** 

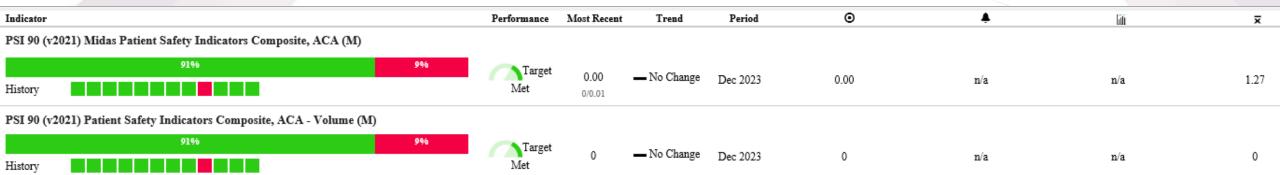
Data for November/December 2023



## **Mortality**

<b>☆</b> Mortality									
Indicator		Performance	Most Recent	Trend	Period	Θ		lidi	×
Acute Care Morta	ality Rate (M)								
	100%	Target	10.4%	. Deterioreted					
History		Met	8/77	Deteriorated	Dec 2023	15.3%	n/a	n/a	3.8%
COPD Mortality I	Rate  M								
	9196	Target	0.0%	N- Ch					
History		Met	0.0%	- No Change	Dec 2023	8.5%	n/a	n/a	0.0%
Congestive Heart	Failure Mortality Rate  M								
	100%	Target	0.09/	N- Ch	D 2000	44.50/			0.004
History		Met	0.0% 0/5	- No Change	Dec 2023	11.5%	n/a	n/a	0.0%
Pneumonia Morta	ality Rate  M								
	9196 996	Target	12.5%	. Determented	D 2000	45.607			2.00/
History		Met	1/8	♠ Deteriorated	Dec 2023	15.6%	n/a	n/a	3.9%
Ischemic Stroke M	Mortality Rate  M								
	100%	Target	0.0%	— No Change	Dec 2023	13.8%	/-		0.0%
History		Met	0/2	— No Change	Dec 2023	13.8%	n/a	n/a	0.0%
Hemorrhagic Stro	oke - Mortality Rate (M)								
	8596 1596	Target	0.0%	— No Change	Jun 2023	0.0%	1.0%	n/a	14.3%
History		Met	0/1	— 110 change	Jun 2023	0.076	1.076	m a	14.376
Indicator		Performance	Most Recent	Trend	Period	Θ	<b>A</b>	līdi	₹
Sepsis, Severe - M	Mortality Rate (M)								
	6696 3496	Breaches	33.3%	▲ Deteriorated	Dec 2023	25.0%	n/a	n√a	12.8%
History		Alarm	2/6		200 2025	22.378		4	12.070
Septic Shock - M	ortality Rate (M)								
	6696 3496	Breaches	60.0%	▲ Deteriorated	Dec 2023	25.0%	n/a	n/a	23.3%
History		Alarm	3/5	_ Detailed	Dec 2023	23.076	n/a	10.0	23.3%

## **AHRQ Patient Safety Indicators**



#### The Patient Safety Indicators 90 (PSIs)

- o PSI 03 Pressure Ulcer
- PSI 06 latrogenic Pneumothorax Rate
- PSI 08 In Hospital Fall with Hip Fracture
- PSI 09 Perioperative Hemorrhage or Hematoma
- PSI 10 Postoperative Acute Kidney Injury Requiring Dialysis
- PSI 11 Postoperative Respiratory Failure
- PSI 12 Perioperative Pulmonary Embolism or DVT
- PSI 13 Postoperative Sepsis
- o PSI 14a Postoperative Wound Dehiscence, Open
- o PSI 14b Postoperative Wound Dehiscence, Non-Open
- o PSI 15 Accidental Puncture or Laceration



## **Adverse Events Reporting**

Zero Adverse events including Pre-Op/Post Op discrepancies, adverse events from Anesthesia or operative adverse events

Indicator	Performance	Most Recent	Trend	Period	⊚	<b>A</b>	lidi	×
Adverse Event   SE (M) volume								
100%	Target		27 69					
Tilda.	Mot	0 -	■ No Change	Dec 2023	0	1	n/a	0



## **Blood Products**





## Significant Medication Errors and Adverse Drug Reactions

No Adverse Drug Reactions

Indicator			Performance	Most Recent	Trend	Period	•	<b>.</b>	lidi	×
Rx-ADEs-l	High Risk Med Errors Per 10,000 Doses (M)									
	100%		Target	0.00 0/65040	❖ Improved	Dec 2023			n/a	0.10
History			Met				1.13	2.00		
Rx-Admin	istration Errors Per 10,000 Doses Dispensed									
	91%	996	Target	0.46	- Improved	D 2022	1.00	2.00	(-	0.40
History			Met	3/65040	❖ Improved	Dec 2023	1.00	3.00	n/a	0.40



## Patient Falls Preventable Harm

Indicator			Performance	Most Recent	Trend	Period	Θ	<b>,</b>	lilli	₹
RM ACU	TE FALL- All (M) per 1000 patient days									
	8396	1796	Bet.	2.00	• Determinanted	D 2000	0.75	4.00	,	0.00
History			Target & Alarm	3.98 1/251	♠ Deteriorated	Dec 2023	3.75	4.00	n/a	0.93
RM ACUTE FALL- WITH INJURY (M) per 1000 patient days										
	100%		Target	0.00	- No Change	D - 2022	2.75	4.00		0.00
History			Met	0.00	— No change	Dec 2023	3.75	4.00	n/a	0.00



## Readmissions

Trend

Period

Performance Most Recent

Target

Indicator

History

30-DV Inpatients - % Readmit to Acute Care within 30 Days (M)

100%

10096

Θ

13.3%

À

14.0%

n/a

≖

0.2%

History			Target Met	5. <b>63%</b> 4/71	Improved	Dec 2023	15.30%	15.50%	n/a	5.06%
COPD, CMS Readm - % Readmit within 30 Days, ACA (M)										
History	6696 1796 1	7%	Target Met	0.0%	- No Change	Dec 2023	19.5%	20.0%	n/a	9.1%
HF, CMS Readm Rdctn - % Readmit within 30 Days, ACA (M)										
History	9146	9%	Target Met	0.0% 0/5	- No Change	Dec 2023	21.6%	22.0%	n/a	2.7%
Hip/Knee	Hip/Knee, CMS Readm Rdctn - % Readmit within 30 Days, ACA (M)									
History	6696 996 259b		Target Met	0.0%		Dec 2023	4.0%	5.0%	n/a	7.7%
PNA, CM	IS Readm Rdctn - % Readmit within 30 Days, ACA (M)									
History	91%	9%	Target Met	0.0% 0/7	- No Change	Dec 2023	16.6%	17.0%	n/a	2.1%
Sepsis, Se	Sepsis, Severe - % Readmit within 30 Days (M)									
History	100%		Target Met	0.0%	- No Change	Dec 2023	12.0%	13.0%	n/a	0.0%
Septic She	ock - % Readmit within 30 Days (M)									

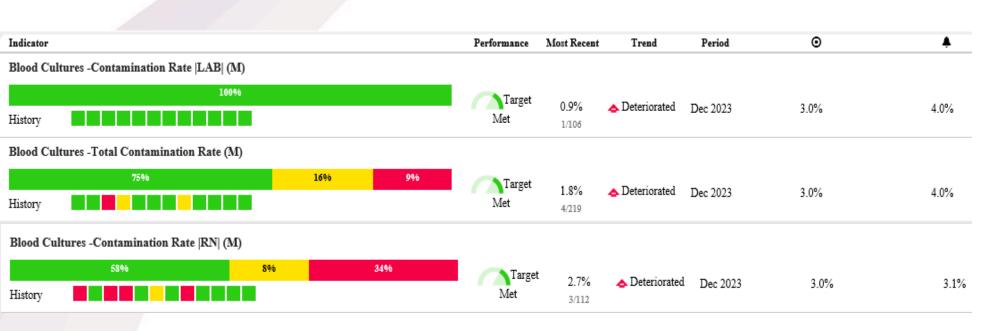
- No Change

0.0%

0/2

Met

### **Blood Culture Contamination**



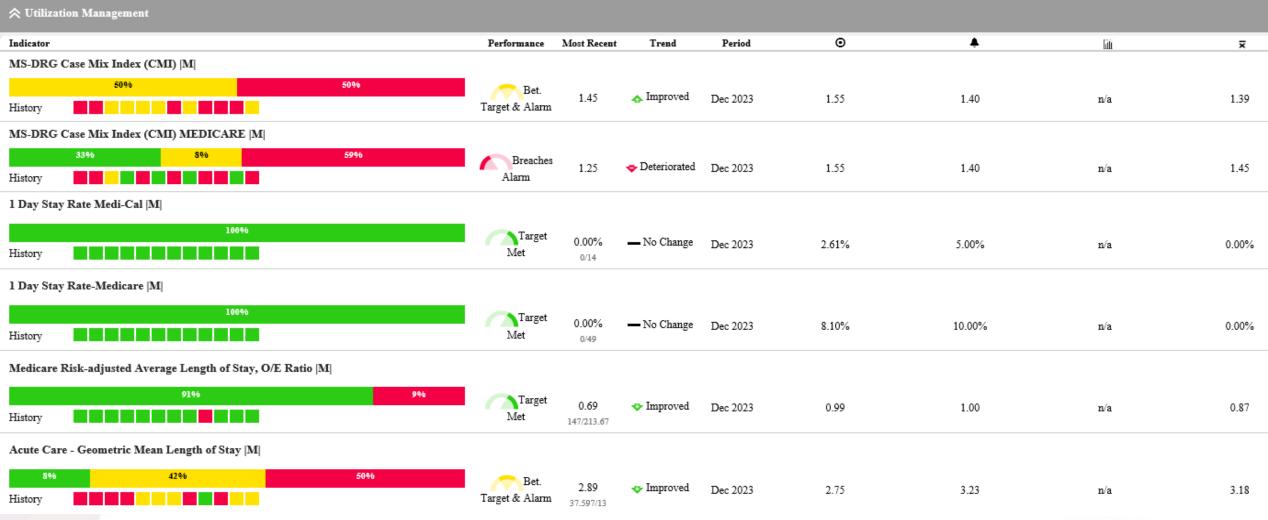
Month	RN-Contaminated Culture Reports (num)	Blood Cultures Drawn by RN (den)	Percent
Dec 2023	3	112	2.7%
Nov 2023	2	134	1.5%
Oct 2023	3	122	2.5%
Sep 2023	1	97	1.0%
Aug 2023	5	94	5.3%
Jul 2023	2	89	2.2%
Jun 2023	3	98	3.1%
May 2023	1	111	0.9%
Apr 2023	7	104	6.7%
Mar 2023	6	103	5.8%
Feb 2023	2	95	2.1%
Jan 2023	4	88	4.5%



## **CIHQ Stroke Certification Measures**

<b>☆</b> Stroke > Code Stroke Elapsed Time									
Indicator	Performance	Most Recent	Trend	Period	•	<b>A</b>	Tali	×	
CDSTK-03 Median- Code Stroke Called  M  elapsed time (mins)									
9196 996	Target	5	• Deteriorated	D 2022	40		,		
History	Met	3	▲ Deteriorated	Dec 2023	10	11	n/a	4	
CDSTK-04 Median- Door to Phys Eval  M  minutes									
100%	Target	1	▲ Deteriorated	D 2022	10	11	(-		
History History	Met	1	& Deteriorated	Dec 2023	10	11	n/a	1	
CDSTK-05 Median- Door to CT Scanner  M elapsed time (minutes)									
91% 9%	Breaches	44	▲ Deteriorated	Dec 2023	25	26	n√a	8	
History	Alarm	**		Dec 2023		20	n a		
CDSTK-06 Median- Neuro Consult Contacted  M  minutes									
8396 1796	Breaches	38	- No Change	Dec 2023	30	31	(-	10	
History	Alarm	38	— Ivo Change	Dec 2023	30	31	n/a	19	
CDSTK-07 Median- CT Read by Radiology  M  minutes									
9196 996	Breaches	59	▲ Deteriorated	Dec 2022	45	46	n/a	29	
History	Alarm			Dec 2023	45	40	n a	2.5	
CDSTK-08 Median- Lab Results Posted  M  minutes	CDSTK-08 Median- Lab Results Posted  M  minutes								
91% 9%	Bet.	45	▲ Deteriorated	Dec 2022	45	46	n/a	22	
History	Target & Alarm	45		Dec 2023	45	40	iv a	22	
CDSTK-10 Median- Door to EKG Complete  M  minutes									
100%	Target	40	▲ Deteriorated	Dec 2023	60	61	n√a	37	
History	Met	40	& Deteriorated	Dec 2023	00	01	ID &	31	
CDSTK-11 Median-Door to tPA Decision  M  minutes									
75%	Breaches	69	▲ Deteriorated	Dec 2023	60	61	n/a	39	
History	Alarm								
CDSTK-12 Median-Door to tPA  M  minutes									
1696 1796 6796	Target	n/a		Dec 2023	60	61	n/a	68	
History	Undefined								

### **Utilization Management**



**Geometric mean** is a statistical/mathematical term that is applied in many other areas outside of health care. This is calculated by multiplying all of the lengths of stay and then taking the nth root of that number (where n=number of patients). (Minimizes the impact of outliers)

The Case Mix Index (CMI) is the average relative DRG weight of a hospital's inpatient discharges, calculated by summing the Medicare Severity-Diagnosis Related Group (MS-DRG) weight for each discharge and dividing the total by the number of discharges.

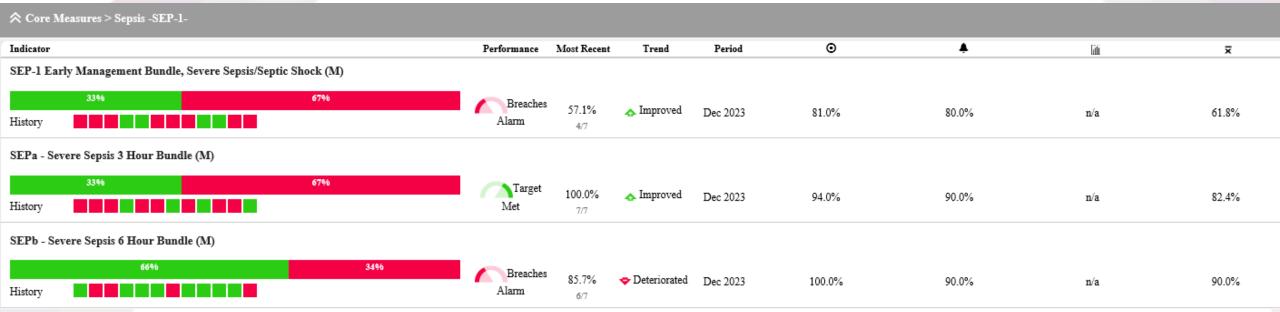


### **Core Measures**

Indicator	Performance	Most Recent	Trend	Period	⊙	<b>A</b>	lidi	×
Core OP29/ASC9 - Colonoscopy:F/U for Avg Risk Pts (M)								
100%	Target							
History History	Met	100.0% 8/8	— No Change	Dec 2023	88.0%	50.0%	n/a	100.0%
Indicator	Performance		Trend	Period	0	<b>.</b>	lāli	₹
Core OP 18b Median Time ED Arrival to ED Departure - Reporting Measure (M)								
25% 8% 67%	Breaches							
History History	Alarm	168.50	Deteriorated	Dec 2023	132.00	140.00	n/a	148.75
								The state of the s
								_
Indicator	Performance	Most Recent	Trend	Period	0	A	ldli	×
Indicator  Core OP 22 ED LWBS Emergency Dept Left Without Being Seen (M)	Performance	Most Recent	Trend	Period	•	<b>A</b>	lāti	₹
						·		
Core OP 22 ED LWBS Emergency Dept Left Without Being Seen (M)	Performance Target Met	Most Recent  0.2% 2/818		Period Dec 2023	2.0%	2.5%	iili n/a	0.5%
Core OP 22 ED LWBS Emergency Dept Left Without Being Seen (M)	Target	0.2%				·		
Core OP 22 ED LWBS Emergency Dept Left Without Being Seen (M)  100%  History	Target Met	0.2% 2/818	❖ Improved	Dec 2023	2.0%	2.5%	n/a	0.5%
Core OP 22 ED LWBS Emergency Dept Left Without Being Seen (M)  100%  History  Indicator	Target Met	0.2% 2/818	❖ Improved	Dec 2023	2.0%	2.5%	n/a	0.5%



## **Core Measures Sepsis**





### **Infection Prevention**

Indicator	Performance	Most Recent	Trend	Period	Θ	<b>A</b>	lidi	×	
IC-Surveillance  HAI-C.DIFF Inpatient infections per 10k pt days  M									
90% 10%	Target	0	- No Change	D 2022			,		
History	Met	U	— No Change	Dec 2023	1	1	n/a	0	
IC-Surveillance  HAI-CAUTI Inpatient infections per 10k patient days  M									
9396	Target	۰	— No Change	D 2022			,		
History	Met	0	- No Change	Dec 2023	1	1	n/a	0	
IC-Surveillance  HAI-CLABSI Inpatient infections per 10k patient days  M									
9696 496	Target	•	- No Change	D 2022			,		
History	Met	0	- No Change	Dec 2023	1	1	n/a	0	
IC-Surveillance  HAI-MRSA Inpatient infections per 10k patient days  M	C-Surveillance HAI-MRSA Inpatient infections per 10k patient days  M								
100%	Target		- No Change	D 0000			,		
History	Met	0	- No Change	Dec 2023	1	1	n/a	0	
IC-Surveillance  HAI-SSI infections per 10k pt days  M									
9196	Target	•	- No Change	D 0000					
History	Met	0	- No Change	Dec 2023	1	1	n/a	0	
QA-02   Hand Hygiene Practices Monitored  M									
2596 1696 2596 3496	Target	96%	▲ Improved	D 2022	000/	050/	(-	0.407	
History	Met	48/50	♠ Improved	Dec 2023	90%	85%	n/a	84%	



## CIHQ Corrective Action Plan Monthly Compliance Condition Level Findings





## CIHQ Corrective Action Plan Standard Level Deficiencies Quarterly Report

Indicator	Performance	Most Recent	Trend	Period	•	<b>A</b>	lidi	×	
GL-04   Policies in Compliance for Review  M									
100%	Breaches	70%	♠ Improved	Dec 2023	90%	85%	n/a	66%	
History	Alarm	648/930	4 mpiores	Dec 2023	50/6	8576	ma	00/6	
GL-04   Condition Level Findings Reported to BQC  M									
100%	Target	100%	- No Change	D 2022	1009/	059/	(-	1009/	
History History	Met	4/4	- No Change	Dec 2023	100%	95%	n/a	100%	
IC-03   Hair Clippers and Base Clean  M									
100%	Target	100%	- No Change	Dec 2023	90%	85%	n/a	98%	
History	Met	4/4		Dec 2023	20/0	6576	IV d	20/0	
IC-03   Ice Machines Cleaned M									
100%	Target	100.0%	— No Change	Dec 2023	100.09/	05.09/	(-	100.09/	
History History	Met	24/24	— 110 Ollange	Dec 2023	100.0%	95.0%	n/a	100.0%	
IC-03   OP Rehab Deep Clean Complete  M									
100%	Target	100.0%	— No Change	D 2022	100.08/	05.00/	,	100.00/	
History History	Met	1/1	- No Change	Dec 2023	100.0%	95.0%	n/a	100.0%	
IC-03   Pt Care Floors Clean M									
100%	Target	100.0%	— No Change	D 2022	100.08/	05.00/	,	100.00/	
History History	Met	21/21	- No Change	Dec 2023	100.0%	95.0%	n/a	100.0%	
MM-24   Pill Crushers Clean  M									
100%	Target	100%	- No Change	D 2022	1009/	059/	(-	1009/	
History History	Met	4/4		Dec 2023	100%	95%	n/a	100%	
CE-03   Pull Cord Compliance  M									

## CIHQ Corrective Action Plan Standard Level Deficiencies Quarterly Report

History

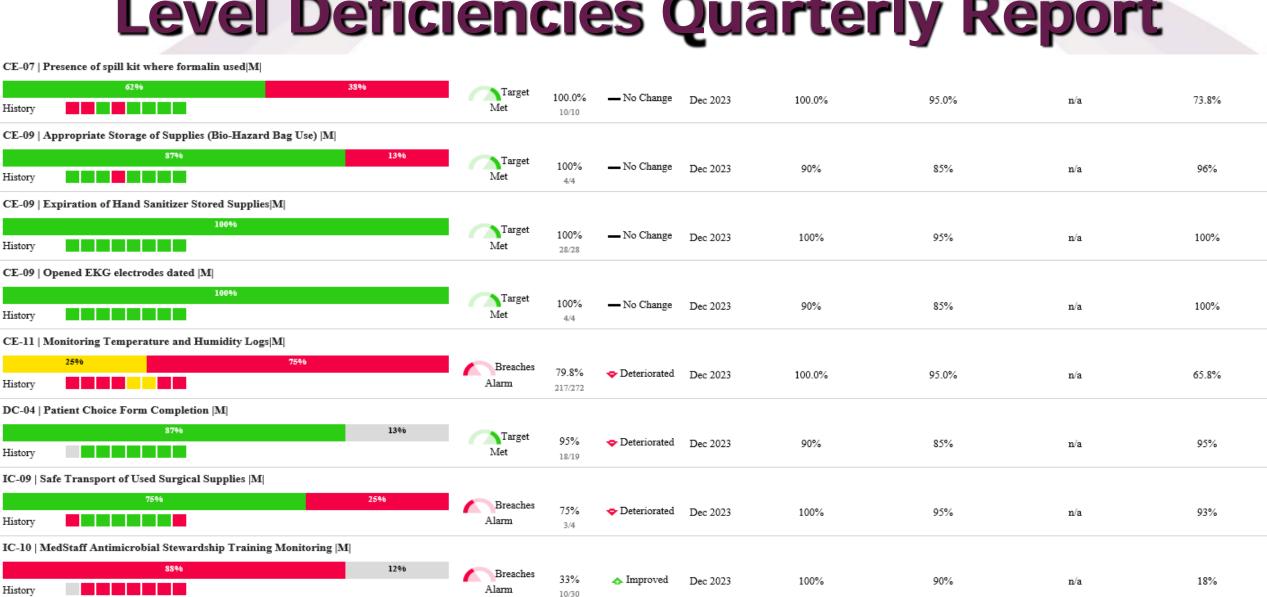
History

History

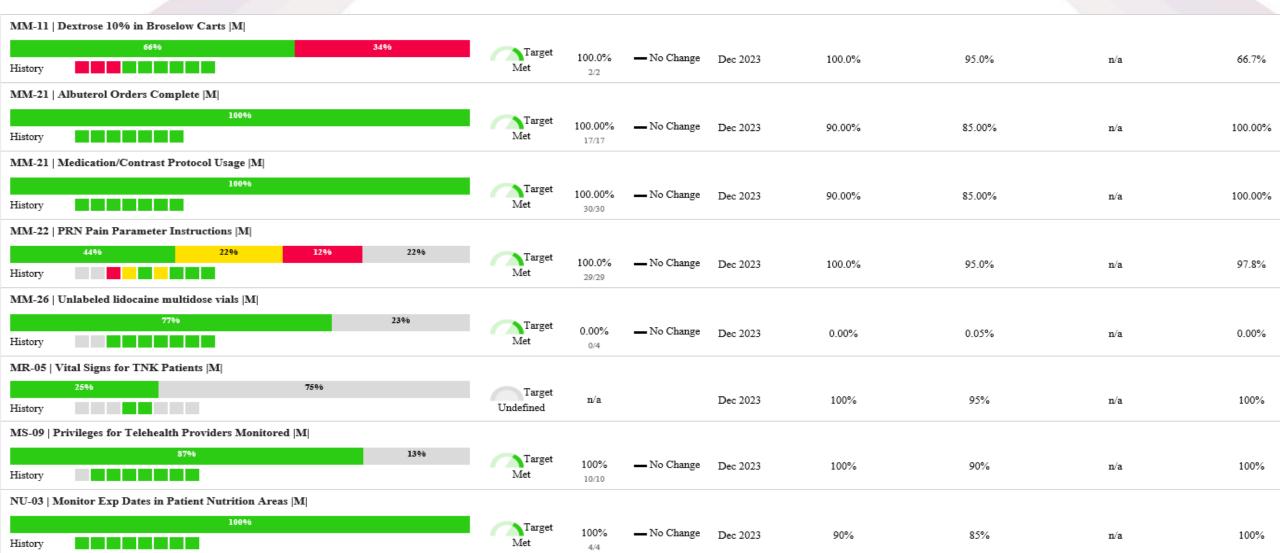
History

History

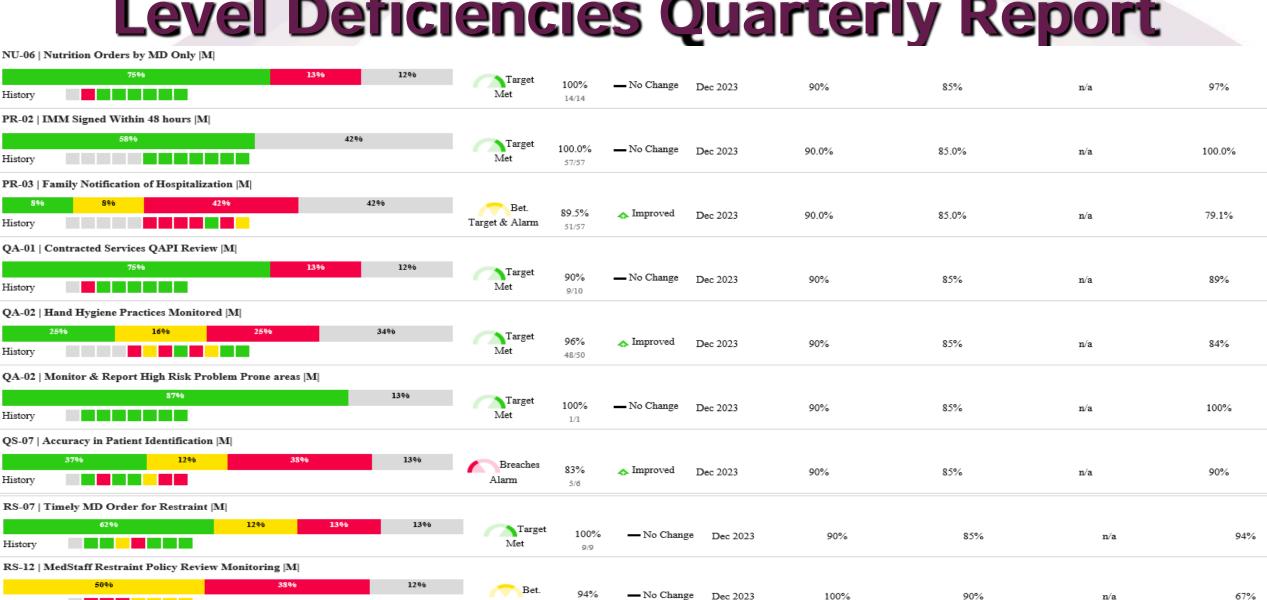
History



## CIHQ Corrective Action Plan Standard Level Deficiencies Quarterly Report



## CIHQ Corrective Action Plan Standard Level Deficiencies Quarterly Report



### **Patient Satisfaction**

HCAHPS reported Quarterly



# Rate My Hospital Scale 1-5 November/December Data



95% CI: Not enough samples



## Rate My Hospital Scale 1-5

Sonoma Valley Hospital / Medical Imaging

412





Sonoma Valley Hospital / Hand and Physical Therapy

263









## Rate My Hospital Scale 1-5

Sonoma Valley Hospital / Outpatient Surgery





1 2 3 4 5



#### **Document Tasks By Committee**

Listing of currently pending and/or upcoming document tasks grouped by committee.

Sonoma Valley Hospital

Run by: Finn, Stacey (sfinn) Run date: 01/19/2024 8:27 AM

Report Parameters

Filtered by: Document Set: - All Available Document Sets -

Committee: 07 BOD-Quality (P&P Review)

Include Current Tasks: Yes Include Upcoming Tasks: No

Grouped by: Committee

Sorted by: Document Title

Report Statistics

Total Documents: 18

Committee: 07 BOD-Quality (P&P Review)

Committee Members: Finn, Stacey (sfinn), Newman, Cindi (cnewman)

Current Approval Tasks (due now)

 Document
 Task/Status
 Pending Since
 Days Pending

 Admission and Discharge Criteria By Unit
 Pending Approval
 1/18/2024
 1

Patient Care Policy

Summary Of Changes: Reviewed. no changes required.

Moderators: Newman, Cindi (cnewman)
Lead Authors: Taylor, Jane (jtaylor)

ExpertReviewers: 00 Clinical P&P multidisciplinary review, Medical Director-Patient Care Services

Approvers: Winkler, Jessica (jwinkler) -> 01 P&P Committee - (Committee) -> 02 MS-Medicine Department - (Committee) -> 03 MS-

Surgery Department - (Committee) -> 05 MS-Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee)

-> 09 BOD-Board of Directors - (Committee)

Antimicrobial Stewardship Pending Approval 1/18/2024 1

Medication Management Policies (MM)

Summary Of Changes: Removed attachment from body of policy so that it is a separate attached document

Moderators: Kutza, Chris (ckutza), Newman, Cindi (cnewman)

Lead Authors: Kutza, Chris (ckutza)

Approvers: 01 P&P Committee -> 04 MS-Performance Improvement/Pharmacy & Therapeutics Committee - (Committee) -> 05 MS-

Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee) -> 09 BOD-Board of Directors - (Committee)

Body Fluid Exposure Prophylaxis Kit Preparation 8390-06 Pending Approval 1/18/2024 1

Pharmacy Dept

Summary Of Changes: Updated regimen to be prepared to remove Kaletra and add Tivicay per current guidelines. Removed embedded attachment

and added new version as separate document attachment.

Moderators: Newman, Cindi (cnewman)
Lead Authors: Kutza, Chris (ckutza)

Approvers: 01 P&P Committee -> 04 MS-Performance Improvement/Pharmacy & Therapeutics Committee - (Committee) -> 05 MS-

Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee) -> 09 BOD-Board of Directors - (Committee)

Cancellation No Show Pending Approval 1/18/2024 1

Rehabilitation Services Dept

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Sonoma Valley Hospital

Run by: Finn, Stacey (sfinn) Run date: 01/19/2024 8:27 AM

Listing of currently pending and/or upcoming document tasks grouped by committee.

Summary Of Changes: Changes to policy reflect CMS guidance and attempt for an equitable method of compliance. Corrected draft for Speech

therapy contact for in person scheduling will be at Hand and Physical Therapy clinic.

Moderators: Newman, Cindi (cnewman)
Lead Authors: Gallo, Christopher (cgallo)

Approvers: Kuwahara, Dawn (dkuwahara) -> 01 P&P Committee - (Committee) -> 02 MS-Medicine Department - (Committee) -> 05 MS-

Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee) -> 09 BOD-Board of Directors - (Committee)

**Controlled Substance Management** 

**Pending Approval** 

1/18/2024

1

Medication Management Policies (MM)

Summary Of Changes: Minor formatting changes. Corrected definition of CSOS to include only CII controlled substances. Updated verbiage in CSOS

section to include revocation process. Updated DEA form 222 process references to reflect current version and process as required by the DEA. Updated annual inventory section to reflect the need to perform the inventory at a specific time of

day. Updated requirement for inventory reconciliation to include other drugs as required by state law.

Moderators: Kutza, Chris (ckutza), Newman, Cindi (cnewman)

Lead Authors: Kutza, Chris (ckutza)

Approvers: 01 P&P Committee -> 04 MS-Performance Improvement/Pharmacy & Therapeutics Committee - (Committee) -> 05 MS-

Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee) -> 09 BOD-Board of Directors - (Committee)

CT Abdomen & Pelvis, Oral Preparation

**Pending Approval** 

1/18/2024

1

Diagnostic Services Dept Policies

Summary Of Changes: Reviewed Policy, no content changes.

Updated Authors and Reviewers, and abbreviations..

Moderators: Newman, Cindi (cnewman)
Lead Authors: Young, Dave (dyoung)

ExpertReviewers: Medical Director-Diagnostic Radiology

Approvers: Kuwahara, Dawn (dkuwahara) -> 01 P&P Committee - (Committee) -> 03 MS-Surgery Department - (Committee) -> 05 MS-

Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee) -> 09 BOD-Board of Directors - (Committee)

CT Scanner Quality Control Pending Approval 1/18/2024 1

Diagnostic Services Dept Policies

Summary Of Changes: Reviewed Policy, no content changes.

Updated Author and Reviewers, and abbreviation..

Moderators: Newman, Cindi (cnewman)
Lead Authors: Young, Dave (dyoung)

ExpertReviewers: Medical Director-Diagnostic Radiology

Approvers: Kuwahara, Dawn (dkuwahara) -> 01 P&P Committee - (Committee) -> 03 MS-Surgery Department - (Committee) -> 05 MS-

Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee) -> 09 BOD-Board of Directors - (Committee)

Discrepancy, Emergency Department and Radiologist Pending Approval 1/18/2024 1

Diagnostic Services Dept Policies

Summary Of Changes: Reviewed Policy, no substantive changes made.

Updated Owner, reviewers and authors and abbreviations..

Moderators: Newman, Cindi (cnewman)
Lead Authors: Young, Dave (dyoung)

ExpertReviewers: Medical Director-Diagnostic Radiology

Approvers: Kuwahara, Dawn (dkuwahara) -> 01 P&P Committee - (Committee) -> 03 MS-Surgery Department - (Committee) -> 05 MS-

Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee) -> 09 BOD-Board of Directors - (Committee)

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#### **Document Tasks by Committee**

Sonoma Valley Hospital

Run by: Finn, Stacey (sfinn) Run date: 01/19/2024 8:27 AM

Listing of currently pending and/or upcoming document tasks grouped by committee.

Dosimetry Pending Approval 1/18/2024 1

Diagnostic Services Dept Policies

Summary Of Changes: Removed references to Nuclear Medicine technologists since we don't have any anymore.

Changed reference to physicists and physicist companies instead of specific companies.

Updated timelines for badge reporting requirements.

Updated owner, reviewers and authors.

Moderators: Newman, Cindi (cnewman)
Lead Authors: Young, Dave (dyoung)

ExpertReviewers: Medical Director-Diagnostic Radiology

Approvers: Kuwahara, Dawn (dkuwahara) -> 01 P&P Committee - (Committee) -> 03 MS-Surgery Department - (Committee) -> 05 MS-

Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee) -> 09 BOD-Board of Directors - (Committee)

Gastrograffin Oral Prep for Adult ED patients Pending Approval 1/18/2024 1

Diagnostic Services Dept Policies

Summary Of Changes: Reviewed Policy, no content changes

Updated Authors and Approvers and abbreviation.

Moderators: Newman, Cindi (cnewman)
Lead Authors: Young, Dave (dyoung)

ExpertReviewers: Medical Director-Diagnostic Radiology

Approvers: Kuwahara, Dawn (dkuwahara) -> 01 P&P Committee - (Committee) -> 03 MS-Surgery Department - (Committee) -> 05 MS-

Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee) -> 09 BOD-Board of Directors - (Committee)

Infection Control Water Management Pending Approval 1/18/2024 1

Infection Prevention & Control Policies (IC)

Summary Of Changes: All current practices are up to date," Revised date July 2019"

Policy is reflecting current requirements.

It was suggested by Plant Ops Manager "•The policy states that we need to check for Legionella regularly. This isn't required and the policy should be updated to reflect current requirements..

" The current policy states We would provide regular testing IF we were to have one positive Legionella lab result from a HAI" or two in a six month timeframe.

The regular testing would only happen if there was a confirmed outbreak of two or more HAI, Legionella tests.

No changes made to this policy, Only chage to policy is the updated from 2003 to July 2019.

Moderators: Newman, Cindi (cnewman)

Lead Authors: Montecino, Stephanie (smontecino)

ExpertReviewers: 12-Safety Committee, Drummond, Kimberly (kdrummond), Lantican, Jhon (jlantican), Sankaran, Sujatha (ssankaran)

Approvers: Cooper, Kylie (kcooper) -> 01 P&P Committee - (Committee) -> 04 MS-Performance Improvement/Pharmacy & Therapeutics

Committee - (Committee) -> 05 MS-Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee) -> 09

**BOD-Board of Directors - (Committee)** 

Inspection of Nursing Units and Medication Storage Areas Pending Approval 1/18/2024 1

Medication Management Policies (MM)

Summary Of Changes: Reviewed, no changes

Moderators: Kutza, Chris (ckutza), Newman, Cindi (cnewman)

Lead Authors: Kutza, Chris (ckutza)

ExpertReviewers: Winkler, Jessica (jwinkler)

Approvers: 01 P&P Committee -> 04 MS-Performance Improvement/Pharmacy & Therapeutics Committee - (Committee) -> 05 MS-

Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee) -> 09 BOD-Board of Directors - (Committee)

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#### **Document Tasks by Committee**

#### Sonoma Valley Hospital

Listing of currently pending and/or upcoming document tasks grouped by committee.

Run by: Finn, Stacey (sfinn) Run date: 01/19/2024 8:27 AM

Preparation of Methotrexate IM Doses Using ChemoClave System

Procedure Pharmacy Dept

Summary Of Changes: Removed policy attachment from body of policy to be a separate document.

Moderators: Newman, Cindi (cnewman)
Lead Authors: Kutza, Chris (ckutza)

Approvers: 01 P&P Committee -> 04 MS-Performance Improvement/Pharmacy & Therapeutics Committee - (Committee) -> 05 MS-

Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee) -> 09 BOD-Board of Directors - (Committee)

**Rehabilitation Services with Patients in Contact Isolation** 

**Pending Approval** 

**Pending Approval** 

1/18/2024

1/18/2024

1

1

Management Injection Prevention & Control Policies (IC)

Summary Of Changes: added revised date of 11/23

Moderators: Newman, Cindi (cnewman)

Lead Authors: Montecino, Stephanie (smontecino)

ExpertReviewers: Sankaran, Sujatha (ssankaran)

Approvers: Cooper, Kylie (kcooper) -> 01 P&P Committee - (Committee) -> 04 MS-Performance Improvement/Pharmacy & Therapeutics

Committee - (Committee) -> 05 MS-Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee) -> 09

**BOD-Board of Directors - (Committee)** 

**RETIRE:: Adult Hypoglycemia Protocol** 

**Pending Approval** 

1/18/2024

1

Patient Care Policy

Summary Of Changes: Recommend retire as obsolete---replaced by new Epic protocols for Hypoglycemia which are going through approval

workflow.

Moderators: Newman, Cindi (cnewman)
Lead Authors: Taylor, Jane (jtaylor)

ExpertReviewers: Medical Director-Patient Care Services

Approvers: Winkler, Jessica (jwinkler) -> 01 P&P Committee - (Committee) -> 02 MS-Medicine Department - (Committee) -> 03 MS-

Surgery Department - (Committee) -> 05 MS-Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee)

-> 09 BOD-Board of Directors - (Committee)

Scope of Service - Pharmacy Department

**Pending Approval** 

1/18/2024

1

Medication Management Policies (MM)

Summary Of Changes: Updated weekend hours of operation to be 0730-1600

Moderators: Kutza, Chris (ckutza), Newman, Cindi (cnewman)

Lead Authors: Kutza, Chris (ckutza)

Approvers: 01 P&P Committee -> 04 MS-Performance Improvement/Pharmacy & Therapeutics Committee - (Committee) -> 05 MS-

Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee) -> 09 BOD-Board of Directors - (Committee)

**Surgical Hand Scrub-Antisepsis** 

**Pending Approval** 

1/18/2024

1

Surgical Services/OR Dept

Summary Of Changes: Removed outdated recommendation for long versus short hand scrub.

Added updated AORN recommendations for surgical hand scrub versus surgical hand rub.

Changed policy reviewer to Director of Perioperative Services.

Reference updated to most recent recommended practice by the AORN.

Moderators: Newman, Cindi (cnewman)
Lead Authors: Cornell, Kelli (kcornell)

Approvers: Cooper, Kylie (kcooper) -> Winkler, Jessica (jwinkler) -> 01 P&P Committee - (Committee) -> 03 MS-Surgery Department -

(Committee) -> 05 MS-Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee) -> 09 BOD-Board of

Directors - (Committee)

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#### **Sonoma Valley Hospital**

Listing of currently pending and/or upcoming document tasks grouped by committee.

Run by: Finn, Stacey (sfinn) Run date: 01/19/2024 8:27 AM

Universal Protocol Pending Approval 1/18/2024 1

Patient Care Policy

Summary Of Changes: Updated wording to match verbiage used in Epic EMR.

For example "Sign-in" changed to "Briefing".

Changed author from "Manager" to Director of Perioperative Services.

Moderators: Newman, Cindi (cnewman)
Lead Authors: Cornell, Kelli (kcornell)

ExpertReviewers: Medical Director-Surgical Services

Approvers: Winkler, Jessica (jwinkler) -> 01 P&P Committee - (Committee) -> 03 MS-Surgery Department - (Committee) -> 05 MS-

Medical Executive - (Committee) -> 07 BOD-Quality (P&P Review) - (Committee) -> 09 BOD-Board of Directors - (Committee)

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